



## STATEMENT OF OPERATIONS

### Arena Operations - Delhi

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0342 Land &/or Building Rental	1,000.00	300.00
0350 Room Rentals	4,200.00	2,800.00
0351 Floor Rentals	5,000.00	3,000.00
0354 Ice Rental Fees	167,400.00	167,000.00
0710 Admissions	500.00	2,100.00
0772 Vending Machine Sales	500.00	500.00
<b>Total Fees &amp; Service Charges</b>	<b>178,600.00</b>	<b>175,700.00</b>
Other Revenues		
0832 External Recoveries	100.00	100.00
<b>Total Other Revenues</b>	<b>100.00</b>	<b>100.00</b>
<b>TOTAL REVENUES</b>	<b>178,700.00</b>	<b>175,800.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3098 Est. Salaries & Benefits PR	0.00	0.00
3901 Distributed Salaries FT	126,200.00	127,200.00
3902 Distributed Salaries PT	18,400.00	41,600.00
3915 Distributed Salaries OT	6,600.00	6,600.00
3990 Distributed Burden FT	67,300.00	62,200.00
3991 Distributed Burden PT	7,100.00	10,500.00
<b>Total Salaries &amp; Benefits</b>	<b>225,600.00</b>	<b>248,100.00</b>
Materials & Supplies		
4113 Equipment Supplies	1,000.00	0.00
4173 Tools	1,000.00	1,000.00
4180 Operating Supplies	2,000.00	2,000.00
4401 M/R Supplies - General	17,900.00	17,500.00
<b>Total Materials &amp; Supplies</b>	<b>21,900.00</b>	<b>20,500.00</b>
Utilities		
4202 Water & Wastewater	10,000.00	9,200.00
4204 Hydro	114,000.00	105,000.00



## STATEMENT OF OPERATIONS

### Arena Operations - Delhi

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
4205 Gas	15,400.00	14,700.00
<b>Total Utilities</b>	<b>139,400.00</b>	<b>128,900.00</b>
Contracted Services		
5104 Equipment Rental	3,000.00	3,000.00
5500 Contracted Services	10,600.00	13,300.00
5525 Haulage & Waste Disposal	2,600.00	2,600.00
<b>Total Contracted Services</b>	<b>16,200.00</b>	<b>18,900.00</b>
Maintenance & Repairs Services		
5702 M/R Services - Equipment	14,800.00	16,600.00
5714 M/R Services - Land/Bding	16,700.00	16,500.00
5717 M/R Services-Vehicles	4,500.00	4,500.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>36,000.00</b>	<b>37,600.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	19,100.00	20,400.00
<b>Total Interdepartmental Charges Insurance</b>	<b>19,100.00</b>	<b>20,400.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	1,500.00	1,500.00
7123 Fleet Equipment Rental	21,000.00	21,400.00
<b>Total Interdepartmental Charges Equipment</b>	<b>22,500.00</b>	<b>22,900.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	6,600.00	6,700.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>6,600.00</b>	<b>6,700.00</b>
Debt Principal & Interest		
8501 Long Term Debt-Principle	54,000.00	75,400.00
8502 Long Term Debt-Interest	1,400.00	17,400.00
<b>Total Debt Principal &amp; Interest</b>	<b>55,400.00</b>	<b>92,800.00</b>
Transfer to Capital Fund		
9030 T/T Capital Fund	0.00	29,000.00
<b>Total Transfer to Capital Fund</b>	<b>0.00</b>	<b>29,000.00</b>
<b>TOTAL EXPENDITURES</b>	<b>542,700.00</b>	<b>625,800.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(364,000.00)</b>	<b>(450,000.00)</b>



## STATEMENT OF OPERATIONS

### Arena Operations - Langton

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0342 Land &/or Building Rental	300.00	300.00
0350 Room Rentals	1,000.00	1,100.00
0351 Floor Rentals	800.00	900.00
0354 Ice Rental Fees	149,700.00	150,000.00
0710 Admissions	900.00	1,400.00
0772 Vending Machine Sales	400.00	400.00
<b>Total Fees &amp; Service Charges</b>	<b>153,100.00</b>	<b>154,100.00</b>
Other Revenues		
0832 External Recoveries	100.00	100.00
<b>Total Other Revenues</b>	<b>100.00</b>	<b>100.00</b>
<b>TOTAL REVENUES</b>	<b>153,200.00</b>	<b>154,200.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3098 Est. Salaries & Benefits PR	0.00	0.00
3901 Distributed Salaries FT	92,100.00	60,600.00
3902 Distributed Salaries PT	17,200.00	40,500.00
3915 Distributed Salaries OT	6,200.00	6,300.00
3990 Distributed Burden FT	46,500.00	31,400.00
3991 Distributed Burden PT	6,700.00	10,100.00
<b>Total Salaries &amp; Benefits</b>	<b>168,700.00</b>	<b>148,900.00</b>
Operating Capital Expenditures		
8905 Operating Capital Expenditures	5,000.00	0.00
<b>Total Operating Capital Expenditures</b>	<b>5,000.00</b>	<b>0.00</b>
Materials & Supplies		
4113 Equipment Supplies	500.00	500.00
4170 Motor Fuel	500.00	500.00
4171 Motor Oil/Lubricants	100.00	100.00
4173 Tools	1,000.00	1,000.00
4180 Operating Supplies	2,000.00	1,500.00



## STATEMENT OF OPERATIONS

### Arena Operations - Langton

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
4401 M/R Supplies - General	18,900.00	14,500.00
<b>Total Materials &amp; Supplies</b>	<b>23,000.00</b>	<b>18,100.00</b>
Utilities		
4204 Hydro	106,000.00	96,800.00
4205 Gas	11,000.00	12,500.00
<b>Total Utilities</b>	<b>117,000.00</b>	<b>109,300.00</b>
Contracted Services		
5104 Equipment Rental	3,000.00	3,000.00
5500 Contracted Services	9,500.00	10,200.00
5525 Haulage & Waste Disposal	2,000.00	2,000.00
<b>Total Contracted Services</b>	<b>14,500.00</b>	<b>15,200.00</b>
Maintenance & Repairs Services		
5702 M/R Services - Equipment	15,200.00	14,000.00
5714 M/R Services - Land/Bding	18,600.00	18,400.00
5717 M/R Services-Vehicles	1,500.00	1,500.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>35,300.00</b>	<b>33,900.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	25,500.00	26,800.00
<b>Total Interdepartmental Charges Insurance</b>	<b>25,500.00</b>	<b>26,800.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	1,500.00	1,500.00
7123 Fleet Equipment Rental	2,500.00	2,500.00
<b>Total Interdepartmental Charges Equipment</b>	<b>4,000.00</b>	<b>4,000.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	6,400.00	6,500.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>6,400.00</b>	<b>6,500.00</b>
<b>TOTAL EXPENDITURES</b>	<b>399,400.00</b>	<b>362,700.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(246,200.00)</b>	<b>(208,500.00)</b>



## STATEMENT OF OPERATIONS

### Arena Operations - Port Dover

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0342 Land &/or Building Rental	1,600.00	300.00
0350 Room Rentals	900.00	1,100.00
0351 Floor Rentals	5,000.00	12,600.00
0354 Ice Rental Fees	199,100.00	167,000.00
0710 Admissions	3,400.00	4,200.00
0772 Vending Machine Sales	700.00	500.00
<b>Total Fees &amp; Service Charges</b>	<b>210,700.00</b>	<b>185,700.00</b>
Other Revenues		
0832 External Recoveries	100.00	100.00
<b>Total Other Revenues</b>	<b>100.00</b>	<b>100.00</b>
<b>TOTAL REVENUES</b>	<b>210,800.00</b>	<b>185,800.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3098 Est. Salaries & Benefits PR	0.00	0.00
3901 Distributed Salaries FT	133,200.00	135,400.00
3902 Distributed Salaries PT	18,900.00	42,200.00
3915 Distributed Salaries OT	6,800.00	6,900.00
3990 Distributed Burden FT	73,000.00	72,700.00
3991 Distributed Burden PT	7,300.00	10,700.00
<b>Total Salaries &amp; Benefits</b>	<b>239,200.00</b>	<b>267,900.00</b>
Materials & Supplies		
4113 Equipment Supplies	1,000.00	1,000.00
4170 Motor Fuel	100.00	100.00
4171 Motor Oil/Lubricants	300.00	300.00
4173 Tools	700.00	700.00
4180 Operating Supplies	1,500.00	1,500.00
4401 M/R Supplies - General	8,500.00	9,000.00
<b>Total Materials &amp; Supplies</b>	<b>12,100.00</b>	<b>12,600.00</b>
Utilities		



## STATEMENT OF OPERATIONS

### Arena Operations - Port Dover

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
4202 Water & Wastewater	11,500.00	11,500.00
4204 Hydro	87,600.00	84,800.00
4205 Gas	14,800.00	15,800.00
<b>Total Utilities</b>	<b>113,900.00</b>	<b>112,100.00</b>
Contracted Services		
5104 Equipment Rental	1,500.00	1,500.00
5500 Contracted Services	7,200.00	7,800.00
5525 Haulage & Waste Disposal	1,800.00	1,800.00
<b>Total Contracted Services</b>	<b>10,500.00</b>	<b>11,100.00</b>
Maintenance & Repairs Services		
5702 M/R Services - Equipment	14,100.00	13,900.00
5714 M/R Services - Land/Bding	11,700.00	26,800.00
5717 M/R Services-Vehicles	2,000.00	2,000.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>27,800.00</b>	<b>42,700.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	20,700.00	21,800.00
<b>Total Interdepartmental Charges Insurance</b>	<b>20,700.00</b>	<b>21,800.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	1,200.00	1,200.00
7123 Fleet Equipment Rental	15,900.00	16,200.00
<b>Total Interdepartmental Charges Equipment</b>	<b>17,100.00</b>	<b>17,400.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	4,600.00	4,700.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>4,600.00</b>	<b>4,700.00</b>
Transfer to Capital Fund		
9030 T/T Capital Fund	5,000.00	15,000.00
<b>Total Transfer to Capital Fund</b>	<b>5,000.00</b>	<b>15,000.00</b>
<b>TOTAL EXPENDITURES</b>	<b>450,900.00</b>	<b>505,300.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(240,100.00)</b>	<b>(319,500.00)</b>



**STATEMENT OF OPERATIONS**  
**Arena Operations - Talbot Gardens**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0342 Land &/or Building Rental	1,600.00	300.00
0350 Room Rentals	1,500.00	2,400.00
0351 Floor Rentals	7,400.00	2,300.00
0354 Ice Rental Fees	183,400.00	163,000.00
0710 Admissions	100.00	200.00
0772 Vending Machine Sales	800.00	800.00
<b>Total Fees &amp; Service Charges</b>	<b>194,800.00</b>	<b>169,000.00</b>
Other Revenues		
0832 External Recoveries	100.00	100.00
<b>Total Other Revenues</b>	<b>100.00</b>	<b>100.00</b>
<b>TOTAL REVENUES</b>	<b>194,900.00</b>	<b>169,100.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3098 Est. Salaries & Benefits PR	0.00	0.00
3901 Distributed Salaries FT	112,800.00	116,100.00
3902 Distributed Salaries PT	17,600.00	41,200.00
3915 Distributed Salaries OT	5,900.00	6,000.00
3990 Distributed Burden FT	58,600.00	59,000.00
3991 Distributed Burden PT	6,900.00	10,300.00
<b>Total Salaries &amp; Benefits</b>	<b>201,800.00</b>	<b>232,600.00</b>
Materials & Supplies		
4113 Equipment Supplies	500.00	500.00
4170 Motor Fuel	100.00	100.00
4171 Motor Oil/Lubricants	100.00	100.00
4173 Tools	1,000.00	1,000.00
4180 Operating Supplies	3,000.00	3,000.00
4401 M/R Supplies - General	14,000.00	14,000.00
<b>Total Materials &amp; Supplies</b>	<b>18,700.00</b>	<b>18,700.00</b>
Utilities		



**STATEMENT OF OPERATIONS**  
**Arena Operations - Talbot Gardens**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
4202 Water & Wastewater	10,500.00	10,400.00
4204 Hydro	105,700.00	97,700.00
4205 Gas	28,100.00	24,900.00
<b>Total Utilities</b>	<b>144,300.00</b>	<b>133,000.00</b>
Contracted Services		
5104 Equipment Rental	1,500.00	1,500.00
5500 Contracted Services	3,600.00	3,600.00
5525 Haulage & Waste Disposal	2,900.00	2,900.00
<b>Total Contracted Services</b>	<b>8,000.00</b>	<b>8,000.00</b>
Maintenance & Repairs Services		
5702 M/R Services - Equipment	12,500.00	12,400.00
5714 M/R Services - Land/Bding	30,800.00	21,200.00
5717 M/R Services-Vehicles	4,000.00	3,000.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>47,300.00</b>	<b>36,600.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	20,300.00	21,200.00
<b>Total Interdepartmental Charges Insurance</b>	<b>20,300.00</b>	<b>21,200.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	1,200.00	1,200.00
7123 Fleet Equipment Rental	19,500.00	19,900.00
<b>Total Interdepartmental Charges Equipment</b>	<b>20,700.00</b>	<b>21,100.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	10,000.00	10,200.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>10,000.00</b>	<b>10,200.00</b>
<b>TOTAL EXPENDITURES</b>	<b>471,100.00</b>	<b>481,400.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(276,200.00)</b>	<b>(312,300.00)</b>





**STATEMENT OF OPERATIONS**  
**Arena Operations - Waterford**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0342 Land &/or Building Rental	1,600.00	300.00
0350 Room Rentals	600.00	600.00
0351 Floor Rentals	2,200.00	2,300.00
0354 Ice Rental Fees	196,100.00	172,000.00
0710 Admissions	1,700.00	2,100.00
0772 Vending Machine Sales	500.00	500.00
<b>Total Fees &amp; Service Charges</b>	<b>202,700.00</b>	<b>177,800.00</b>
Other Revenues		
0832 External Recoveries	100.00	100.00
<b>Total Other Revenues</b>	<b>100.00</b>	<b>100.00</b>
<b>TOTAL REVENUES</b>	<b>202,800.00</b>	<b>177,900.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3098 Est. Salaries & Benefits PR	0.00	0.00
3901 Distributed Salaries FT	105,400.00	171,700.00
3902 Distributed Salaries PT	27,700.00	48,400.00
3915 Distributed Salaries OT	5,400.00	5,400.00
3990 Distributed Burden FT	55,700.00	74,900.00
3991 Distributed Burden PT	10,900.00	14,100.00
<b>Total Salaries &amp; Benefits</b>	<b>205,100.00</b>	<b>314,500.00</b>
Materials & Supplies		
4113 Equipment Supplies	1,000.00	0.00
4170 Motor Fuel	100.00	100.00
4171 Motor Oil/Lubricants	100.00	100.00
4173 Tools	1,000.00	1,500.00
4180 Operating Supplies	2,000.00	2,500.00
4401 M/R Supplies - General	13,500.00	20,500.00
<b>Total Materials &amp; Supplies</b>	<b>17,700.00</b>	<b>24,700.00</b>
Utilities		



## STATEMENT OF OPERATIONS

### Arena Operations - Waterford

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
4202 Water & Wastewater	7,000.00	7,000.00
4204 Hydro	88,000.00	74,500.00
4205 Gas	15,100.00	15,500.00
<b>Total Utilities</b>	<b>110,100.00</b>	<b>97,000.00</b>
Contracted Services		
5104 Equipment Rental	1,500.00	1,500.00
5500 Contracted Services	9,400.00	8,100.00
5525 Haulage & Waste Disposal	1,800.00	400.00
<b>Total Contracted Services</b>	<b>12,700.00</b>	<b>10,000.00</b>
Maintenance & Repairs Services		
5702 M/R Services - Equipment	14,000.00	14,300.00
5714 M/R Services - Land/Bding	20,000.00	15,500.00
5717 M/R Services-Vehicles	2,300.00	1,000.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>36,300.00</b>	<b>30,800.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	19,700.00	20,900.00
<b>Total Interdepartmental Charges Insurance</b>	<b>19,700.00</b>	<b>20,900.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	1,200.00	1,200.00
7123 Fleet Equipment Rental	1,200.00	1,200.00
<b>Total Interdepartmental Charges Equipment</b>	<b>2,400.00</b>	<b>2,400.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	3,600.00	3,700.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>3,600.00</b>	<b>3,700.00</b>
Transfer to Capital Fund		
9030 T/T Capital Fund	7,000.00	39,000.00
<b>Total Transfer to Capital Fund</b>	<b>7,000.00</b>	<b>39,000.00</b>
<b>TOTAL EXPENDITURES</b>	<b>414,600.00</b>	<b>543,000.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(211,800.00)</b>	<b>(365,100.00)</b>



## STATEMENT OF OPERATIONS

### St. Williams Community Centre

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0355 Hall Rentals	20,300.00	15,000.00
<b>Total Fees &amp; Service Charges</b>	<b>20,300.00</b>	<b>15,000.00</b>
Other Revenues		
0832 External Recoveries	200.00	200.00
<b>Total Other Revenues</b>	<b>200.00</b>	<b>200.00</b>
<b>TOTAL REVENUES</b>	<b>20,500.00</b>	<b>15,200.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3901 Distributed Salaries FT	500.00	300.00
3902 Distributed Salaries PT	15,100.00	15,400.00
3990 Distributed Burden FT	300.00	200.00
3991 Distributed Burden PT	1,600.00	1,700.00
<b>Total Salaries &amp; Benefits</b>	<b>17,500.00</b>	<b>17,600.00</b>
Materials & Supplies		
4180 Operating Supplies	1,100.00	800.00
4401 M/R Supplies - General	2,000.00	3,000.00
<b>Total Materials &amp; Supplies</b>	<b>3,100.00</b>	<b>3,800.00</b>
Utilities		
4202 Water & Wastewater	1,300.00	1,100.00
4204 Hydro	12,000.00	9,700.00
4205 Gas	2,200.00	2,700.00
4210 Telecommunications	600.00	600.00
<b>Total Utilities</b>	<b>16,100.00</b>	<b>14,100.00</b>
Contracted Services		
5500 Contracted Services	4,200.00	5,400.00
5525 Haulage & Waste Disposal	4,000.00	4,000.00
<b>Total Contracted Services</b>	<b>8,200.00</b>	<b>9,400.00</b>
Maintenance & Repairs Services		
5702 M/R Services - Equipment	700.00	700.00



**STATEMENT OF OPERATIONS**  
**St. Williams Community Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
5714 M/R Services - Land/Bding	6,300.00	4,300.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>7,000.00</b>	<b>5,000.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	2,000.00	2,200.00
<b>Total Interdepartmental Charges Insurance</b>	<b>2,000.00</b>	<b>2,200.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	900.00	900.00
<b>Total Interdepartmental Charges Equipment</b>	<b>900.00</b>	<b>900.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	1,100.00	1,100.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>1,100.00</b>	<b>1,100.00</b>
<b>TOTAL EXPENDITURES</b>	<b>55,900.00</b>	<b>54,100.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(35,400.00)</b>	<b>(38,900.00)</b>



## STATEMENT OF OPERATIONS

### Vittoria Town Hall

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0355 Hall Rentals	8,300.00	8,300.00
<b>Total Fees &amp; Service Charges</b>	<b>8,300.00</b>	<b>8,300.00</b>
Other Revenues		
0832 External Recoveries	100.00	100.00
<b>Total Other Revenues</b>	<b>100.00</b>	<b>100.00</b>
<b>TOTAL REVENUES</b>	<b>8,400.00</b>	<b>8,400.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3901 Distributed Salaries FT	1,100.00	1,100.00
3902 Distributed Salaries PT	2,100.00	3,700.00
3915 Distributed Salaries OT	100.00	100.00
3990 Distributed Burden FT	600.00	600.00
3991 Distributed Burden PT	300.00	500.00
<b>Total Salaries &amp; Benefits</b>	<b>4,200.00</b>	<b>6,000.00</b>
Materials & Supplies		
4180 Operating Supplies	200.00	200.00
4401 M/R Supplies - General	400.00	400.00
<b>Total Materials &amp; Supplies</b>	<b>600.00</b>	<b>600.00</b>
Utilities		
4204 Hydro	2,100.00	1,500.00
4205 Gas	1,200.00	1,500.00
<b>Total Utilities</b>	<b>3,300.00</b>	<b>3,000.00</b>
Contracted Services		
5500 Contracted Services	600.00	3,600.00
<b>Total Contracted Services</b>	<b>600.00</b>	<b>3,600.00</b>
Maintenance & Repairs Services		
5714 M/R Services - Land/Bding	5,600.00	4,300.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>5,600.00</b>	<b>4,300.00</b>
Interdepartmental Charges Insurance		



## STATEMENT OF OPERATIONS

### Vittoria Town Hall

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
7421 Insurance Admin Charges	6,900.00	7,200.00
<b>Total Interdepartmental Charges Insurance</b>	<b>6,900.00</b>	<b>7,200.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	300.00	300.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>300.00</b>	<b>300.00</b>
<b>TOTAL EXPENDITURES</b>	<b>21,500.00</b>	<b>25,000.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(13,100.00)</b>	<b>(16,600.00)</b>



**STATEMENT OF OPERATIONS**  
**Vittoria & District Community Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0355 Hall Rentals	18,400.00	16,000.00
<b>Total Fees &amp; Service Charges</b>	<b>18,400.00</b>	<b>16,000.00</b>
Other Revenues		
0832 External Recoveries	1,000.00	1,000.00
<b>Total Other Revenues</b>	<b>1,000.00</b>	<b>1,000.00</b>
<b>TOTAL REVENUES</b>	<b>19,400.00</b>	<b>17,000.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3901 Distributed Salaries FT	1,100.00	1,100.00
3902 Distributed Salaries PT	17,100.00	17,400.00
3915 Distributed Salaries OT	100.00	100.00
3990 Distributed Burden FT	600.00	600.00
3991 Distributed Burden PT	2,000.00	2,000.00
<b>Total Salaries &amp; Benefits</b>	<b>20,900.00</b>	<b>21,200.00</b>
Materials & Supplies		
4180 Operating Supplies	8,600.00	27,600.00
4401 M/R Supplies - General	1,200.00	1,900.00
<b>Total Materials &amp; Supplies</b>	<b>9,800.00</b>	<b>29,500.00</b>
Utilities		
4204 Hydro	13,200.00	6,300.00
4205 Gas	4,400.00	6,000.00
4210 Telecommunications	600.00	600.00
<b>Total Utilities</b>	<b>18,200.00</b>	<b>12,900.00</b>
Contracted Services		
5500 Contracted Services	7,600.00	8,100.00
5525 Haulage & Waste Disposal	2,200.00	2,200.00
<b>Total Contracted Services</b>	<b>9,800.00</b>	<b>10,300.00</b>
Maintenance & Repairs Services		
5702 M/R Services - Equipment	400.00	1,000.00



**STATEMENT OF OPERATIONS**  
**Vittoria & District Community Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
5714 M/R Services - Land/Bding	7,100.00	7,100.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>7,500.00</b>	<b>8,100.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	2,500.00	2,700.00
<b>Total Interdepartmental Charges Insurance</b>	<b>2,500.00</b>	<b>2,700.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	600.00	600.00
<b>Total Interdepartmental Charges Equipment</b>	<b>600.00</b>	<b>600.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	3,400.00	3,500.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>3,400.00</b>	<b>3,500.00</b>
Transfer to Capital Fund		
9030 T/T Capital Fund	35,000.00	0.00
<b>Total Transfer to Capital Fund</b>	<b>35,000.00</b>	<b>0.00</b>
<b>TOTAL EXPENDITURES</b>	<b>107,700.00</b>	<b>88,800.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(88,300.00)</b>	<b>(71,800.00)</b>





## STATEMENT OF OPERATIONS

### Langton Community Centre

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0355 Hall Rentals	21,300.00	20,200.00
<b>Total Fees &amp; Service Charges</b>	<b>21,300.00</b>	<b>20,200.00</b>
Other Revenues		
0832 External Recoveries	900.00	900.00
<b>Total Other Revenues</b>	<b>900.00</b>	<b>900.00</b>
<b>TOTAL REVENUES</b>	<b>22,200.00</b>	<b>21,100.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3901 Distributed Salaries FT	500.00	300.00
3902 Distributed Salaries PT	15,100.00	15,400.00
3990 Distributed Burden FT	300.00	200.00
3991 Distributed Burden PT	1,600.00	1,700.00
<b>Total Salaries &amp; Benefits</b>	<b>17,500.00</b>	<b>17,600.00</b>
Materials & Supplies		
4180 Operating Supplies	11,100.00	1,300.00
4401 M/R Supplies - General	2,400.00	3,000.00
<b>Total Materials &amp; Supplies</b>	<b>13,500.00</b>	<b>4,300.00</b>
Utilities		
4204 Hydro	12,500.00	8,900.00
4205 Gas	3,500.00	4,100.00
4210 Telecommunications	600.00	600.00
<b>Total Utilities</b>	<b>16,600.00</b>	<b>13,600.00</b>
Contracted Services		
5500 Contracted Services	10,000.00	6,000.00
5525 Haulage & Waste Disposal	2,000.00	2,000.00
<b>Total Contracted Services</b>	<b>12,000.00</b>	<b>8,000.00</b>
Maintenance & Repairs Services		
5702 M/R Services - Equipment	700.00	900.00
5714 M/R Services - Land/Bding	5,300.00	5,300.00



## STATEMENT OF OPERATIONS

### Langton Community Centre

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>Total Maintenance &amp; Repairs Services</b>	6,000.00	6,200.00
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	5,100.00	5,000.00
<b>Total Interdepartmental Charges Insurance</b>	5,100.00	5,000.00
Interdepartmental Charges Equipment		
7111 Telephone Charges	700.00	700.00
<b>Total Interdepartmental Charges Equipment</b>	700.00	700.00
Interdepartmental Charges Facility Maintenance		
7611 HVAC	2,000.00	2,000.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	2,000.00	2,000.00
<b>TOTAL EXPENDITURES</b>	<b>73,400.00</b>	<b>57,400.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(51,200.00)</b>	<b>(36,300.00)</b>



**STATEMENT OF OPERATIONS**  
**Port Rowan Community Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0355 Hall Rentals	13,800.00	15,600.00
<b>Total Fees &amp; Service Charges</b>	<b>13,800.00</b>	<b>15,600.00</b>
Other Revenues		
0832 External Recoveries	500.00	700.00
<b>Total Other Revenues</b>	<b>500.00</b>	<b>700.00</b>
<b>TOTAL REVENUES</b>	<b>14,300.00</b>	<b>16,300.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3901 Distributed Salaries FT	1,200.00	800.00
3902 Distributed Salaries PT	15,200.00	15,500.00
3915 Distributed Salaries OT	100.00	100.00
3990 Distributed Burden FT	600.00	400.00
3991 Distributed Burden PT	1,700.00	1,800.00
<b>Total Salaries &amp; Benefits</b>	<b>18,800.00</b>	<b>18,600.00</b>
Materials & Supplies		
4180 Operating Supplies	600.00	2,600.00
4401 M/R Supplies - General	1,900.00	2,500.00
<b>Total Materials &amp; Supplies</b>	<b>2,500.00</b>	<b>5,100.00</b>
Utilities		
4202 Water & Wastewater	1,000.00	1,000.00
4204 Hydro	8,600.00	6,000.00
4205 Gas	5,800.00	6,300.00
4210 Telecommunications	600.00	600.00
<b>Total Utilities</b>	<b>16,000.00</b>	<b>13,900.00</b>
Contracted Services		
5500 Contracted Services	7,600.00	8,800.00
5525 Haulage & Waste Disposal	2,000.00	2,000.00
<b>Total Contracted Services</b>	<b>9,600.00</b>	<b>10,800.00</b>
Maintenance & Repairs Services		



**STATEMENT OF OPERATIONS**  
**Port Rowan Community Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
5702 M/R Services - Equipment	400.00	700.00
5714 M/R Services - Land/Bding	3,200.00	3,200.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>3,600.00</b>	<b>3,900.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	3,800.00	4,100.00
<b>Total Interdepartmental Charges Insurance</b>	<b>3,800.00</b>	<b>4,100.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	700.00	700.00
<b>Total Interdepartmental Charges Equipment</b>	<b>700.00</b>	<b>700.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	2,300.00	2,300.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>2,300.00</b>	<b>2,300.00</b>
<b>TOTAL EXPENDITURES</b>	<b>57,300.00</b>	<b>59,400.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(43,000.00)</b>	<b>(43,100.00)</b>



**STATEMENT OF OPERATIONS**  
**Courtland Community Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0355 Hall Rentals	14,400.00	15,300.00
<b>Total Fees &amp; Service Charges</b>	<b>14,400.00</b>	<b>15,300.00</b>
Other Revenues		
0832 External Recoveries	800.00	800.00
<b>Total Other Revenues</b>	<b>800.00</b>	<b>800.00</b>
<b>TOTAL REVENUES</b>	<b>15,200.00</b>	<b>16,100.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3901 Distributed Salaries FT	1,200.00	800.00
3902 Distributed Salaries PT	20,200.00	20,500.00
3915 Distributed Salaries OT	100.00	100.00
3990 Distributed Burden FT	600.00	400.00
3991 Distributed Burden PT	4,000.00	4,100.00
<b>Total Salaries &amp; Benefits</b>	<b>26,100.00</b>	<b>25,900.00</b>
Materials & Supplies		
4180 Operating Supplies	600.00	600.00
4401 M/R Supplies - General	1,400.00	1,400.00
<b>Total Materials &amp; Supplies</b>	<b>2,000.00</b>	<b>2,000.00</b>
Utilities		
4202 Water & Wastewater	2,200.00	2,100.00
4204 Hydro	9,300.00	8,000.00
4205 Gas	2,200.00	3,000.00
4210 Telecommunications	700.00	700.00
<b>Total Utilities</b>	<b>14,400.00</b>	<b>13,800.00</b>
Contracted Services		
5104 Equipment Rental	500.00	500.00
5500 Contracted Services	4,000.00	4,000.00
5525 Haulage & Waste Disposal	2,000.00	2,000.00
<b>Total Contracted Services</b>	<b>6,500.00</b>	<b>6,500.00</b>



**STATEMENT OF OPERATIONS**  
**Courtland Community Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
Maintenance & Repairs Services		
5702 M/R Services - Equipment	500.00	500.00
5714 M/R Services - Land/Bding	13,500.00	3,500.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>14,000.00</b>	<b>4,000.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	3,800.00	3,900.00
<b>Total Interdepartmental Charges Insurance</b>	<b>3,800.00</b>	<b>3,900.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	500.00	500.00
<b>Total Interdepartmental Charges Equipment</b>	<b>500.00</b>	<b>500.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	1,900.00	1,900.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>1,900.00</b>	<b>1,900.00</b>
<b>TOTAL EXPENDITURES</b>	<b>69,200.00</b>	<b>58,500.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(54,000.00)</b>	<b>(42,400.00)</b>



**STATEMENT OF OPERATIONS**  
**Port Dover Lions Community Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0355 Hall Rentals	36,900.00	38,700.00
<b>Total Fees &amp; Service Charges</b>	<b>36,900.00</b>	<b>38,700.00</b>
Other Revenues		
0832 External Recoveries	2,000.00	1,700.00
<b>Total Other Revenues</b>	<b>2,000.00</b>	<b>1,700.00</b>
<b>TOTAL REVENUES</b>	<b>38,900.00</b>	<b>40,400.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3901 Distributed Salaries FT	1,100.00	1,100.00
3902 Distributed Salaries PT	26,800.00	27,200.00
3915 Distributed Salaries OT	100.00	100.00
3990 Distributed Burden FT	600.00	600.00
3991 Distributed Burden PT	3,100.00	3,200.00
<b>Total Salaries &amp; Benefits</b>	<b>31,700.00</b>	<b>32,200.00</b>
Materials & Supplies		
4180 Operating Supplies	1,700.00	26,500.00
4401 M/R Supplies - General	1,300.00	1,500.00
<b>Total Materials &amp; Supplies</b>	<b>3,000.00</b>	<b>28,000.00</b>
Utilities		
4202 Water & Wastewater	5,700.00	6,000.00
4204 Hydro	20,900.00	12,200.00
4205 Gas	7,000.00	7,800.00
4210 Telecommunications	600.00	600.00
<b>Total Utilities</b>	<b>34,200.00</b>	<b>26,600.00</b>
Contracted Services		
5500 Contracted Services	6,100.00	7,100.00
5525 Haulage & Waste Disposal	1,300.00	1,300.00
<b>Total Contracted Services</b>	<b>7,400.00</b>	<b>8,400.00</b>
Maintenance & Repairs Services		



**STATEMENT OF OPERATIONS**  
**Port Dover Lions Community Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
5702 M/R Services - Equipment	900.00	1,400.00
5714 M/R Services - Land/Bding	25,100.00	6,000.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>26,000.00</b>	<b>7,400.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	2,500.00	2,500.00
<b>Total Interdepartmental Charges Insurance</b>	<b>2,500.00</b>	<b>2,500.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	700.00	700.00
<b>Total Interdepartmental Charges Equipment</b>	<b>700.00</b>	<b>700.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	4,000.00	4,100.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>4,000.00</b>	<b>4,100.00</b>
<b>TOTAL EXPENDITURES</b>	<b>109,500.00</b>	<b>109,900.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(70,600.00)</b>	<b>(69,500.00)</b>





**STATEMENT OF OPERATIONS**  
**Waterford LionsCommunity Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
<b>REVENUES</b>		
Fees & Service Charges		
0355 Hall Rentals	9,000.00	9,200.00
<b>Total Fees &amp; Service Charges</b>	<b>9,000.00</b>	<b>9,200.00</b>
Other Revenues		
0832 External Recoveries	100.00	100.00
<b>Total Other Revenues</b>	<b>100.00</b>	<b>100.00</b>
<b>TOTAL REVENUES</b>	<b>9,100.00</b>	<b>9,300.00</b>
<b>EXPENDITURES</b>		
Salaries & Benefits		
3901 Distributed Salaries FT	1,700.00	1,700.00
3902 Distributed Salaries PT	500.00	500.00
3915 Distributed Salaries OT	100.00	100.00
3990 Distributed Burden FT	900.00	900.00
3991 Distributed Burden PT	200.00	200.00
<b>Total Salaries &amp; Benefits</b>	<b>3,400.00</b>	<b>3,400.00</b>
Materials & Supplies		
4180 Operating Supplies	400.00	400.00
4401 M/R Supplies - General	500.00	500.00
<b>Total Materials &amp; Supplies</b>	<b>900.00</b>	<b>900.00</b>
Utilities		
4202 Water & Wastewater	1,000.00	1,000.00
4204 Hydro	4,100.00	3,200.00
4205 Gas	1,400.00	1,700.00
<b>Total Utilities</b>	<b>6,500.00</b>	<b>5,900.00</b>
Contracted Services		
5500 Contracted Services	9,400.00	9,900.00
5525 Haulage & Waste Disposal	400.00	400.00
<b>Total Contracted Services</b>	<b>9,800.00</b>	<b>10,300.00</b>
Maintenance & Repairs Services		
5702 M/R Services - Equipment	700.00	700.00



**STATEMENT OF OPERATIONS**  
**Waterford LionsCommunity Centre**

	2019 APPROVED BUDGET	2020 APPROVED BUDGET
5714 M/R Services - Land/Bding	7,500.00	3,000.00
<b>Total Maintenance &amp; Repairs Services</b>	<b>8,200.00</b>	<b>3,700.00</b>
Interdepartmental Charges Insurance		
7421 Insurance Admin Charges	2,800.00	2,900.00
<b>Total Interdepartmental Charges Insurance</b>	<b>2,800.00</b>	<b>2,900.00</b>
Interdepartmental Charges Equipment		
7111 Telephone Charges	600.00	600.00
<b>Total Interdepartmental Charges Equipment</b>	<b>600.00</b>	<b>600.00</b>
Interdepartmental Charges Facility Maintenance		
7611 HVAC	600.00	600.00
<b>Total Interdepartmental Charges Facility Maintenance</b>	<b>600.00</b>	<b>600.00</b>
<b>TOTAL EXPENDITURES</b>	<b>32,800.00</b>	<b>28,300.00</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(23,700.00)</b>	<b>(19,000.00)</b>