

Adopted 2026-2035 Levy Capital Plan



NorfolkCounty.ca/Budget



2026 BUDGET

How to Read the Capital Plan

How to Read the Capital Plan

The Adopted 2026-2035 Levy Capital Plan is separated by Division. Following each executive summary, projects are listed as follows:

- In **Column 1**, it is further broken down by Project Type → Department → Program → Project Number & Name.
- **Column 2**, for 2025 & Prior budgets, indicates when a portion of the project was approved by Council in a previous year (which often occurs when a design / engineering component needs to precede the construction of the project).
- **Column 3** is for 2026 budgets, which indicates the amount of spending for each capital project that was adopted by Norfolk County.
- **Columns 4-12** show each year of the 10-Year Forecast to indicate which year projects are scheduled in. These projects and their budgets are “approved-in-principle” meaning project managers may not commence the projects until Council adopts them as part of a future capital budget.
- **Column 13** calculates the total project budget over the course of the 10-year forecast period from 2026-2035.
- **Columns 14-17** show the approved funding sources for each of the projects. These are presented as negatives to offset the expenditures which presented as positives, indicating the project budgets are balanced.
- Finally, **Column 18** shows the total funding which matches the total budget in Column 13.

Column 1	2	3	4-12									13	14-17				18
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Service Improvements & Studies																	
Economic Development																	
Studies & Assessments																	
8432602 Regional Film & Creative Industry Strategy (FC)			70,000									70,000	(70,000)				(70,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN
SUMMARY BY DIVISION

Division	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST
Office of the CAO			260,000			100,000			40,000	195,000		595,000
Community and Development Services	569,000	20,358,000	30,667,000	14,936,000	38,393,000	10,029,000	8,299,000	12,534,000	12,123,000	15,709,000	10,968,000	174,016,000
Corporate Services	150,000	676,000	10,604,000	857,000	573,000	643,000	551,000	583,000	483,000	687,000	623,000	16,280,000
Emergency and Social Services		5,485,000	6,027,000	13,766,000	4,940,000	9,707,000	27,600,000	25,211,000	5,543,000	20,857,000	4,187,000	123,323,000
Public Works	3,639,000	40,990,000	34,785,000	42,505,000	40,711,000	46,143,000	39,580,000	38,565,000	42,037,000	41,800,000	42,330,000	409,446,000
Requisitions from Boards & Agencies		1,866,000	2,215,000	3,501,000	2,746,000	2,036,000	2,125,000	2,829,000	2,560,000	2,727,000	2,575,000	25,180,000
Total NORFOLK COUNTY SUMMARY	4,358,000	69,375,000	84,558,000	75,565,000	87,363,000	68,658,000	78,155,000	79,722,000	62,786,000	81,975,000	60,683,000	748,840,000



ADOPTED 2026-2035 LEVY CAPITAL PLAN
SUMMARY BY PROJECT TYPE

Project Type	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST
Service Improvements & Studies	619,000	5,053,000	9,411,000	13,891,000	26,116,000	9,631,000	23,509,000	4,498,000	1,816,000	3,739,000	1,260,000	98,924,000
Renewal	3,739,000	62,456,000	72,932,000	58,173,000	58,501,000	56,991,000	52,521,000	72,395,000	58,410,000	75,509,000	56,848,000	624,736,000
Requisitions From Boards & Agencies		1,866,000	2,215,000	3,501,000	2,746,000	2,036,000	2,125,000	2,829,000	2,560,000	2,727,000	2,575,000	25,180,000
Total PROJECT TYPES	4,358,000	69,375,000	84,558,000	75,565,000	87,363,000	68,658,000	78,155,000	79,722,000	62,786,000	81,975,000	60,683,000	748,840,000



ADOPTED 2026-2035 LEVY CAPITAL PLAN
SUMMARY BY FUNDING SOURCES

Funding Sources	LTD Approved Budget	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST
External Financing	15,000	1,000,000	1,646,000	2,063,000	1,464,000	1,500,000	1,538,000	1,577,000	1,616,000	1,656,000	2,536,000	16,596,000
Grants			1,207,000	160,000	18,000	2,125,000	269,000		164,000	33,000		3,976,000
Debt Financing*			12,141,000	5,782,000	27,500,000	5,452,000	18,574,000	5,765,000	133,000	1,330,000		76,677,000
Reserves & Reserve Funds	4,343,000	67,080,000	67,814,000	65,362,000	57,420,000	57,914,000	53,244,000	71,028,000	59,877,000	77,967,000	56,846,000	634,552,000
Development Charges		1,295,000	1,750,000	2,198,000	961,000	1,667,000	4,530,000	1,352,000	996,000	989,000	1,301,000	17,039,000
Total FUNDING SOURCES	4,358,000	69,375,000	84,558,000	75,565,000	87,363,000	68,658,000	78,155,000	79,722,000	62,786,000	81,975,000	60,683,000	748,840,000

*Includes Development Charge (DC) Debt of \$1,491,000 in 2027, \$5,782,000 in 2028, \$11,000,000 in 2029, \$4,552,000 in 2030, \$9,574,000 in 2031, \$1,265,000 in 2032, \$133,000 in 2033, and \$1,330,000 in 2034, for a total of \$35,127,000.



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Service Improvements & Studies																	
Economic Development																	
Studies & Assessments																	
8432602 Regional Film & Creative Industry Strategy (FC)			70,000									70,000	(70,000)				(70,000)
8432603 Wayfinding Signage Strategy			150,000									150,000			(150,000)		(150,000)
8432702 Economic Development Strategy Update (Minor)			40,000									40,000			(40,000)		(40,000)
8433102 Economic Development Strategy Update (Major)						100,000						100,000			(50,000)	(50,000)	(100,000)
8433402 Economic Development Strategy Update (Minor)									40,000			40,000			(40,000)		(40,000)
7233401 Transit Master Plan										195,000		195,000			(195,000)		(195,000)
Total Studies & Assessments			260,000			100,000			40,000	195,000		595,000	(70,000)		(475,000)	(50,000)	(595,000)
Total Economic Development			260,000			100,000			40,000	195,000		595,000	(70,000)		(475,000)	(50,000)	(595,000)
Total Service Improvements & Studies			260,000			100,000			40,000	195,000		595,000	(70,000)		(475,000)	(50,000)	(595,000)
Total Office of the CAO			260,000			100,000			40,000	195,000		595,000	(70,000)		(475,000)	(50,000)	(595,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Service Improvements & Studies																	
Fleet and Facilities Services - Facilities																	
Building Security Program																	
5332612 2026 Video Surveillance Program		150,000										150,000			(150,000)		(150,000)
5332611 Access Control System New Installations			250,000									250,000			(250,000)		(250,000)
5332725 2027 Video Surveillance Program			150,000									150,000			(150,000)		(150,000)
5332809 2028 Video Surveillance Program				150,000								150,000			(150,000)		(150,000)
5332913 2029 Video Surveillance Program					150,000							150,000			(150,000)		(150,000)
Total Building Security Program		150,000	400,000	150,000	150,000							850,000			(850,000)		(850,000)
Energy Conservation Measures Program																	
5332615 2026 LED Street Lighting Retrofit Program		105,000										105,000			(105,000)		(105,000)
5332406 2027 LED Street Lighting Retrofit Program			105,000									105,000			(105,000)		(105,000)
5332614 HVAC Optimization Pilot Project			117,000									117,000			(117,000)		(117,000)
5432621 Energy Conservation EV Fleet Expansion			250,000									250,000			(250,000)		(250,000)
5332807 EV Charging Stations at County Facilities (FC)				200,000								200,000	(160,000)		(40,000)		(200,000)
5332812 2028 LED Street Lighting Retrofit Program				105,000								105,000			(105,000)		(105,000)
5332912 2029 LED Street Lighting Retrofit Program					105,000							105,000			(105,000)		(105,000)
5432921 Energy Conservation EV Fleet Expansion					450,000							450,000			(450,000)		(450,000)
5333110 EV Charging Stations at County Facilities (FC)							276,000					276,000	(220,000)		(56,000)		(276,000)
Total Energy Conservation Measures Program		105,000	472,000	305,000	555,000		276,000					1,713,000	(380,000)		(1,333,000)		(1,713,000)
Climate Change Program																	
5332606 CCA - Weather Stations, Tree Planting, Conserv. Strategy		110,000										110,000			(110,000)		(110,000)
5332718 2027 Climate Change Adaptation Program			112,000									112,000			(112,000)		(112,000)
5332805 2028 Climate Change Adaptation Program				114,000								114,000			(114,000)		(114,000)
5332908 2029 Climate Change Adaptation Program					116,000							116,000			(116,000)		(116,000)
5333004 2030 Climate Change Adaptation Program						118,000						118,000			(118,000)		(118,000)
5333104 2031 Climate Change Adaptation Program							120,000					120,000			(120,000)		(120,000)
5333208 2032 Climate Change Adaptation Program								123,000				123,000			(123,000)		(123,000)
5333301 2033 Climate Change Adaptation Program									125,000			125,000			(125,000)		(125,000)
5333401 2034 Climate Change Adaptation Program										129,000		129,000			(129,000)		(129,000)
5333501 2035 Climate Change Adaptation Program											132,000	132,000			(132,000)		(132,000)
Total Climate Change Program		110,000	112,000	114,000	116,000	118,000	120,000	123,000	125,000	129,000	132,000	1,199,000			(1,199,000)		(1,199,000)
Other New Initiatives																	



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
3332004 Elevator Installation - Langton Arena		100,000	900,000									1,000,000		(900,000)	(100,000)		(1,000,000)
5332617 County Facility Backflow Prevention Program		100,000										100,000			(100,000)		(100,000)
5332728 PA System Installation at County Buildings		21,000										21,000			(21,000)		(21,000)
5332808 Elevator Installation - Port Dover Arena				105,000	950,000							1,055,000			(1,055,000)		(1,055,000)
7332213 Expansion & Renovation - SRC / ACAC				2,000,000	20,000,000							22,000,000		(20,000,000)	(2,000,000)		(22,000,000)
Total Other New Initiatives		221,000	900,000	2,105,000	20,950,000							24,176,000		(20,900,000)	(3,276,000)		(24,176,000)
Studies & Assessments																	
5332813 Corporate Renewable Energy Feasibility Study		98,000										98,000			(98,000)		(98,000)
5332341 Norfolk County Greenhouse Gas Emissions Reduction Plan			100,000									100,000			(100,000)		(100,000)
5332719 Structural Review - Arenas (5x)			30,000									30,000			(30,000)		(30,000)
5332814 Energy Audits of County Facilities				60,000								60,000			(60,000)		(60,000)
5332720 Structural Review - Arenas (5x)								34,000				34,000			(34,000)		(34,000)
5333201 Building Condition Assessments								350,000				350,000			(350,000)		(350,000)
Total Studies & Assessments		98,000	130,000	60,000				384,000				672,000			(672,000)		(672,000)
Total Fleet and Facilities Services - Facilities		684,000	2,014,000	2,734,000	21,771,000	118,000	396,000	507,000	125,000	129,000	132,000	28,610,000	(380,000)	(20,900,000)	(7,330,000)		(28,610,000)
Fleet and Facilities Services - Fleet																	
New Initiatives																	
5432615 SUV Replacements (2x) - Convert P011		86,000										86,000			(86,000)		(86,000)
5432616 Side Flail Mower		22,000										22,000			(22,000)		(22,000)
5432640 Enhancement of Automated Vehicle Locating System		500,000										500,000			(500,000)		(500,000)
5432647 SUV Replacements (2x) - Convert P015		86,000										86,000			(86,000)		(86,000)
5432649 New Fleet Service Van		85,000										85,000			(85,000)		(85,000)
5432650 New Fleet Service Van		85,000										85,000			(85,000)		(85,000)
5432651 Forks for Delhi Loader		20,000										20,000			(20,000)		(20,000)
5432652 Thumb for Delhi Backhoe - B093		27,000										27,000			(27,000)		(27,000)
5432718 SUV Replacement (2x) - Convert P020		86,000										86,000			(86,000)		(86,000)
7332620 Turf Roller		15,000										15,000			(15,000)		(15,000)
5432519 Sidewalk Plows (4x)			958,000									958,000			(958,000)		(958,000)
Total New Initiatives		1,012,000	958,000									1,970,000			(1,970,000)		(1,970,000)
Total Fleet and Facilities Services - Fleet		1,012,000	958,000									1,970,000			(1,970,000)		(1,970,000)
Parks, Recreation and Culture - Parks & Rec																	
New Park Development Program																	
7332619 Accessible Play Park - Waterford Cedarwood Park		40,000	400,000									440,000			(220,000)	(220,000)	(440,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7332315 Simcoe Soccer Park - Back Area Development			50,000	500,000								550,000	(150,000)			(400,000)	(550,000)
7332013 Dog Park - Port Rowan					45,000							45,000	(18,000)		(9,000)	(18,000)	(45,000)
Total New Park Development Program		40,000	450,000	500,000	45,000							1,035,000	(168,000)		(229,000)	(638,000)	(1,035,000)
Other New Initiatives																	
7331941 Lynn River Silt Trap - Clifton Park Simcoe		50,000										50,000			(50,000)		(50,000)
7332412 East Field Lighting - McLaughlin Soccer Park		20,000	100,000									120,000			(120,000)		(120,000)
7332621 Simcoe Kinsmen Splash Pad Sun Shade		25,000										25,000			(25,000)		(25,000)
7332635 Archaeological Assessment and Columbarium - Bayview		145,000										145,000			(145,000)		(145,000)
7331937 Multi Use Sports Pad - Port Rowan Community Centre			200,000									200,000				(200,000)	(200,000)
7332033 Irrigation System - Simcoe Memorial Ball Park			42,000									42,000			(42,000)		(42,000)
7332215 Kent St. Trail Upgrade - Greater Wellington Park			56,000									56,000			(56,000)		(56,000)
7332428 Disc Golf Course			32,000									32,000			(32,000)		(32,000)
7332719 Security Lighting - Delcrest Park			30,000									30,000			(30,000)		(30,000)
7332721 Niche Cartesian Columbariums 100 Unit - Oakwood			108,000									108,000			(108,000)		(108,000)
7332725 Port Dover Splash Pad (Conditional)			720,000									720,000	(700,000)		(20,000)		(720,000)
7332822 Expansion - Oakwood Cemetery				95,000								95,000			(95,000)		(95,000)
7332823 Site Plan and Columbarium - Delhi Cemetery				152,000								152,000			(152,000)		(152,000)
7332722 Disc Golf Course					35,000							35,000			(35,000)		(35,000)
7333008 Niche Cartesian Columbariums 100 Unit - Oakwood						116,000						116,000			(116,000)		(116,000)
7332016 Delhi Park Upgrades							533,000					533,000				(533,000)	(533,000)
7333113 Niche Cartesian Columbariums 100 Unit - Delhi							119,000					119,000			(119,000)		(119,000)
7333304 Niche Cartesian Columbariums 100 Unit - Oakwood									125,000			125,000			(125,000)		(125,000)
7332636 Niche Cartesian Columbariums 100 Unit - Delhi										128,000		128,000			(128,000)		(128,000)
Total Other New Initiatives		240,000	1,288,000	247,000	35,000	116,000	652,000		125,000	128,000		2,831,000	(700,000)		(1,398,000)	(733,000)	(2,831,000)
Studies & Assessments																	
7332622 Sports Field Light Tower Structural Reviews		30,000										30,000			(30,000)		(30,000)
7333012 Parks Master Plan						250,000						250,000			(125,000)	(125,000)	(250,000)
Total Studies & Assessments		30,000				250,000						280,000			(155,000)	(125,000)	(280,000)
Total Parks, Recreation and Culture - Parks & Rec		310,000	1,738,000	747,000	80,000	366,000	652,000		125,000	128,000		4,146,000	(868,000)		(1,782,000)	(1,496,000)	(4,146,000)
Parks, Recreation and Culture - Marinas																	
New Initiatives																	
7632607 PDHM Dock Security Gates		25,000										25,000			(25,000)		(25,000)
7632608 PRHM Automated Ramp Arm and Digital Technology		25,000										25,000			(25,000)		(25,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7631706 PDHM Wastewater System				194,000	3,000,000							3,194,000		(3,000,000)	(194,000)		(3,194,000)
7632901 PDHM Purchase Travel Lift					500,000							500,000			(500,000)		(500,000)
Total New Initiatives		50,000		194,000	3,500,000							3,744,000		(3,000,000)	(744,000)		(3,744,000)
Studies & Assessments																	
7632609 PRHM Pier Inspections		15,000										15,000			(15,000)		(15,000)
Total Studies & Assessments		15,000										15,000			(15,000)		(15,000)
Total Parks, Recreation and Culture - Marinas		65,000		194,000	3,500,000							3,759,000		(3,000,000)	(759,000)		(3,759,000)
Building and By-Law Services																	
Studies & Assessments																	
8532801 Building Permit Fee Study				54,000								54,000			(54,000)		(54,000)
8533301 Building Permit Fee Study									59,000			59,000			(59,000)		(59,000)
Total Studies & Assessments				54,000					59,000			113,000			(113,000)		(113,000)
Total Building and By-Law Services				54,000					59,000			113,000			(113,000)		(113,000)
Planning and Realty Services																	
Studies & Assessments																	
8232603 Housing Needs Assessment Phase 2		25,000										25,000			(25,000)		(25,000)
8232601 Natural Heritage Systems Study			165,000									165,000			(165,000)		(165,000)
8232901 Official Plan Update - 10 Year Review				100,000								100,000			(100,000)		(100,000)
8232902 Urban Area Plan - Port Rowan					50,000							50,000			(50,000)		(50,000)
8233101 Comprehensive Zoning By-Law Update					65,000							65,000			(65,000)		(65,000)
8232602 Two-Zone Floodplain Study / Options - Simcoe						142,000						142,000			(142,000)		(142,000)
8233102 Future Studies - Planning							100,000					100,000				(100,000)	(100,000)
8233201 Future Studies - Planning								102,000				102,000				(102,000)	(102,000)
8233301 Future Studies - Planning									105,000			105,000				(105,000)	(105,000)
8233401 Future Studies - Planning										108,000		108,000				(108,000)	(108,000)
8233501 Future Studies - Planning											111,000	111,000				(111,000)	(111,000)
Total Studies & Assessments		25,000	165,000	100,000	115,000	142,000	100,000	102,000	105,000	108,000	111,000	1,073,000			(547,000)	(526,000)	(1,073,000)
Total Planning and Realty Services		25,000	165,000	100,000	115,000	142,000	100,000	102,000	105,000	108,000	111,000	1,073,000			(547,000)	(526,000)	(1,073,000)
Total Service Improvements & Studies		2,096,000	4,875,000	3,829,000	25,466,000	626,000	1,148,000	609,000	414,000	365,000	243,000	39,671,000	(1,248,000)	(23,900,000)	(12,501,000)	(2,022,000)	(39,671,000)
Renewal																	
Fleet and Facilities Services - Facilities																	
Admin Building Renewal																	
5332504 Exterior Repairs - County Administration Building 3	30,000	300,000										300,000			(300,000)		(300,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
3231601 Renovations to Council Chambers		250,000										250,000			(250,000)		(250,000)
5332619 Exit Staircase Replacement - Delhi Administration Building		28,000										28,000			(28,000)		(28,000)
5332622 Partial Pipe Insulation Replacement - County Admin Building		30,000										30,000			(30,000)		(30,000)
5332623 Carpet Replacement - County Administration Building		70,000										70,000			(70,000)		(70,000)
5332624 Museum Artifact Storage Renovation - GAB		150,000										150,000			(150,000)		(150,000)
5332627 Skylight & Partial Roof Replacement - CAB		30,000	500,000									530,000			(530,000)		(530,000)
5332726 2027 Administration Building Renewal Program			774,000									774,000			(774,000)		(774,000)
5331915 2028 Administration Building Renewal Program				369,000								369,000			(369,000)		(369,000)
5332903 2029 Administration Building Renewal Program					437,000							437,000			(437,000)		(437,000)
5333005 2030 Administration Building Renewal Program						292,000						292,000			(292,000)		(292,000)
5333105 2031 Administration Building Renewal Program							413,000					413,000			(413,000)		(413,000)
5333207 2032 Administration Building Renewal Program								109,000				109,000			(109,000)		(109,000)
5333305 2033 Administration Building Renewal Program									160,000			160,000			(160,000)		(160,000)
5333404 2034 Administration Building Renewal Program										865,000		865,000			(865,000)		(865,000)
5333502 2035 Administration Building Renewal Program											590,000	590,000			(590,000)		(590,000)
Total Admin Building Renewal	30,000	858,000	1,274,000	369,000	437,000	292,000	413,000	109,000	160,000	865,000	590,000	5,367,000			(5,367,000)		(5,367,000)
County Building Renewal																	
5332625 Skylight Replacement - Simcoe Library		250,000										250,000			(250,000)		(250,000)
5332107 Exterior & Interior Repairs - South Walsingham Hall		40,000	400,000									440,000			(440,000)		(440,000)
5332626 Window Replacement - Simcoe Library		15,000	75,000									90,000			(90,000)		(90,000)
5332635 County-Wide Access Control System Replacement		300,000										300,000			(300,000)		(300,000)
5332636 Siding Replacement - Walsingham Transfer Station		15,000										15,000			(15,000)		(15,000)
5332637 Siding Replacement - Simcoe Transfer Station		15,000										15,000			(15,000)		(15,000)
5332638 Fire Separation Repairs - Waterford Library		40,000										40,000			(40,000)		(40,000)
5332639 Canopy Structural Column Repairs - Norview Lodge		40,000										40,000			(40,000)		(40,000)
5332641 Exterior Repairs - Courtland Community Centre		60,000										60,000			(60,000)		(60,000)
5332456 Exterior Restoration - Teeterville Hall			225,000									225,000			(225,000)		(225,000)
5332727 2027 County Building Renewal Program			234,000									234,000			(234,000)		(234,000)
5332738 Foundation Repairs - Port Rowan Medical Centre			25,000									25,000			(25,000)		(25,000)
5332811 2028 County Building Renewal Program				91,000								91,000			(91,000)		(91,000)
5332911 2029 County Building Renewal Program					270,000							270,000			(270,000)		(270,000)
5332920 Window Replacements - Port Rowan Medical Centre					65,000							65,000			(65,000)		(65,000)
5333009 2030 County Building Renewal Program						140,000						140,000			(140,000)		(140,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5333112 2031 County Building Renewal Program							99,000					99,000			(99,000)		(99,000)
5333119 Plaster Repairs - Lynnwood Arts Centre							81,000					81,000	(49,000)		(32,000)		(81,000)
5333123 Sidewalk Addition & Step Repair - Teeterville Hall							120,000					120,000			(120,000)		(120,000)
5333212 2032 County Building Renewal Program								55,000				55,000			(55,000)		(55,000)
5333219 Interior Renovations - Port Rowan Medical Centre								120,000				120,000			(120,000)		(120,000)
5333306 2033 County Building Renewal Program									70,000			70,000			(70,000)		(70,000)
5333313 Brick Repointing - Lynnwood Arts Centre									10,000	55,000		65,000	(39,000)		(26,000)		(65,000)
5333316 Tower Decommissioning - Port Rowan Medical Centre									15,000			15,000			(15,000)		(15,000)
5333406 2034 County Building Renewal Program										101,000		101,000			(101,000)		(101,000)
5333411 Window and Door Replacements - Norview Lodge										2,100,000		2,100,000			(2,100,000)		(2,100,000)
5333505 2035 County Building Renewal Program											265,000	265,000			(265,000)		(265,000)
5333510 Overhead Door Replacement - Norview Lodge											60,000	60,000			(60,000)		(60,000)
Total County Building Renewal		775,000	959,000	91,000	335,000	140,000	300,000	175,000	95,000	2,256,000	325,000	5,451,000	(88,000)		(5,363,000)		(5,451,000)
Elevator Renewal																	
5331912 Elevator Replacements - County Administration Building		30,000	500,000									530,000			(530,000)		(530,000)
5332048 Vertical Lift - Delhi Friendship Centre			113,000									113,000			(113,000)		(113,000)
5332049 Vertical Lift - Simcoe Talbot Gardens			113,000									113,000			(113,000)		(113,000)
5332306 Elevator Refurbishment - Norfolk County Archives			267,000									267,000			(267,000)		(267,000)
5332506 Vertical Lift - Port Dover Harbour Museum			113,000									113,000			(113,000)		(113,000)
8332308 Elevator Replacement - Lynnwood Arts Centre			267,000									267,000	(160,000)		(107,000)		(267,000)
5332566 Elevator Replacement - Simcoe Library				300,000								300,000			(300,000)		(300,000)
5332567 Lift 2 Replacement - SRC/ ACAC				85,000								85,000			(85,000)		(85,000)
5332507 Vertical Lift - Port Rowan Library						90,000						90,000			(90,000)		(90,000)
Total Elevator Renewal		30,000	1,373,000	385,000		90,000						1,878,000	(160,000)		(1,718,000)		(1,878,000)
Fire & Paramedic Building Renewal																	
5332628 Electrical Replacements - Courtland Fire Station		50,000										50,000			(50,000)		(50,000)
5332629 Electrical Replacements - Fairground Fire Station		30,000										30,000			(30,000)		(30,000)
5332729 2027 Fire & Paramedics Building Renewal Program			185,000									185,000			(185,000)		(185,000)
5332816 2028 Fire & Paramedics Building Renewal Program				101,000								101,000			(101,000)		(101,000)
5332914 2029 Fire & Paramedics Building Renewal Program					140,000							140,000			(140,000)		(140,000)
5333010 2030 Fire & Paramedics Building Renewal Program						145,000						145,000			(145,000)		(145,000)
5333115 2031 Fire & Paramedics Building Renewal Program							217,000					217,000			(217,000)		(217,000)
5333215 2032 Fire & Paramedics Building Renewal Program								180,000				180,000			(180,000)		(180,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5333308 2033 Fire & Paramedics Building Renewal Program									260,000			260,000			(260,000)		(260,000)
5333407 2034 Fire & Paramedics Building Renewal Program										216,000		216,000			(216,000)		(216,000)
5333503 2035 Fire & Paramedics Building Renewal Program											255,000	255,000			(255,000)		(255,000)
Total Fire & Paramedic Building Renewal		80,000	185,000	101,000	140,000	145,000	217,000	180,000	260,000	216,000	255,000	1,779,000			(1,779,000)		(1,779,000)
Generator Renewal																	
5332803 Generator Replacement - Simcoe Recreation Centre		180,000										180,000			(180,000)		(180,000)
5332906 Generator Replacement - Port Rowan Portable Generator		54,000										54,000			(54,000)		(54,000)
5332804 Generator Replacement - GAB West Side Generator		125,000										125,000			(125,000)		(125,000)
5332045 Generator Replacement - Norview Lodge					127,000							127,000			(127,000)		(127,000)
5333114 Generator Replacement - Vittoria Fire Station					21,000							21,000			(21,000)		(21,000)
5333214 Generator Replacement - Fairground Fire Station					21,000							21,000			(21,000)		(21,000)
5333213 Generator Replacement - Courtland Fire Station								22,000				22,000			(22,000)		(22,000)
5333307 Generator Replacement - County Administration Building										67,000		67,000			(67,000)		(67,000)
5333113 Generator Replacement - Delhi EMS Base											22,000	22,000			(22,000)		(22,000)
Total Generator Renewal		359,000			169,000			22,000		67,000	22,000	639,000			(639,000)		(639,000)
Heritage & Culture Building Renewal																	
3331505 Accessible Washrooms - Delhi Tobacco Museum	10,000	96,000										96,000			(96,000)		(96,000)
5332328 AODA Washroom - Norfolk County Archives	15,000	87,000										87,000			(87,000)		(87,000)
7332217 Building Restoration - Delhi Quance Mill	10,000	30,000	400,000									430,000			(430,000)		(430,000)
5332452 Front Entrance Sidewalk / Stairs - Delhi Tobacco Museum	10,000	65,000										65,000			(65,000)		(65,000)
5332460 Lighting Replacement - Norfolk County Archives	7,000	51,000										51,000			(51,000)		(51,000)
5332461 Lighting Replacement - Port Dover Harbour Museum	7,000	51,000										51,000			(51,000)		(51,000)
5332554 Exterior Repairs - Carillon Tower	25,000	50,000	2,100,000									2,150,000			(2,150,000)		(2,150,000)
5331806 Insulate Back Storage Room - WHAM		20,000	105,000									125,000			(125,000)		(125,000)
5332424 Partial Window Replacement - WHAM		40,000										40,000			(40,000)		(40,000)
5332555 Exterior Stair Replacement - Delhi Quance Mill		30,000	62,000									92,000			(92,000)		(92,000)
5332630 Main Entrance Door Replacement - Delhi Tobacco Museum		25,000										25,000			(25,000)		(25,000)
5332631 Deck Re-Stain - Port Dover Harbour Museum		15,000										15,000			(15,000)		(15,000)
5332632 Washroom Renovation - Port Dover Harbour Museum		25,000										25,000			(25,000)		(25,000)
5332633 Net Shanty Structural Repairs - Port Dover Harbour Museum		30,000	370,000									400,000			(400,000)		(400,000)
5332634 North Gable Wall Repairs - Norfolk County Archives		15,000	85,000									100,000			(100,000)		(100,000)
5332420 Porch Restoration - Lynnwood Arts Centre	25,000		341,000									341,000	(205,000)		(136,000)		(341,000)
5332733 Vinyl Siding Replacement - Port Dover Harbour Museum			100,000									100,000			(100,000)		(100,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
8331814 Pipe Insulation Replacement - Norfolk County Archives			20,000									20,000			(20,000)		(20,000)
8331913 Facade Repairs - WHAM				36,000								36,000			(36,000)		(36,000)
5332915 Partial Flooring Replacement - Norfolk County Archives					16,000							16,000			(16,000)		(16,000)
5332918 Window Replacement - Delhi Tobacco Museum					12,000							12,000			(12,000)		(12,000)
5333013 Interior Painting - Delhi Tobacco Museum						50,000						50,000			(50,000)		(50,000)
8333001 Flooring Replacement - Port Dover Harbour Museum						36,000						36,000			(36,000)		(36,000)
5333106 Interior Painting - Norfolk County Archives							25,000					25,000			(25,000)		(25,000)
5333118 Foundation Repairs - WHAM							20,000	80,000				100,000			(100,000)		(100,000)
5333204 Window and Door Replacements - WHAM								100,000				100,000			(100,000)		(100,000)
5333309 Re-Painting - Port Dover Lighthouse									30,000			30,000			(30,000)		(30,000)
5333310 Flooring Replacement - WHAM									150,000			150,000			(150,000)		(150,000)
5333405 Flooring Repair & Replacement - Delhi Tobacco Museum										45,000		45,000			(45,000)		(45,000)
5333410 Stucco Replacement - Norfolk County Archives										105,000		105,000			(105,000)		(105,000)
5332668 Partial Flooring Replacement - Norfolk County Archives											40,000	40,000			(40,000)		(40,000)
5333509 Metal Siding Replacement - Delhi Tobacco Museum											180,000	180,000			(180,000)		(180,000)
Total Heritage & Culture Building Renewal	109,000	630,000	3,583,000	36,000	28,000	86,000	45,000	180,000	180,000	150,000	220,000	5,138,000	(205,000)		(4,933,000)		(5,138,000)
HVAC Renewal																	
5332533 Make Up Air Replacement - County Administration Building	10,000	30,000										30,000			(30,000)		(30,000)
5332540 HVAC Replacements (4x) - Talbot Gardens	40,000		410,000									410,000			(410,000)		(410,000)
5332658 HVAC Replacement / Upgrade - Norfolk County Archives		350,000										350,000			(350,000)		(350,000)
5332659 HVAC Replacement / Upgrade - Waterford Museum		450,000										450,000			(450,000)		(450,000)
5332660 A/C Replacement - Culver Operations Building		30,000										30,000			(30,000)		(30,000)
5332661 HVAC Replacement - Vittoria Fire Station		45,000										45,000			(45,000)		(45,000)
5332662 Heat Pump Replacements - County Administration Building		40,000										40,000			(40,000)		(40,000)
5332663 Boiler System Replacement - Delhi Kinsmen Pool		85,000										85,000			(85,000)		(85,000)
5332664 Rooftop Unit Replacement - Delhi Library		25,000										25,000			(25,000)		(25,000)
5332665 HVAC Replacement - Vittoria Community Centre		80,000										80,000			(80,000)		(80,000)
5332666 Rooftop Unit Replacement - Gilbertson Admin Building		25,000										25,000			(25,000)		(25,000)
5332667 HVAC Replacement - Port Dover Community Centre		10,000	95,000									105,000			(105,000)		(105,000)
5332419 HVAC Replacement - Lynnwood Arts Centre			144,000									144,000	(87,000)		(57,000)		(144,000)
5332542 Tube Heater Replacement - Schellburg Operations Yard			37,000									37,000			(37,000)		(37,000)
5332710 2027 HVAC Renewal Program			41,000									41,000			(41,000)		(41,000)
5332735 Rooftop Unit Replacement - Delhi Friendship Centre			26,000									26,000			(26,000)		(26,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5332736 HVAC Replacement - Port Rowan Medical Centre			36,000									36,000			(36,000)		(36,000)
5332737 Furnace & A/C Replacement - Waterford Lions CC			15,000									15,000			(15,000)		(15,000)
5332817 2028 HVAC Renewal Program				291,000								291,000			(291,000)		(291,000)
5332820 HVAC Replacement - Teeterville Hall				61,000								61,000			(61,000)		(61,000)
5332821 Furnace and A/C Replacement - Port Dover Kinsmen Hall				15,000								15,000			(15,000)		(15,000)
5332910 2029 HVAC Renewal Program					622,000							622,000			(622,000)		(622,000)
5332919 Furnace & A/C Replacement - Port Dover Scout Hall					15,000							15,000			(15,000)		(15,000)
5333002 2030 HVAC Renewal Program						282,000						282,000			(282,000)		(282,000)
5333015 HVAC Replacement - Courtland Scout Hall						40,000						40,000			(40,000)		(40,000)
5333102 2031 HVAC Renewal Program							201,000					201,000			(201,000)		(201,000)
5333121 HVAC Replacement - South Walsingham Hall							45,000					45,000			(45,000)		(45,000)
5333122 Tube Heater Replacement - Villa Nova Operations Yard							40,000					40,000			(40,000)		(40,000)
5332426 2032 HVAC Renewal Program								492,000				492,000			(492,000)		(492,000)
5333218 Furnace & A/C Replacement - Courtland Operations Yard								5,000	20,000			25,000			(25,000)		(25,000)
5333303 2033 HVAC Renewal Program									540,000			540,000			(540,000)		(540,000)
5333315 HVAC Replacement - Teeterville Pioneer Museum									15,000			15,000			(15,000)		(15,000)
5333402 2034 HVAC Renewal Program										550,000		550,000			(550,000)		(550,000)
5333504 2035 HVAC Renewal Program											217,000	217,000			(217,000)		(217,000)
Total HVAC Renewal	50,000	1,170,000	804,000	367,000	637,000	322,000	286,000	497,000	575,000	550,000	217,000	5,425,000	(87,000)		(5,338,000)		(5,425,000)
Operations Building Renewal																	
5332311 Exterior Wall Repairs - Schellburg Ops Building	10,000		105,000									105,000			(105,000)		(105,000)
5332312 Washroom Renovation - Schellburg Ops Building		100,000										100,000			(100,000)		(100,000)
5332620 Window Replacement - Culver Operations Building		65,000										65,000			(65,000)		(65,000)
5332621 Partial Flooring Replacement - Culver Operations Building		75,000										75,000			(75,000)		(75,000)
5332648 Washroom Renovation - Villa Nova Ops Yard		125,000										125,000			(125,000)		(125,000)
5332649 Exhaust Extraction System - Norfolk County Garage		130,000										130,000			(130,000)		(130,000)
5332650 Fuel Kiosk Replacement - Norfolk County Garage		25,000										25,000			(25,000)		(25,000)
5332651 Brine Tank Containment System - Schellburg Ops Facility		15,000										15,000			(15,000)		(15,000)
5332652 Overhead Door Replacements (3x) - Norfolk County Garage		45,000										45,000			(45,000)		(45,000)
5332653 Floor Drain Repair - Villa Nova Operations Yard		30,000										30,000			(30,000)		(30,000)
5632608 2026 Material Storage Dome Reshingling			70,000									70,000			(70,000)		(70,000)
5332732 2027 Operations Building Renewal Program			88,000									88,000			(88,000)		(88,000)
5332734 Exterior Repairs - Dundurn Salt Storage Building			51,000									51,000			(51,000)		(51,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5332744 Interior Renovations - Schellburg Operations Building			106,000									106,000			(106,000)		(106,000)
5332745 Electrical Replacements - Schellburg Operations Building			92,000									92,000			(92,000)		(92,000)
5332746 Structural Coating - Villa Nova Operations Building			41,000									41,000			(41,000)		(41,000)
5332747 Overhead Door Replacement - Villa Nova Operations Building			15,000									15,000			(15,000)		(15,000)
5333008 FOB North Salt Dome Replacement			90,000	1,200,000								1,290,000			(1,290,000)		(1,290,000)
5332819 2028 Operations Building Renewal Program				181,000								181,000			(181,000)		(181,000)
5332823 Exterior Repairs - Loader Storage Garage				20,000								20,000			(20,000)		(20,000)
5332824 Exterior Repairs - Courtland Operations Building				256,000								256,000			(256,000)		(256,000)
5632808 2028 Material Storage Dome Reshingling				72,000								72,000			(72,000)		(72,000)
5332917 Overhead Door Replacements - West Roads Ops Building					20,000							20,000			(20,000)		(20,000)
5332924 Overhead Door Replacement - Courtland Operations Building					30,000							30,000			(30,000)		(30,000)
5332925 Fuel Kiosk Replacement - Courtland Operations Building					25,000							25,000			(25,000)		(25,000)
5332926 Storage Building Replacement - Courtland Operations Building					150,000							150,000			(150,000)		(150,000)
5332927 Water Cistern - Villa Nova Operations Building					30,000							30,000			(30,000)		(30,000)
5332928 Overhead Door Replacements - Schellburg Ops Building					15,000							15,000			(15,000)		(15,000)
5332929 Overhead Door Replacement - Villa Nova Operations Building					15,000							15,000			(15,000)		(15,000)
5332930 Brine Tank Containment System - Villa Nova Ops Building					15,000							15,000			(15,000)		(15,000)
5333012 2030 Operations Building Renewal Program						116,000						116,000			(116,000)		(116,000)
5333017 Overhead Door Replacement - Coutland Operations Building						16,000						16,000			(16,000)		(16,000)
5333018 Interior Wall Repair - Villa Nova Operations Building						20,000						20,000			(20,000)		(20,000)
5333019 Overhead Door Replacements - Schellburg Ops Building						15,000						15,000			(15,000)		(15,000)
5333020 Overhead Door Replacement - Villa Nova Operations Building						15,000						15,000			(15,000)		(15,000)
5633001 2030 Material Storage Dome Reshingling						76,000						76,000			(76,000)		(76,000)
5332724 Salt Dome Replacement - Norfolk County Garage						100,000	1,300,000					1,400,000			(1,400,000)		(1,400,000)
5333117 2031 Operations Building Renewal Program							83,000					83,000			(83,000)		(83,000)
5333125 Overhead Door Replacement - Courtland Operations Building							16,000					16,000			(16,000)		(16,000)
5333126 Overhead Door Replacements - Schellburg Operations Facility							15,000					15,000			(15,000)		(15,000)
5333127 Fuel Kiosk Replacement - Villa Nova Operations							30,000					30,000			(30,000)		(30,000)
5333128 Overhead Door Replacement - Villa Nova Operations Building							16,000					16,000			(16,000)		(16,000)
5333211 Salt Dome Replacement - Facilities Operations Building								105,000	1,366,000			1,471,000			(1,471,000)		(1,471,000)
5333217 2032 Operations Building Renewal Program								97,000				97,000			(97,000)		(97,000)
5333225 Overhead Door Replacements - Schellburg Ops Building								16,000				16,000			(16,000)		(16,000)
5333226 Fencing - Villa Nova Operations Building								50,000				50,000			(50,000)		(50,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5333227 Overhead Door Replacement - Villa Nova Operations Building								16,000				16,000			(16,000)		(16,000)
5333228 Window & Door Replacement - Villa Nova Operations Building								30,000				30,000			(30,000)		(30,000)
5333229 Brine Tank Containment System - Courtland Roads Ops Building								15,000				15,000			(15,000)		(15,000)
5633204 2032 Material Storage Dome Reshingling								80,000				80,000			(80,000)		(80,000)
5333312 2033 Operations Building Renewal Program									177,000			177,000			(177,000)		(177,000)
5333317 Overhead Door Replacement - Villa Nova Operations Building									16,000			16,000			(16,000)		(16,000)
5333318 Bollards Replacement - Villa Nova Operations Building									25,000			25,000			(25,000)		(25,000)
5333409 2034 Operations Building Renewal Program										603,000		603,000			(603,000)		(603,000)
5333416 Overhead Door Replacement - Villa Nova Operations Building										16,000		16,000			(16,000)		(16,000)
5333507 Overhead Door Replacement - Central Roads Ops Storage											45,000	45,000			(45,000)		(45,000)
5333519 Door Replacement - Schellburg Operations Storage Building											15,000	15,000			(15,000)		(15,000)
5333520 Ceiling Replacement - Schellburg Operations Building											40,000	40,000			(40,000)		(40,000)
5333521 Bollard Replacements - Villa Nova Operations Building											20,000	20,000			(20,000)		(20,000)
5333522 Fencing Replacement - Schellburg Operations Building											100,000	100,000			(100,000)		(100,000)
5333523 Metal Siding Replacement - Villa Nova Operations Building											225,000	225,000			(225,000)		(225,000)
5333524 Fencing Replacement - Schellburg Operations Building											100,000	100,000			(100,000)		(100,000)
5333525 Exterior Lighting Replacements - Villa Nova Ops Building											20,000	20,000			(20,000)		(20,000)
Total Operations Building Renewal	10,000	610,000	658,000	1,729,000	300,000	358,000	1,460,000	409,000	1,584,000	619,000	565,000	8,292,000			(8,292,000)		(8,292,000)
Parks & Recreation Building Renewal																	
7332330 Exterior Doors Replacement - Port Dover Arena	15,000	170,000										170,000			(170,000)		(170,000)
7332332 Front Entrance Doors Replacement - Talbot Gardens Arena	10,000	142,000										142,000			(142,000)		(142,000)
5332557 Structural Repairs - Delhi Arena	35,000	365,000										365,000			(365,000)		(365,000)
5332640 Door & Window - Lawn Bowling Clubhouse & Storage		25,000										25,000			(25,000)		(25,000)
5332642 Skylight Replacement - Port Dover Community Centre		35,000										35,000			(35,000)		(35,000)
5332643 Flooring Replacements - Port Dover Arena		90,000										90,000			(90,000)		(90,000)
5332644 Structural Repairs - Langton Arena		15,000	85,000									100,000			(100,000)		(100,000)
5332645 Exterior Repairs - Port Dover Community Centre		15,000	100,000									115,000			(115,000)		(115,000)
5332646 Exterior Repairs - Langton Parks Storage		20,000	220,000									240,000			(240,000)		(240,000)
5332647 Pavillon Block Repairs - Port Dover Powell Park		15,000	35,000									50,000			(50,000)		(50,000)
5332731 2027 Parks & Recreation Building Renewal Program			545,000									545,000			(545,000)		(545,000)
5332739 Flooring Replacement - Delhi Friendship Centre			42,000									42,000			(42,000)		(42,000)
5332740 Exterior Repairs - Delhi Friendship Centre			113,000									113,000			(113,000)		(113,000)
5332741 Parks Storage Siding Replacement - Delhi Friendship Centre			41,000									41,000			(41,000)		(41,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5332742 Interior Renovations - Port Dover Scout Hall			77,000									77,000			(77,000)		(77,000)
5332743 Window Replacement - Port Dover Scout Hall			67,000									67,000			(67,000)		(67,000)
7332018 Ice Rink Floor & Boards Replacement - Talbot Gardens	205,000		1,891,000									1,891,000			(1,891,000)		(1,891,000)
5332618 Bleacher Replacement - Talbot Gardens Arena		262,000	2,768,000									3,030,000			(3,030,000)		(3,030,000)
5332818 2028 Parks & Recreation Building Renewal Program				524,000								524,000			(524,000)		(524,000)
5332822 Siding Replacement - Port Dover Kinsmen Hall				30,000								30,000			(30,000)		(30,000)
5332916 2029 Parks & Recreation Building Renewal Program					1,052,000							1,052,000			(1,052,000)		(1,052,000)
5332921 Foundation Repairs - Waterford Lions CC					80,000							80,000			(80,000)		(80,000)
5332922 Interior Renovations - Courtland Scout Hall					60,000							60,000			(60,000)		(60,000)
5332923 Flooring Replacement - Port Dover Kinsmen Hall					15,000							15,000			(15,000)		(15,000)
5333011 2030 Parks & Recreation Building Renewal Program						425,000						425,000			(425,000)		(425,000)
5333016 Interior Renovation - Teeterville Hall						60,000						60,000			(60,000)		(60,000)
5333116 2031 Parks & Recreation Building Renewal Program							515,000					515,000			(515,000)		(515,000)
5333124 Exterior Repairs - Scout Hall							20,000					20,000			(20,000)		(20,000)
5333216 2032 Parks & Recreation Building Renewal Program								645,000				645,000			(645,000)		(645,000)
5333220 Retaining Walls & Guardrails - Waterford Lions CC								300,000				300,000			(300,000)		(300,000)
5333221 Sidewalk & Stair Replacements - Waterford Lions CC								20,000				20,000			(20,000)		(20,000)
5333222 Foundation Repairs - Waterford Lions CC								80,000				80,000			(80,000)		(80,000)
5333223 Wall Renovation - Delhi Friendship Centre								30,000				30,000			(30,000)		(30,000)
5333224 Exterior Repairs - Courtland Scout Hall								75,000				75,000			(75,000)		(75,000)
5333311 2033 Parks & Recreation Building Renewal Program									698,000			698,000			(698,000)		(698,000)
5333408 2034 Parks & Recreation Building Renewal Program										567,000		567,000			(567,000)		(567,000)
5333413 Interior Renovations - Waterford Lions CC										160,000		160,000			(160,000)		(160,000)
5333414 Window & Door Replacement - Waterford Lions CC										20,000		20,000			(20,000)		(20,000)
5333415 Canopy Replacement - Delhi Friendship Centre										40,000		40,000			(40,000)		(40,000)
5333506 2035 Parks & Recreation Building Renewal Program											480,000	480,000			(480,000)		(480,000)
5333512 Electrical Replacements - Delhi Friendship Centre											20,000	20,000			(20,000)		(20,000)
5333513 Lighting Replacements - Port Dover Kinsmen Hall											15,000	15,000			(15,000)		(15,000)
5333514 Accessible Entrance - South Walsingham Hall											75,000	75,000			(75,000)		(75,000)
5333515 Lighting Replacements - Waterford Lions CC											15,000	15,000			(15,000)		(15,000)
5333516 Lighting Replacements - Courtland Scout Hall											25,000	25,000			(25,000)		(25,000)
5333517 Exterior Lighting - Delhi Friendship Centre											15,000	15,000			(15,000)		(15,000)
5333518 Overhead Door Replacement - DFC Storage Building											45,000	45,000			(45,000)		(45,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Total Parks & Recreation Building Renewal	265,000	1,154,000	5,984,000	554,000	1,207,000	485,000	535,000	1,150,000	698,000	787,000	690,000	13,244,000			(13,244,000)		(13,244,000)
Roof Renewal																	
5332444 Partial Roof Replacement - Norview Lodge	15,000	282,000										282,000			(282,000)		(282,000)
5332547 Roof Replacement - CAB 3	20,000	230,000										230,000			(230,000)		(230,000)
5332548 Roof Replacement - Facilities Operations Building		29,000	600,000									629,000			(629,000)		(629,000)
5332654 Partial Roof Replacement - Vittoria Community Centre		300,000										300,000			(300,000)		(300,000)
5332655 Roof Replacement - Teeterville Hall		25,000										25,000			(25,000)		(25,000)
5332656 Partial Roof Replacement - Waterford Library		180,000										180,000			(180,000)		(180,000)
5332657 Roof Replacement - Port Dover Community Centre		40,000	575,000									615,000			(615,000)		(615,000)
5332528 Roof Replacement - Lynnwood Arts Centre			316,000									316,000	(190,000)		(126,000)		(316,000)
5332709 2027 Roof Renewal Program			1,722,000									1,722,000			(1,722,000)		(1,722,000)
5332748 Roof Replacement - Waterford Lions CC			184,000									184,000			(184,000)		(184,000)
5332749 Partial Roof Replacement - Teeterville Pioneer Museum			25,000									25,000			(25,000)		(25,000)
5332750 Chapel Roof Replacement - Teeterville Pioneer Museum			10,000									10,000			(10,000)		(10,000)
5331913 2028 Roof Renewal Program				696,000								696,000			(696,000)		(696,000)
5332825 Roof Replacement - Teeterville Pioneer Mason House				25,000								25,000			(25,000)		(25,000)
5332901 2029 Roof Renewal Program					1,982,000							1,982,000			(1,982,000)		(1,982,000)
5333001 2030 Roof Renewal Program						1,650,000						1,650,000			(1,650,000)		(1,650,000)
5333111 2031 Roof Renewal Program							315,000					315,000			(315,000)		(315,000)
5333120 Partial Roof Replacement - Norview Lodge							100,000					100,000			(100,000)		(100,000)
5333129 Roof Replacement - Delhi Friendship Centre							260,000					260,000			(260,000)		(260,000)
5333210 2032 Roof Renewal Program								830,000				830,000			(830,000)		(830,000)
5333304 2033 Roof Renewal Program									600,000			600,000			(600,000)		(600,000)
5333314 Partial Roof Replacement - Norview Lodge									275,000			275,000			(275,000)		(275,000)
5333319 Roof Replacement - DFC Storage Building									115,000			115,000			(115,000)		(115,000)
5333403 2034 Roof Renewal Program										70,000		70,000			(70,000)		(70,000)
5333417 Roof Replacement - Port Rowan Medical Centre										100,000		100,000			(100,000)		(100,000)
5333418 Roof Replacement - Villa Nova Operations Yard										250,000		250,000			(250,000)		(250,000)
5333419 Roof Replacement - Villa Nova Operations Yard Salt Storage										110,000		110,000			(110,000)		(110,000)
5333508 2035 Roof Renewal Program											2,755,000	2,755,000			(2,755,000)		(2,755,000)
Total Roof Renewal	35,000	1,086,000	3,432,000	721,000	1,982,000	1,650,000	675,000	830,000	990,000	530,000	2,755,000	14,651,000	(190,000)		(14,461,000)		(14,651,000)
Disposals / Decommissioning																	
5332459 Abandoned Cistern Demolition - WHAM		110,000										110,000			(110,000)		(110,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Total Disposals / Decommissioning		110,000										110,000			(110,000)		(110,000)
Total Fleet and Facilities Services - Facilities	499,000	6,862,000	18,252,000	4,353,000	5,235,000	3,568,000	3,931,000	3,552,000	4,542,000	6,040,000	5,639,000	61,974,000	(730,000)		(61,244,000)		(61,974,000)
Fleet and Facilities Services - Fleet																	
Pickup Truck Renewal																	
5432602 Pickup Truck Replacement - P001		72,000										72,000			(72,000)		(72,000)
5432614 Pickup Truck Replacement - P024		72,000										72,000			(72,000)		(72,000)
5432646 Pickup Truck Replacement - P143		72,000										72,000			(72,000)		(72,000)
5432703 Pickup Truck Replacement - P083		72,000										72,000			(72,000)		(72,000)
5432712 Pickup Truck Replacement - P087		72,000										72,000			(72,000)		(72,000)
5432713 Pickup Truck Replacement - P092		72,000										72,000			(72,000)		(72,000)
5432716 Pickup Truck Replacement - P142		72,000										72,000			(72,000)		(72,000)
5432901 Pickup Truck Replacement - P165			74,000									74,000			(74,000)		(74,000)
5432908 Pickup Truck Replacement - P166			74,000									74,000			(74,000)		(74,000)
5432909 Pickup Truck Replacement - P167			74,000									74,000			(74,000)		(74,000)
5432809 Pickup Truck Replacement - P161			74,000									74,000			(74,000)		(74,000)
5432810 Pickup Truck Replacement - P162			74,000									74,000			(74,000)		(74,000)
5432811 Pickup Truck Replacement - P163			74,000									74,000			(74,000)		(74,000)
5432812 Pickup Truck Replacement - P164			74,000									74,000			(74,000)		(74,000)
5433001 Pickup Truck Replacement - P171				75,000								75,000			(75,000)		(75,000)
5433012 Pickup Truck Replacement - P172				75,000								75,000			(75,000)		(75,000)
5433013 Pickup Truck Replacement - P173				75,000								75,000			(75,000)		(75,000)
5433014 Pickup Truck Replacement - P174				75,000								75,000			(75,000)		(75,000)
5433015 Pickup Truck Replacement - P175				75,000								75,000			(75,000)		(75,000)
5433016 Pickup Truck Replacement - P176				75,000								75,000			(75,000)		(75,000)
5433101 Pickup Truck Replacement - P178				75,000								75,000			(75,000)		(75,000)
5432910 Pickup Truck Replacement - P168				75,000								75,000			(75,000)		(75,000)
5432911 Pickup Truck Replacement - P169				75,000								75,000			(75,000)		(75,000)
5432912 Pickup Truck Replacement - P170				75,000								75,000			(75,000)		(75,000)
5433106 Pickup Truck Replacement - P179					77,000							77,000			(77,000)		(77,000)
5433107 Pickup Truck Replacement - P180					77,000							77,000			(77,000)		(77,000)
5433108 Pickup Truck Replacement - P181					77,000							77,000			(77,000)		(77,000)
5433109 Pickup Truck Replacement - P182					77,000							77,000			(77,000)		(77,000)
5433110 Pickup Truck Replacement - P183					77,000							77,000			(77,000)		(77,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5433204 Pickup Truck Replacement - P185					77,000							77,000			(77,000)		(77,000)
5433205 Pickup Truck Replacement - P186					77,000							77,000			(77,000)		(77,000)
5433206 Pickup Truck Replacement - P187					77,000							77,000			(77,000)		(77,000)
5433207 Pickup Truck Replacement - P188					77,000							77,000			(77,000)		(77,000)
5433208 Pickup Truck Replacement - P202					77,000							77,000			(77,000)		(77,000)
5433209 Pickup Truck Replacement						79,000						79,000			(79,000)		(79,000)
5433213 Pickup Truck Replacement						79,000						79,000			(79,000)		(79,000)
5433301 Pickup Truck Replacement						79,000						79,000			(79,000)		(79,000)
5433302 Pickup Truck Replacement						79,000						79,000			(79,000)		(79,000)
5433303 Pickup Truck Replacement						79,000						79,000			(79,000)		(79,000)
5433304 Pickup Truck Replacement						79,000						79,000			(79,000)		(79,000)
5433305 Pickup Truck Replacement						79,000						79,000			(79,000)		(79,000)
5433402 Pickup Truck Replacement						79,000						79,000			(79,000)		(79,000)
5433403 Pickup Truck Replacement						79,000						79,000			(79,000)		(79,000)
5433404 Pickup Truck Replacement						79,000						79,000			(79,000)		(79,000)
5432922 Pickup Truck Replacement							81,000					81,000			(81,000)		(81,000)
5432923 Pickup Truck Replacement							81,000					81,000			(81,000)		(81,000)
5432924 Pickup Truck Replacement							81,000					81,000			(81,000)		(81,000)
5432925 Pickup Truck Replacement							81,000					81,000			(81,000)		(81,000)
5433405 Pickup Truck Replacement							81,000					81,000			(81,000)		(81,000)
5433406 Pickup Truck Replacement							81,000					81,000			(81,000)		(81,000)
5433407 Pickup Truck Replacement							81,000					81,000			(81,000)		(81,000)
5433023 Pickup Truck Replacement								83,000				83,000			(83,000)		(83,000)
5433024 Pickup Truck Replacement								83,000				83,000			(83,000)		(83,000)
5433025 Pickup Truck Replacement								83,000				83,000			(83,000)		(83,000)
5433026 Pickup Truck Replacement								83,000				83,000			(83,000)		(83,000)
5433113 Pickup Truck Replacement								83,000				83,000			(83,000)		(83,000)
5433222 Pickup Truck Replacement								83,000				83,000			(83,000)		(83,000)
5433223 Pickup Truck Replacement								83,000				83,000			(83,000)		(83,000)
5433315 Pickup Truck Replacement								83,000				83,000			(83,000)		(83,000)
5433316 Pickup Truck Replacement									85,000			85,000			(85,000)		(85,000)
5433317 Pickup Truck Replacement									85,000			85,000			(85,000)		(85,000)
5433318 Pickup Truck Replacement									85,000			85,000			(85,000)		(85,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5433326 Pickup Truck Replacement									85,000			85,000			(85,000)		(85,000)
5433327 Pickup Truck Replacement									85,000			85,000			(85,000)		(85,000)
5433328 Pickup Truck Replacement									85,000			85,000			(85,000)		(85,000)
5433411 Pickup Truck Replacement									85,000			85,000			(85,000)		(85,000)
5433412 Pickup Truck Replacement									85,000			85,000			(85,000)		(85,000)
5433413 Pickup Truck Replacement									85,000			85,000			(85,000)		(85,000)
5433414 Pickup Truck Replacement									85,000			85,000			(85,000)		(85,000)
5433425 Pickup Truck Replacement										87,000		87,000			(87,000)		(87,000)
5433426 Pickup Truck Replacement										87,000		87,000			(87,000)		(87,000)
5433427 Pickup Truck Replacement										87,000		87,000			(87,000)		(87,000)
5433428 Pickup Truck Replacement										87,000		87,000			(87,000)		(87,000)
5433429 Pickup Truck Replacement										87,000		87,000			(87,000)		(87,000)
5433430 Pickup Truck Replacement										87,000		87,000			(87,000)		(87,000)
5433431 Pickup Truck Replacement										87,000		87,000			(87,000)		(87,000)
5433432 Pickup Truck Replacement										87,000		87,000			(87,000)		(87,000)
5433433 Pickup Truck Replacement										87,000		87,000			(87,000)		(87,000)
5433434 Pickup Truck Replacement										87,000		87,000			(87,000)		(87,000)
5433501 Pickup Truck Replacement											89,000	89,000			(89,000)		(89,000)
5433502 Pickup Truck Replacement											89,000	89,000			(89,000)		(89,000)
5433503 Pickup Truck Replacement											89,000	89,000			(89,000)		(89,000)
5433504 Pickup Truck Replacement											89,000	89,000			(89,000)		(89,000)
5433505 Pickup Truck Replacement											89,000	89,000			(89,000)		(89,000)
5433506 Pickup Truck Replacement											89,000	89,000			(89,000)		(89,000)
5433507 Pickup Truck Replacement											89,000	89,000			(89,000)		(89,000)
5433508 Pickup Truck Replacement											89,000	89,000			(89,000)		(89,000)
5433509 Pickup Truck Replacement											89,000	89,000			(89,000)		(89,000)
5433510 Pickup Truck Replacement											89,000	89,000			(89,000)		(89,000)
Total Pickup Truck Renewal		504,000	518,000	750,000	770,000	790,000	567,000	664,000	850,000	870,000	890,000	7,173,000			(7,173,000)		(7,173,000)
Van Renewal																	
5432648 Van Replacement - V011		85,000										85,000			(85,000)		(85,000)
5432815 Van Replacement - V016			87,000									87,000			(87,000)		(87,000)
5432816 Van Replacement - Norview V018			87,000									87,000			(87,000)		(87,000)
5432804 Van Replacement - V083				90,000								90,000			(90,000)		(90,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5432904 Van Replacement - V084				90,000								90,000			(90,000)		(90,000)
5433003 Van Replacement - V015					92,000							92,000			(92,000)		(92,000)
5432915 Van Replacement - V019						94,000						94,000			(94,000)		(94,000)
5432916 Van Replacement - V085						94,000						94,000			(94,000)		(94,000)
5433117 Van Replacement - V022							96,000					96,000			(96,000)		(96,000)
5433118 Van Replacement - V023							96,000					96,000			(96,000)		(96,000)
5433119 Van Replacement - V024							96,000					96,000			(96,000)		(96,000)
5433120 Van Replacement - V025							96,000					96,000			(96,000)		(96,000)
5433220 Van Replacement - V012								99,000				99,000			(99,000)		(99,000)
5433226 Van Replacement - V030								99,000				99,000			(99,000)		(99,000)
5433227 Van Replacement - V031								99,000				99,000			(99,000)		(99,000)
5433124 Service Van Replacement									101,000			101,000			(101,000)		(101,000)
5433319 Van Replacement									101,000			101,000			(101,000)		(101,000)
5433320 Van Replacement - V020									101,000			101,000			(101,000)		(101,000)
5433329 Service Van Replacement									101,000			101,000			(101,000)		(101,000)
5433415 Van Replacement										104,000		104,000			(104,000)		(104,000)
5433416 Van Replacement										104,000		104,000			(104,000)		(104,000)
5433511 Van Replacement											106,000	106,000			(106,000)		(106,000)
Total Van Renewal		85,000	174,000	180,000	92,000	188,000	384,000	297,000	404,000	208,000	106,000	2,118,000			(2,118,000)		(2,118,000)
Single Axle Truck Renewal																	
5432510 Street Sweeper Replacement - S023		550,000										550,000			(550,000)		(550,000)
5432918 Single Axle Truck Replacement - S132		431,000										431,000			(431,000)		(431,000)
5432312 Single Axle Truck Replacement - S111			442,000									442,000			(442,000)		(442,000)
5432720 Street Sweeper Replacement - S072			564,000									564,000			(564,000)		(564,000)
5432903 Single Axle Truck Replacement - S147						476,000						476,000			(476,000)		(476,000)
5433217 Single Axle Truck Replacement - S144						476,000						476,000			(476,000)		(476,000)
5433218 Single Axle Truck Replacement - S145						476,000						476,000			(476,000)		(476,000)
5433408 Single Axle Truck Replacement - S146						476,000						476,000			(476,000)		(476,000)
5433409 Single Axle Truck Replacement - S148									512,000			512,000			(512,000)		(512,000)
5432919 Single Axle Truck Replacement - S142										525,000		525,000			(525,000)		(525,000)
5432920 Single Axle Truck Replacement - S143										525,000		525,000			(525,000)		(525,000)
5433410 Single Axle Truck Replacement - S024										525,000		525,000			(525,000)		(525,000)
Total Single Axle Truck Renewal		981,000	1,006,000			1,904,000			512,000	1,575,000		5,978,000			(5,978,000)		(5,978,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Tandem Axle Truck Renewal																	
5432609 Tandem Axle Truck Replacement - T323		513,000										513,000			(513,000)		(513,000)
5432610 Tandem Axle Truck Replacement - T365		513,000										513,000			(513,000)		(513,000)
5432617 Tandem Axle Truck Replacement - T366		513,000										513,000			(513,000)		(513,000)
5432709 Tandem Axle Truck Replacement - T371		513,000										513,000			(513,000)		(513,000)
5432710 Tandem Axle Truck Replacement - T376		513,000										513,000			(513,000)		(513,000)
5432711 Tandem Axle Truck Replacement - T377		513,000										513,000			(513,000)		(513,000)
5432802 Tandem Axle Truck Replacement - T393		513,000										513,000			(513,000)		(513,000)
5432806 Tandem Axle Truck Replacement - T395		513,000										513,000			(513,000)		(513,000)
5432807 Tandem Axle Truck Replacement - T351			526,000									526,000			(526,000)		(526,000)
5432902 Tandem Axle Truck Replacement - T352			526,000									526,000			(526,000)		(526,000)
5432906 Tandem Axle Truck Replacement - T367				539,000								539,000			(539,000)		(539,000)
5432907 Tandem Axle Truck Replacement - T302									610,000			610,000			(610,000)		(610,000)
5433002 Tandem Axle Truck Replacement - T303									610,000			610,000			(610,000)		(610,000)
5433010 Tandem Axle Truck Replacement - T304									610,000			610,000			(610,000)		(610,000)
5433011 Tandem Axle Truck Replacement - T305									610,000			610,000			(610,000)		(610,000)
5433306 Tandem Vac Truck Replacement										1,400,000		1,400,000			(1,400,000)		(1,400,000)
5433103 Tandem Axle Truck Replacement - T306										625,000		625,000			(625,000)		(625,000)
5433104 Tandem Axle Truck Replacement - T307										625,000		625,000			(625,000)		(625,000)
5433105 Tandem Axle Truck Replacement - T308										625,000		625,000			(625,000)		(625,000)
5433201 Tandem Axle Truck Replacement - T309											641,000	641,000			(641,000)		(641,000)
5433202 Tandem Axle Truck Replacement - T310											641,000	641,000			(641,000)		(641,000)
5433203 Tandem Axle Truck Replacement - T311											641,000	641,000			(641,000)		(641,000)
Total Tandem Axle Truck Renewal		4,104,000	1,052,000	539,000					2,440,000	3,275,000	1,923,000	13,333,000			(13,333,000)		(13,333,000)
One Ton Truck Renewal																	
5432618 One Ton Truck Replacement - T412		150,000										150,000			(150,000)		(150,000)
5432717 One Ton Truck Replacement - T445		150,000										150,000			(150,000)		(150,000)
5433004 One Ton Truck Replacement - T455		150,000										150,000			(150,000)		(150,000)
5432704 One Ton Truck Replacement - T419			154,000									154,000			(154,000)		(154,000)
5433018 One Ton Truck Replacement - T408				158,000								158,000			(158,000)		(158,000)
5433214 One Ton Truck Replacement - T409				158,000								158,000			(158,000)		(158,000)
5433215 One Ton Truck Replacement - T410				158,000								158,000			(158,000)		(158,000)
5433216 One Ton Truck Replacement - T414						166,000						166,000			(166,000)		(166,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5433312 One Ton Truck Replacement - T415								174,000				174,000			(174,000)		(174,000)
5433313 One Ton Truck Replacement - T416								174,000				174,000			(174,000)		(174,000)
5433314 One Ton Truck Replacement - T417								174,000				174,000			(174,000)		(174,000)
5433321 One Ton Truck Replacement - T411									179,000			179,000			(179,000)		(179,000)
5433322 One Ton Truck Replacement - T413									179,000			179,000			(179,000)		(179,000)
5433323 One Ton Truck Replacement - T433									179,000			179,000			(179,000)		(179,000)
5433419 One Ton Truck Replacement										183,000		183,000			(183,000)		(183,000)
5433420 One Ton Truck Replacement										183,000		183,000			(183,000)		(183,000)
5433421 One Ton Truck Replacement										183,000		183,000			(183,000)		(183,000)
5433422 One Ton Truck Replacement - T495										183,000		183,000			(183,000)		(183,000)
5433423 One Ton Truck Replacement - T496										183,000		183,000			(183,000)		(183,000)
Total One Ton Truck Renewal		450,000	154,000	474,000		166,000		522,000	537,000	915,000		3,218,000			(3,218,000)		(3,218,000)
Equipment Renewal																	
5432301 Brush Chipper Replacement - E182		85,000										85,000			(85,000)		(85,000)
5432401 Brush Chipper Replacement - E190		85,000										85,000			(85,000)		(85,000)
5432531 Landscape Trailer Replacement - T563		17,000										17,000			(17,000)		(17,000)
5432619 Landscape Trailer Replacement - T564		17,000										17,000			(17,000)		(17,000)
5432627 Backhoe Replacement - B051		300,000										300,000			(300,000)		(300,000)
5432629 Grader & Eliminator Replacement - G851			650,000									650,000			(650,000)		(650,000)
5432630 Grader & Eliminator Replacement - G861		650,000										650,000			(650,000)		(650,000)
5432632 Trailer Replacement - T544		11,000										11,000			(11,000)		(11,000)
5432633 Trailer Replacement - T545		11,000										11,000			(11,000)		(11,000)
5432634 Trailer Replacement & Generator- T574		200,000										200,000			(200,000)		(200,000)
5432635 Trailer Replacement - T579		17,000										17,000			(17,000)		(17,000)
5432636 Trailer Replacement - T581		14,000										14,000			(14,000)		(14,000)
5432637 Trailer Replacement - T582		14,000										14,000			(14,000)		(14,000)
5432639 Brush Chipper Replacement - E150		85,000										85,000			(85,000)		(85,000)
5432803 Norview Bus Replacement - N006		375,000										375,000			(375,000)		(375,000)
5432822 Trailer Replacement - T585		58,000										58,000			(58,000)		(58,000)
5433230 Trailer Replacement - T523		48,000										48,000			(48,000)		(48,000)
5432719 Landscape Trailer Replacement - T572			14,000									14,000			(14,000)		(14,000)
5433007 Loader Replacement - L090			288,000									288,000			(288,000)		(288,000)
7632601 PDHM Utility Vehicle Replacement			20,000									20,000			(20,000)		(20,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7632603 PDHM Utility Vehicle Replacement			50,000									50,000			(50,000)		(50,000)
5432409 Utility Vehicle Replacement - U014				61,000								61,000			(61,000)		(61,000)
5432820 Backhoe Replacement - B061				316,000								316,000			(316,000)		(316,000)
5432821 Chopper Replacement - G016				571,000								571,000			(571,000)		(571,000)
5432823 Trailer Replacement - T586				15,000								15,000			(15,000)		(15,000)
5432917 Loader Replacement - L002				295,000								295,000			(295,000)		(295,000)
5432926 Backhoe Replacement - B071					323,000							323,000			(323,000)		(323,000)
5433006 Loader Replacement - L014					302,000							302,000			(302,000)		(302,000)
5433027 Backhoe Replacement - B092						331,000						331,000			(331,000)		(331,000)
5433028 Grader Replacement - G801						718,000						718,000			(718,000)		(718,000)
5433029 Roller Replacement - S451						110,000						110,000			(110,000)		(110,000)
5433022 Chopper Replacement - G017							615,000					615,000			(615,000)		(615,000)
5433121 Forklift Replacement - F161							84,000					84,000			(84,000)		(84,000)
5433122 Trailer Replacement - T513							18,000					18,000			(18,000)		(18,000)
5433123 Trailer Replacement - T514							18,000					18,000			(18,000)		(18,000)
5433221 Loader Replacement - L022							318,000					318,000			(318,000)		(318,000)
5433228 Backhoe Replacement - B093								348,000				348,000			(348,000)		(348,000)
5433229 Loader Replacement - L041								325,000				325,000			(325,000)		(325,000)
5433311 Purpose Built Service Truck Replacement									267,000			267,000			(267,000)		(267,000)
5433324 Norview Bus Replacement									446,000			446,000			(446,000)		(446,000)
5433325 Rodder Replacement - R030									995,000			995,000			(995,000)		(995,000)
5433424 Grader Replacement - G814										792,000		792,000			(792,000)		(792,000)
5433513 Loader Replacement - L003											350,000	350,000			(350,000)		(350,000)
Total Equipment Renewal		1,987,000	1,022,000	1,258,000	625,000	1,159,000	1,053,000	673,000	1,708,000	792,000	350,000	10,627,000			(10,627,000)		(10,627,000)
Mower Equipment Renewal																	
5432805 Mower Replacement - M518		52,000										52,000			(52,000)		(52,000)
7632602 PDHM Mower Replacement			53,000									53,000			(53,000)		(53,000)
5432814 Mower Replacement - M533				55,000								55,000			(55,000)		(55,000)
5432905 Mower Replacement - M544					56,000							56,000			(56,000)		(56,000)
5432914 Mower Replacement - M554						57,000						57,000			(57,000)		(57,000)
5433009 Mower Replacement - M566							59,000					59,000			(59,000)		(59,000)
5433019 Mower Replacement - M611							59,000					59,000			(59,000)		(59,000)
5433020 Mower Replacement - M572								60,000				60,000			(60,000)		(60,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5433102 Mower Replacement - M599									62,000			62,000			(62,000)		(62,000)
5433111 Mower Replacement - M600									62,000			62,000			(62,000)		(62,000)
5433112 Mower Replacement - M602									62,000			62,000			(62,000)		(62,000)
5433210 Mower Replacement - M601										63,000		63,000			(63,000)		(63,000)
5433211 Mower Replacement - M603											65,000	65,000			(65,000)		(65,000)
5433212 Mower Replacement - M604											65,000	65,000			(65,000)		(65,000)
Total Mower Equipment Renewal		52,000	53,000	55,000	56,000	57,000	118,000	60,000	186,000	63,000	130,000	830,000			(830,000)		(830,000)
Other Renewal Projects																	
5432641 Shop Replacements - Tire Lift, AC Machine		45,000										45,000			(45,000)		(45,000)
5432653 Replacement of All Roads & By-Law Radios		251,000										251,000			(251,000)		(251,000)
5432642 Shop Hoist Replacement - First Set of Columns			80,000									80,000			(80,000)		(80,000)
5432643 Fuel Management Software and Controls Replacement				225,000								225,000			(225,000)		(225,000)
5432644 Shop Hoist Replacement - Second Set of Columns					90,000							90,000			(90,000)		(90,000)
5432645 Shop Hoist Replacement - Third Set of Columns											105,000	105,000			(105,000)		(105,000)
Total Other Renewal Projects		296,000	80,000	225,000	90,000						105,000	796,000			(796,000)		(796,000)
Total Fleet and Facilities Services - Fleet		8,459,000	4,059,000	3,481,000	1,633,000	4,264,000	2,122,000	2,216,000	6,637,000	7,698,000	3,504,000	44,073,000			(44,073,000)		(44,073,000)
Parks, Recreation and Culture - Parks & Rec																	
Parks & Recreation Facility Renewal																	
7332416 Seat Deck Seating Replacement - Waterford Arena		50,000										50,000			(50,000)		(50,000)
7332516 Fieldhouse Revitalization - Walsingham Ball Park		25,000	200,000									225,000			(225,000)		(225,000)
7332331 Floor Refinishing - Port Dover Community Center		38,000										38,000			(38,000)		(38,000)
7332623 Gazebo Replacement - Port Rowan Park		20,000										20,000			(20,000)		(20,000)
7332624 Sound System Upgrades - Community Centres (4x)		25,000										25,000			(25,000)		(25,000)
7332625 Sound System Replacement - Talbot Gardens		45,000										45,000			(45,000)		(45,000)
7332012 Dressing Room Refurbishments - Simcoe Talbot Gardens		25,000	250,000									275,000			(275,000)		(275,000)
7332038 Revitalization - Langton Fieldhouse		25,000	210,000									235,000			(235,000)		(235,000)
7332326 Self-Cleaning Trailer Replacement - Mobile Washroom			525,000									525,000			(525,000)		(525,000)
7331809 Concrete Pad and Revitalization - Langton Pavilion				80,000								80,000			(80,000)		(80,000)
7332626 Kitchen Interior Replacement - Waterford Lions CC				30,000								30,000			(30,000)		(30,000)
7332811 Interior Revitalization - Port Rowan Community Centre				221,000								221,000			(221,000)		(221,000)
7333202 Dressing Room Floor Replacement - Waterford Arena				212,000								212,000			(212,000)		(212,000)
7331924 Historical Gazebo Restoration - Lynnwood Park Simcoe				200,000								200,000			(200,000)		(200,000)
7332906 Revitalization - Courtland Lions Park Facility					195,000							195,000			(195,000)		(195,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7333105 Floor Replacement - Delhi Arena Multi-Purpose Room							79,000					79,000			(79,000)		(79,000)
7333208 Pavillion Revitalization - Courtland Lions Community Park								200,000				200,000			(200,000)		(200,000)
7332627 Chapel Revitalization - Clifton Park										166,000		166,000			(166,000)		(166,000)
Total Parks & Recreation Facility Renewal		253,000	1,185,000	743,000	195,000		79,000	200,000		166,000		2,821,000			(2,821,000)		(2,821,000)
Court Renewal																	
7332618 Multi-Use Court - Courtland Lions Community Park		287,000										287,000			(287,000)		(287,000)
7332628 Multi-Use Court - Briarwood Acres			51,000									51,000			(51,000)		(51,000)
7333011 Multi-Use Court - Crestlynn Community Park			135,000									135,000			(135,000)		(135,000)
7332617 Multi-Use Court - Langton Athletic Park				302,000								302,000			(302,000)		(302,000)
7332819 Multi-Use Court - Pinehurst Park				302,000								302,000			(302,000)		(302,000)
7333306 Multi-Use Court - Windel Park				302,000								302,000			(302,000)		(302,000)
7332724 Multi-Use Court - Port Rowan Community Park					309,000							309,000			(309,000)		(309,000)
7333207 Multi-Use Court - Waterford Community Park					108,000							108,000			(108,000)		(108,000)
7332818 Multi-Use Court - Simcoe Westwood Acres Parks						111,000						111,000			(111,000)		(111,000)
7333013 Multi-Use Court - Delcrest Park						56,000						56,000			(56,000)		(56,000)
7333209 Multi-Use Court - Delhi Lions Park								58,000				58,000			(58,000)		(58,000)
7333307 Multi-Use Court - Fairview Heights									60,000			60,000			(60,000)		(60,000)
7333403 Multi-Use Court - Port Dover Sports Complex										122,000		122,000			(122,000)		(122,000)
7333501 Multi-Use Court - Lingwood Park											63,000	63,000			(63,000)		(63,000)
7333502 Multi-Use Court - Lynndale Heights											25,000	25,000			(25,000)		(25,000)
7333503 Multi-Use Court - Optimist Park											358,000	358,000			(358,000)		(358,000)
Total Court Renewal		287,000	186,000	906,000	417,000	167,000		58,000	60,000	122,000	446,000	2,649,000			(2,649,000)		(2,649,000)
Playground Renewal																	
7332601 Playground Replacement - St. Williams Lions		125,000										125,000			(125,000)		(125,000)
7332629 Playground Replacement - Woodhouse Acres		125,000										125,000			(125,000)		(125,000)
7332704 Playground Replacement - Westwood Acres			265,000									265,000			(265,000)		(265,000)
7332903 Playground Replacement - Fairview Heights			154,000									154,000			(154,000)		(154,000)
7332820 Playground Replacement - Pinehurst Park				158,000								158,000			(158,000)		(158,000)
7333203 Playground Replacement - Delhi Lions					215,000							215,000			(215,000)		(215,000)
7333302 Playground Replacement - Golden Gardens					215,000							215,000			(215,000)		(215,000)
7332203 Playground Replacement - Simcoe Kinsmen						285,000						285,000			(285,000)		(285,000)
7333014 Playground Replacement - Ashton Park						193,000						193,000			(193,000)		(193,000)
7333015 Playground Replacement - Freeman Crescent Park						193,000						193,000			(193,000)		(193,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7333110 Playground Replacement - Port Rowan Watertower Park							400,000					400,000			(400,000)		(400,000)
7333111 Playground Replacement - Waterworks Park							200,000					200,000			(200,000)		(200,000)
7333210 Playground Replacement - Turkey Point Park								145,000				145,000			(145,000)		(145,000)
7333211 Playground Replacement - Crestlynn Park								203,000				203,000			(203,000)		(203,000)
7333212 Playground Replacement - Simson Park								232,000				232,000			(232,000)		(232,000)
7333308 Playground Replacement - Thompson Memorial Park									268,000			268,000			(268,000)		(268,000)
7333401 Playground Replacement - Bills Corners										274,000		274,000			(274,000)		(274,000)
7333504 Playground Replacement - Courtland Lions Park (Accessible)											320,000	320,000			(320,000)		(320,000)
Total Playground Renewal		250,000	419,000	158,000	430,000	671,000	600,000	580,000	268,000	274,000	320,000	3,970,000			(3,970,000)		(3,970,000)
Other Amenity Renewal Projects																	
7331844 Fence Replacement - Port Rowan Skatepark		17,000										17,000			(17,000)		(17,000)
7332030 Fence & Backstop Replacement - Waterford Hellyer Diamond		110,000										110,000			(110,000)		(110,000)
7332048 Diamond Repairs - Delhi Arena Diamond		77,000										77,000			(77,000)		(77,000)
7332630 Revitalization - Walsingham Ball Diamond		45,000										45,000			(45,000)		(45,000)
7332631 Dugout Replacements - Simcoe Memorial Park		28,000										28,000			(28,000)		(28,000)
7332638 Light Tower Minor Electrical Repairs - Courtland Lions Park		15,000										15,000			(15,000)		(15,000)
7332010 Light Tower Replacement - Waterford Ball Diamonds (2x)		30,000	326,000									356,000			(356,000)		(356,000)
7332405 Sportsfield Lighting Retrofit - Simcoe Lions Park		20,000	326,000									346,000			(346,000)		(346,000)
7332108 Courtland - Light Tower Replacement				221,000								221,000			(221,000)		(221,000)
7332718 Light Tower Replacement - Walsingham				221,000								221,000			(221,000)		(221,000)
7332821 Revitalization - Courtland Lions Ball Diamond				308,000								308,000			(308,000)		(308,000)
7333016 Diamond Revitalization - Walsingham Park Ball						308,000						308,000			(308,000)		(308,000)
7333213 Revitalization - Langton Lions Soccer Field								308,000				308,000			(308,000)		(308,000)
7333214 Revitalization - Langton Lions Ball Diamond								308,000				308,000			(308,000)		(308,000)
7333404 Revitalization - Port Dover Skatepark										385,000		385,000			(385,000)		(385,000)
7333405 Revitalization - Delcrest Park Ball Diamond										308,000		308,000			(308,000)		(308,000)
7333406 Revitalization - Courtland Lions Soccer Field											308,000	308,000			(308,000)		(308,000)
7333303 Light Tower Replacements - Kinsmen Park											264,000	264,000			(264,000)		(264,000)
7333505 Revitalization - Simcoe Kinsmen Park Ball Diamond											187,000	187,000			(187,000)		(187,000)
Total Other Amenity Renewal Projects		342,000	652,000	750,000		308,000		616,000		693,000	759,000	4,120,000			(4,120,000)		(4,120,000)
Arena Equipment Renewal																	
7332606 Ice Resurfacer & Ice Leveller - Langton Arena		170,000										170,000			(170,000)		(170,000)
7332608 Plate & Frame Heat Exchanger - Waterford Arena		36,000										36,000			(36,000)		(36,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7332609 Electric Ice Resurfacer Battery Replacement - Port Dover Arena		46,000										46,000			(46,000)		(46,000)
7332614 Compressor & Motor - Waterford Arena		72,000										72,000			(72,000)		(72,000)
7332632 Condenser Replacement - Delhi Arena		340,000										340,000			(340,000)		(340,000)
7332709 Desiccant Dehumidifier - Port Dover Arena		140,000										140,000			(140,000)		(140,000)
7332801 Desiccant Dehumidifier - Simcoe Talbot Gardens			144,000									144,000			(144,000)		(144,000)
7332711 Plate & Frame Heat Exchanger - Delhi Arena			40,000									40,000			(40,000)		(40,000)
7332712 Plate & Frame Heat Exchanger - Port Dover Arena			40,000									40,000			(40,000)		(40,000)
7332723 Refrigeration Control System & Backup - Port Dover Arena			163,000									163,000			(163,000)		(163,000)
7333002 Desiccant Dehumidifier - Langton Arena			339,000									339,000			(339,000)		(339,000)
7332803 Ice Resurfacer - Waterford Arena				179,000								179,000			(179,000)		(179,000)
7332807 Plate & Frame Heat Exchanger - Simcoe Talbot Gardens				50,000								50,000			(50,000)		(50,000)
7332815 Condenser - Langton Arena				138,000								138,000			(138,000)		(138,000)
7332816 Brine Pumps - Delhi Arena				12,000								12,000			(12,000)		(12,000)
7332715 Electric Ice Resurfacer Battery - Talbot Gardens Arena					50,000							50,000			(50,000)		(50,000)
7332902 Ice Resurfacer - Port Dover Arena					183,000							183,000			(183,000)		(183,000)
7332908 Compressor Motors - Waterford Arena					26,000							26,000			(26,000)		(26,000)
7332909 Compressor (2x) & Pumps - Port Dover Arena					169,000							169,000			(169,000)		(169,000)
7332910 Compressor - Delhi Arena					78,000							78,000			(78,000)		(78,000)
7333009 Compressor Motors & Brine Pumps - Talbot Gardens						31,000						31,000			(31,000)		(31,000)
7333010 Compressor - Delhi Arena						79,000						79,000			(79,000)		(79,000)
7333108 Regasket - Langton Arena							27,000					27,000			(27,000)		(27,000)
7333112 Electric Ice Resurfacer - Delhi Arena							192,000					192,000			(192,000)		(192,000)
7333106 Electric Ice Resurfacer Battery - Langton Arena								54,000				54,000			(54,000)		(54,000)
7333206 Refrigeration Control System - Langton Arena								119,000				119,000			(119,000)		(119,000)
7333305 Refrigeration Control System - Talbot Gardens									122,000			122,000			(122,000)		(122,000)
7333309 Electric Ice Resurfacer Battery - Waterford Arena									55,000			55,000			(55,000)		(55,000)
7333402 Regasket - Langton Arena										29,000		29,000			(29,000)		(29,000)
7333407 Electric Ice Resurfacer - Talbot Gardens										207,000		207,000			(207,000)		(207,000)
7333506 Electric Ice Resurfacer Battery - Delhi Arena											57,000	57,000			(57,000)		(57,000)
Total Arena Equipment Renewal		804,000	726,000	379,000	506,000	110,000	219,000	173,000	177,000	236,000	57,000	3,387,000			(3,387,000)		(3,387,000)
Pool Equipment Renewal																	
7332528 Pool Deck & Inlet Return Repairs - ACAC	50,000	550,000										550,000			(550,000)		(550,000)
7332616 Regrout Tank - ACAC Pool		40,000										40,000			(40,000)		(40,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7332633 Rehabilitation - Simcoe Splash Pad		80,000										80,000	(80,000)				(80,000)
7332634 Rehabilitation - Delhi Splash Pad		65,000										65,000			(65,000)		(65,000)
Total Pool Equipment Renewal	50,000	735,000										735,000	(80,000)		(655,000)		(735,000)
Other Renewal Projects																	
7332637 Power Rake Replacement		23,000										23,000			(23,000)		(23,000)
7332720 Commercial Dishwasher Replacement - Port Rowan CC			40,000									40,000			(40,000)		(40,000)
7332414 Accessible Counter - Lions Ball Park				12,000								12,000			(12,000)		(12,000)
7332817 Shade Sail - Port Dover Riverfront Park				25,000								25,000			(25,000)		(25,000)
Total Other Renewal Projects		23,000	40,000	37,000								100,000			(100,000)		(100,000)
Disposals / Decommissioning																	
7332032 Windel Soccer Field Revitalization / Velodrome Removal			32,000									32,000			(32,000)		(32,000)
Total Disposals / Decommissioning			32,000									32,000			(32,000)		(32,000)
Total Parks, Recreation and Culture - Parks & Rec	50,000	2,694,000	3,240,000	2,973,000	1,548,000	1,256,000	898,000	1,627,000	505,000	1,491,000	1,582,000	17,814,000	(80,000)		(17,734,000)		(17,814,000)
Parks, Recreation and Culture - Marinas																	
Marina Facility Renewal																	
7632403 PDHM Washroom / Shower Floor Replacements		105,000										105,000			(105,000)		(105,000)
7632606 PDHM Roof Recoating		25,000										25,000			(25,000)		(25,000)
7632704 PDHM Exterior Repairs			11,000									11,000			(11,000)		(11,000)
7632705 PRHM Exterior Repairs			15,000									15,000			(15,000)		(15,000)
7632502 PDHM Pavilion Refurbishment				100,000								100,000			(100,000)		(100,000)
7632903 PRHM HVAC Replacement					11,000							11,000			(11,000)		(11,000)
7633001 PDHM Water Heater Replacement						15,000						15,000			(15,000)		(15,000)
7633201 PDHM Interior Painting								30,000				30,000			(30,000)		(30,000)
7633301 PDHM Flooring Replacements									25,000			25,000			(25,000)		(25,000)
7633401 PDHM Washroom Roof Repairs										80,000		80,000			(80,000)		(80,000)
7633402 PDHM Door Replacements										35,000		35,000			(35,000)		(35,000)
Total Marina Facility Renewal		130,000	26,000	100,000	11,000	15,000		30,000	25,000	115,000		452,000			(452,000)		(452,000)
Lakefront Asset Renewal																	
7632402 PRHM East Side Dock Replacement	20,000		200,000									200,000			(200,000)		(200,000)
7632401 PDHM Minor Dock Rehabs		77,000										77,000			(77,000)		(77,000)
7633101 PDHM Dock 1 & Dock 2 Full Replacement				200,000	4,500,000							4,700,000		(4,500,000)	(200,000)		(4,700,000)
7633102 PDHM Dock 3 & Dock 4 Full Replacement							200,000	4,500,000				4,700,000		(4,500,000)	(200,000)		(4,700,000)
Total Lakefront Asset Renewal	20,000	77,000	200,000	200,000	4,500,000		200,000	4,500,000				9,677,000		(9,000,000)	(677,000)		(9,677,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Other Renewal Projects																	
7632303 PRHM Lighting Replacement		40,000										40,000			(40,000)		(40,000)
7632605 PRHM Resurface Parking Area & Roadway			15,000									15,000			(15,000)		(15,000)
7632702 PDHM Resurface Roadways / Parking - North, West, East						300,000						300,000			(300,000)		(300,000)
Total Other Renewal Projects		40,000	15,000			300,000						355,000			(355,000)		(355,000)
Total Parks, Recreation and Culture - Marinas	20,000	247,000	241,000	300,000	4,511,000	315,000	200,000	4,530,000	25,000	115,000		10,484,000		(9,000,000)	(1,484,000)		(10,484,000)
Total Renewal	569,000	18,262,000	25,792,000	11,107,000	12,927,000	9,403,000	7,151,000	11,925,000	11,709,000	15,344,000	10,725,000	134,345,000	(810,000)	(9,000,000)	(124,535,000)		(134,345,000)
Total Community and Development Services	569,000	20,358,000	30,667,000	14,936,000	38,393,000	10,029,000	8,299,000	12,534,000	12,123,000	15,709,000	10,968,000	174,016,000	(2,058,000)	(32,900,000)	(137,036,000)	(2,022,000)	(174,016,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Service Improvements & Studies																	
Finance																	
Studies & Assessments																	
4132901 Water & Wastewater Rate Study					124,000							124,000			(124,000)		(124,000)
4132801 Development Charges Study						111,000						111,000				(111,000)	(111,000)
4133201 Water & Wastewater Rate Study										141,000		141,000			(141,000)		(141,000)
4133501 Development Charges Study											126,000	126,000				(126,000)	(126,000)
Total Studies & Assessments					124,000	111,000				141,000	126,000	502,000			(265,000)	(237,000)	(502,000)
Total Finance					124,000	111,000				141,000	126,000	502,000			(265,000)	(237,000)	(502,000)
Legislative Services																	
Studies & Assessments																	
2102701 Ward Boundary Review			100,000									100,000			(100,000)		(100,000)
Total Studies & Assessments			100,000									100,000			(100,000)		(100,000)
Total Legislative Services			100,000									100,000			(100,000)		(100,000)
Customer Service and Communications																	
Barrier Free Access Program																	
3332601 2026 Barrier Free Access Program		82,000										82,000			(82,000)		(82,000)
3332701 2027 Barrier Free Access Program			84,000									84,000			(84,000)		(84,000)
3332801 2028 Barrier Free Access Program				86,000								86,000			(86,000)		(86,000)
3332903 2029 Barrier Free Access Program					88,000							88,000			(88,000)		(88,000)
3333003 2030 Barrier Free Access Program						90,000						90,000			(90,000)		(90,000)
3333102 2031 Barrier Free Access Program							93,000					93,000			(93,000)		(93,000)
3333201 2032 Barrier Free Access Program								95,000				95,000			(95,000)		(95,000)
3333301 2033 Barrier Free Access Program									97,000			97,000			(97,000)		(97,000)
3333401 2034 Barrier Free Access Program										100,000		100,000			(100,000)		(100,000)
3333501 2035 Barrier Free Access Program											103,000	103,000			(103,000)		(103,000)
Total Barrier Free Access Program		82,000	84,000	86,000	88,000	90,000	93,000	95,000	97,000	100,000	103,000	918,000			(918,000)		(918,000)
Total Customer Service and Communications		82,000	84,000	86,000	88,000	90,000	93,000	95,000	97,000	100,000	103,000	918,000			(918,000)		(918,000)
Total Service Improvements & Studies		82,000	184,000	86,000	212,000	201,000	93,000	95,000	97,000	241,000	229,000	1,520,000			(1,283,000)	(237,000)	(1,520,000)
Renewal																	
Information Technology																	
Information Technology Renewal																	
3432601 2026 Information Technology Replacement Program		444,000										444,000			(444,000)		(444,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
3432701 2027 Information Technology Replacement Program			357,000									357,000			(357,000)		(357,000)
3432801 2028 Information Technology Replacement Program				396,000								396,000			(396,000)		(396,000)
3432901 2029 Information Technology Replacement Program					361,000							361,000			(361,000)		(361,000)
3433001 2030 Information Technology Replacement Program						418,000						418,000			(418,000)		(418,000)
3433101 2031 Information Technology Replacement Program							388,000					388,000			(388,000)		(388,000)
3433201 2032 Information Technology Replacement Program								416,000				416,000			(416,000)		(416,000)
3433301 2033 Information Technology Replacement Program									386,000			386,000			(386,000)		(386,000)
3433401 2034 Information Technology Replacement Program										446,000		446,000			(446,000)		(446,000)
3433501 2035 Information Technology Replacement Program											394,000	394,000			(394,000)		(394,000)
Total Information Technology Renewal		444,000	357,000	396,000	361,000	418,000	388,000	416,000	386,000	446,000	394,000	4,006,000			(4,006,000)		(4,006,000)
Other Renewal Projects																	
4132701 Enterprise Resource Management System	150,000	150,000	10,000,000									10,150,000		(9,750,000)	(400,000)		(10,150,000)
3432602 Database Upgrade			63,000									63,000			(63,000)		(63,000)
3432702 Server & Storage Replacement				375,000								375,000			(375,000)		(375,000)
8233001 2030 Aerial Photography Updates						24,000						24,000			(24,000)		(24,000)
3433003 Windows Server Upgrade							70,000					70,000			(70,000)		(70,000)
3433002 Database Upgrade								72,000				72,000			(72,000)		(72,000)
Total Other Renewal Projects	150,000	150,000	10,063,000	375,000		24,000	70,000	72,000				10,754,000		(9,750,000)	(1,004,000)		(10,754,000)
Total Information Technology	150,000	594,000	10,420,000	771,000	361,000	442,000	458,000	488,000	386,000	446,000	394,000	14,760,000		(9,750,000)	(5,010,000)		(14,760,000)
Total Renewal	150,000	594,000	10,420,000	771,000	361,000	442,000	458,000	488,000	386,000	446,000	394,000	14,760,000		(9,750,000)	(5,010,000)		(14,760,000)
Total Corporate Services	150,000	676,000	10,604,000	857,000	573,000	643,000	551,000	583,000	483,000	687,000	623,000	16,280,000		(9,750,000)	(6,293,000)	(237,000)	(16,280,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Service Improvements & Studies																	
Fire																	
New Initiatives																	
7432707 New Defibrillators (22x)			50,000									50,000			(50,000)		(50,000)
7433302 New Aerial Fire Truck							3,359,000					3,359,000				(3,359,000)	(3,359,000)
Total New Initiatives			50,000				3,359,000					3,409,000			(50,000)	(3,359,000)	(3,409,000)
Total Fire			50,000				3,359,000					3,409,000			(50,000)	(3,359,000)	(3,409,000)
Paramedics																	
New Initiatives																	
7532508 Ambulance Security Safes		60,000										60,000			(60,000)		(60,000)
7532608 Mechanical CPR Devices (13x)		520,000										520,000			(520,000)		(520,000)
7532609 Spare Cardiac Monitor		70,000										70,000			(70,000)		(70,000)
7532607 Paramedic Services Station - St.Williams			90,000	900,000								990,000			(495,000)	(495,000)	(990,000)
7532708 Paramedic Services Station - Waterford			230,000	2,300,000								2,530,000		(1,265,000)	(1,265,000)		(2,530,000)
7532910 New Fully Equipped Ambulance (Fleet Expansion)			440,000									440,000				(440,000)	(440,000)
7532805 Special Event Patient Transport Carts				300,000								300,000			(300,000)		(300,000)
7532909 Paramedic Services Station - Multi-Function Headquarters						1,800,000	18,000,000					19,800,000		(19,800,000)			(19,800,000)
7533008 Paramedic Services Station - Simcoe							100,000	1,000,000				1,100,000			(550,000)	(550,000)	(1,100,000)
7532804 Paramedic Services Station - Courtland							253,000	2,530,000				2,783,000		(1,391,000)	(1,392,000)		(2,783,000)
7533209 Paramedic Services Station - Delhi									266,000	2,660,000		2,926,000		(1,463,000)	(1,463,000)		(2,926,000)
7533306 Spare Cardiac Monitor									82,000			82,000			(82,000)		(82,000)
7533405 Paramedic Services Station - Langton											280,000	280,000			(140,000)	(140,000)	(280,000)
Total New Initiatives		650,000	760,000	3,500,000		1,800,000	18,353,000	3,530,000	348,000	2,660,000	280,000	31,881,000		(23,919,000)	(6,337,000)	(1,625,000)	(31,881,000)
Total Paramedics		650,000	760,000	3,500,000		1,800,000	18,353,000	3,530,000	348,000	2,660,000	280,000	31,881,000		(23,919,000)	(6,337,000)	(1,625,000)	(31,881,000)
Housing and Social Services																	
Studies & Assessments																	
6432601 10-Year Housing & Homelessness Plan		50,000										50,000	(17,000)		(33,000)		(50,000)
Total Studies & Assessments		50,000										50,000	(17,000)		(33,000)		(50,000)
Total Housing and Social Services		50,000										50,000	(17,000)		(33,000)		(50,000)
Total Service Improvements & Studies		700,000	810,000	3,500,000		1,800,000	21,712,000	3,530,000	348,000	2,660,000	280,000	35,340,000	(17,000)	(23,919,000)	(6,420,000)	(4,984,000)	(35,340,000)
Renewal																	
Fire																	
Fire Fleet Renewal																	



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7432602 Pump 2A – Fire Station #2 Port Dover		1,421,000										1,421,000			(1,421,000)		(1,421,000)
7432605 Tanker 8 – Fire Station #8 - Fairground		1,421,000										1,421,000			(1,421,000)		(1,421,000)
7432603 Tanker 11 – Fire Station #11 Vittoria			1,457,000									1,457,000			(1,457,000)		(1,457,000)
7432604 Tanker 10 – Fire Station #10 St. Williams			1,457,000									1,457,000			(1,457,000)		(1,457,000)
7432503 Fire Administration Duty Officer Vehicle - F105				79,000								79,000			(79,000)		(79,000)
7432607 Fire Administration Duty Officer Vehicle - F106				79,000								79,000			(79,000)		(79,000)
7432610 Fire Administration Duty Officer Vehicle - F107				79,000								79,000			(79,000)		(79,000)
7432705 Engine 5 - Fire Station #5 Delhi				1,786,000								1,786,000			(1,786,000)		(1,786,000)
7432706 Engine 10 - Fire Station #10 St.Williams				1,786,000								1,786,000			(1,786,000)		(1,786,000)
7432805 Rescue 11 - Fire Station #11 Vittoria				825,000								825,000			(825,000)		(825,000)
7432904 Pump 8 - Fire Station #8 Fairground					1,531,000							1,531,000			(1,531,000)		(1,531,000)
7432905 Pump 1A - Fire Station #1 Simcoe					1,531,000							1,531,000			(1,531,000)		(1,531,000)
7431904 Ranger Unit 3 & Trailer - Fire Station #3 Waterford						57,000						57,000			(57,000)		(57,000)
7432004 Ranger 6 - Fire Station #6 Courtland						57,000						57,000			(57,000)		(57,000)
7432101 Emergency Response Vehicle & Trailer - Fire Station #2						57,000						57,000			(57,000)		(57,000)
7433002 Tanker 2 - Fire Station #2 Port Dover						1,569,000						1,569,000			(1,569,000)		(1,569,000)
7433203 Tanker 5 – Fire Station #5 Delhi							1,608,000					1,608,000			(1,608,000)		(1,608,000)
7432804 Rescue 8 - Fire Station #8 Fairground								1,648,000				1,648,000			(1,648,000)		(1,648,000)
7433201 Pump 3 – Fire Station #3 Waterford								1,648,000				1,648,000			(1,648,000)		(1,648,000)
7433202 Pump 4 – Fire Station #4 Teeterville								1,648,000				1,648,000			(1,648,000)		(1,648,000)
7433205 ARGO 8 – Fire Station #8 Fairground									70,000			70,000			(70,000)		(70,000)
7433304 Pump 2 - Fire Station #2 Port Dover									1,690,000			1,690,000			(1,690,000)		(1,690,000)
7433001 Rescue 7 - Fire Station #7 Langton										1,732,000		1,732,000			(1,732,000)		(1,732,000)
7433101 Rescue 1 - Fire Station #1 Simcoe											1,732,000	1,732,000			(1,732,000)		(1,732,000)
7433102 Rescue 4 - Station #4 Teeterville											1,732,000	1,732,000			(1,732,000)		(1,732,000)
7433103 Rescue 6 - Fire Station #6 Courtland											1,732,000	1,732,000			(1,732,000)		(1,732,000)
7433501 Tanker 9 – Fire Station #9 Port Rowan											1,775,000	1,775,000			(1,775,000)		(1,775,000)
Total Fire Fleet Renewal		2,842,000	2,914,000	4,634,000	3,062,000	1,740,000	1,608,000	4,944,000	1,760,000	6,928,000	1,775,000	32,207,000			(32,207,000)		(32,207,000)
Fire Equipment Renewal																	
7432613 SCBA Air Compressor - Fire Station #1 Simcoe		80,000										80,000			(80,000)		(80,000)
7432702 Extrication Cutters & Spreaders/Rams			240,000									240,000			(240,000)		(240,000)
7432608 2028 Infrared Camera Replacements				85,000								85,000			(85,000)		(85,000)
7433404 Extrication Equipment						350,000						350,000			(350,000)		(350,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7433503 Drone Replacement											30,000	30,000			(30,000)		(30,000)
Total Fire Equipment Renewal		80,000	240,000	85,000		350,000					30,000	785,000			(785,000)		(785,000)
Fire Facility Renewal																	
7432007 Fire Station - Fire Station #10 St. Williams			703,000	4,920,000								5,623,000			(5,623,000)		(5,623,000)
7432003 Fire Station - Fire Station #6 Courtland					738,000	5,169,000						5,907,000			(5,907,000)		(5,907,000)
7432305 Fire Station - Fire Station #1 Simcoe							1,940,000	13,577,000				15,517,000			(15,517,000)		(15,517,000)
7433207 Fire Station - Fire Station #5 Delhi									1,528,000	10,698,000		12,226,000			(12,226,000)		(12,226,000)
7433402 Fire Station - Fire Station #7 Langton											856,000	856,000			(856,000)		(856,000)
Total Fire Facility Renewal			703,000	4,920,000	738,000	5,169,000	1,940,000	13,577,000	1,528,000	10,698,000	856,000	40,129,000			(40,129,000)		(40,129,000)
Total Fire		2,922,000	3,857,000	9,639,000	3,800,000	7,259,000	3,548,000	18,521,000	3,288,000	17,626,000	2,661,000	73,121,000			(73,121,000)		(73,121,000)
Paramedics																	
EMS Fleet Renewal																	
7532611 Emergency Response Cart 92-A059		56,000										56,000			(56,000)		(56,000)
7532902 Ambulance 19-A058		310,000										310,000			(310,000)		(310,000)
7533003 Emergency Response Log Vehicle Repl. 13-A046		140,000										140,000			(140,000)		(140,000)
7533004 Emergency Response Log Vehicle Repl. 13-A047		140,000										140,000			(140,000)		(140,000)
7532705 Administration Vehicle 17-A054			144,000									144,000			(144,000)		(144,000)
7532903 Emergency Support Unit 19-A060			144,000									144,000			(144,000)		(144,000)
7533207 Emergency Response Vehicle 20-A062			144,000									144,000			(144,000)		(144,000)
7533402 Emergency Response Vehicle 22-A063			144,000									144,000			(144,000)		(144,000)
7533403 Emergency Response Vehicle 22-A064				147,000								147,000			(147,000)		(147,000)
7533001 Ambulance 23-A065					334,000							334,000			(334,000)		(334,000)
7533002 Ambulance 23-A066					334,000							334,000			(334,000)		(334,000)
7533104 Ambulance 25-A050							351,000					351,000			(351,000)		(351,000)
7533105 Ambulance 25-A051							351,000					351,000			(351,000)		(351,000)
7533106 Emergency Response Vehicle 24-A067							158,000					158,000			(158,000)		(158,000)
7533201 Ambulance 25-A052							351,000					351,000			(351,000)		(351,000)
7533202 Ambulance 25-A053							351,000					351,000			(351,000)		(351,000)
7533206 Ambulance 25-A057								360,000				360,000			(360,000)		(360,000)
7533210 Ambulance 26-A058								360,000				360,000			(360,000)		(360,000)
7533211 Ambulance 25-A061								360,000				360,000			(360,000)		(360,000)
7533212 Emergency Response Log Vehicle Repl. 26-A046								163,000				163,000			(163,000)		(163,000)
7533213 Emergency Response Log Vehicle Repl. 26-A047								163,000				163,000			(163,000)		(163,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7533214 Emergency Reponse Vehicle 24-A068								163,000				163,000			(163,000)		(163,000)
7533301 Ambulance 25-A055								360,000				360,000			(360,000)		(360,000)
7533302 Ambulance 25-A056								360,000				360,000			(360,000)		(360,000)
7533307 Ambulance 27-New Spare Replacement									369,000			369,000			(369,000)		(369,000)
7533308 Administration Vehicle 27-A054									167,000			167,000			(167,000)		(167,000)
7533309 Emergency Support Unit 27-A060									167,000			167,000			(167,000)		(167,000)
7533310 Emergency Response Vehicle 26-A062									167,000			167,000			(167,000)		(167,000)
7533311 Emergency Response Vehicle 26-A063									167,000			167,000			(167,000)		(167,000)
7533406 Emergency Response Vehicle 27-A064										171,000		171,000			(171,000)		(171,000)
7533502 Ambulance 29-A065											388,000	388,000			(388,000)		(388,000)
7533503 Ambulance 29-A066											388,000	388,000			(388,000)		(388,000)
Total EMS Fleet Renewal		646,000	576,000	147,000	668,000		1,562,000	2,289,000	1,037,000	171,000	776,000	7,872,000			(7,872,000)		(7,872,000)
EMS Equipment Renewal																	
7532601 Stretcher Replacement Program (3x)		234,000										234,000			(234,000)		(234,000)
7532602 Ambulance Defibrillator Replacement (4x)			140,000									140,000			(140,000)		(140,000)
7532701 Stretcher Replacement Program			80,000									80,000			(80,000)		(80,000)
7532707 Response and Oxygen Bag Replacement			120,000									120,000			(120,000)		(120,000)
7532802 Ambulance Defibrillator Replacement (5x)				410,000								410,000			(410,000)		(410,000)
7532904 Ambulance Defibrillator Replacements (6x)						232,000						232,000			(232,000)		(232,000)
7532907 Stretcher Replacement Program (2x)						172,000						172,000			(172,000)		(172,000)
7533006 Ambulance Defibrillator Replacements (4x)							158,000					158,000			(158,000)		(158,000)
7533005 Stretcher Replacement Program (4x)								362,000				362,000			(362,000)		(362,000)
7533103 Stretcher Replacement Program (5x)									452,000			452,000			(452,000)		(452,000)
7533101 Ambulance Defibrillator Replacements (4x)										171,000		171,000			(171,000)		(171,000)
7533204 Stretcher Replacement Program										95,000		95,000			(95,000)		(95,000)
7533208 Ambulance Defibrillator Replacements (6x)											262,000	262,000			(262,000)		(262,000)
Total EMS Equipment Renewal		234,000	340,000	410,000		404,000	158,000	362,000	452,000	266,000	262,000	2,888,000			(2,888,000)		(2,888,000)
Other Renewal Projects																	
7532610 Electronic Patient Record Software & Hardware		180,000										180,000			(180,000)		(180,000)
Total Other Renewal Projects		180,000										180,000			(180,000)		(180,000)
Total Paramedics		1,060,000	916,000	557,000	668,000	404,000	1,720,000	2,651,000	1,489,000	437,000	1,038,000	10,940,000			(10,940,000)		(10,940,000)
Long-Term Care																	
Norview Equipment Renewal - Bathing Systems																	



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
6332209 2026 Therapeutic Bathing System		34,000										34,000			(34,000)		(34,000)
6333110 2031 Therapeutic Bathing System (2x)							77,000					77,000			(77,000)		(77,000)
6333221 2033 Therapeutic Bathing System (2x)									81,000			81,000			(81,000)		(81,000)
6333206 2034 Therapeutic Bathing System (2x)										83,000		83,000			(83,000)		(83,000)
Total Norview Equipment Renewal - Bathing Systems		34,000					77,000		81,000	83,000		275,000			(275,000)		(275,000)
Norview Equipment Renewal - Lifts																	
6332603 2026 Hygiene Lift Chair (5x)		77,000										77,000			(77,000)		(77,000)
6332611 2026 Mobile Sling Lift (7x)		126,000										126,000			(126,000)		(126,000)
6332905 2029 Mobile Sling Lift					19,000							19,000			(19,000)		(19,000)
6332311 2031 Mobile Sling Lift							20,000					20,000			(20,000)		(20,000)
6333218 2032 Mobile Sling Lift (5x)								105,000				105,000			(105,000)		(105,000)
6333302 2033 Mobile Sling Lift (2x)									43,000			43,000			(43,000)		(43,000)
Total Norview Equipment Renewal - Lifts		203,000			19,000		20,000	105,000	43,000			390,000			(390,000)		(390,000)
Norview Equipment Renewal - Nursing Systems																	
6333009 2030 Nurse Call Patient Wandering System						11,000						11,000			(11,000)		(11,000)
6333106 2031 Nurse Call System							110,000					110,000			(110,000)		(110,000)
Total Norview Equipment Renewal - Nursing Systems						11,000	110,000					121,000			(121,000)		(121,000)
Norview Equipment Renewal - Laundry																	
6332801 2028 Commercial Clothes Dryer - Small (2x)				25,000								25,000			(25,000)		(25,000)
6333223 2032 Commercial Clothes Dryer - Large (4x)								123,000				123,000			(123,000)		(123,000)
6333224 2032 Commercial Clothes Washer - 50lb (2x)								95,000				95,000			(95,000)		(95,000)
Total Norview Equipment Renewal - Laundry				25,000				218,000				243,000			(243,000)		(243,000)
Norview Equipment Renewal - Kitchen																	
6332610 Commercial Dishwasher (2x)		31,000										31,000			(31,000)		(31,000)
6332612 Commercial Dishwasher - Large		52,000										52,000			(52,000)		(52,000)
6332614 Combination Ovens (2x)		96,000										96,000			(96,000)		(96,000)
6332615 Industrial Steam Kettle		12,000										12,000			(12,000)		(12,000)
6332616 Ice Maker		12,000										12,000			(12,000)		(12,000)
6332508 Commercial Grill Range / Ovens (2x)						80,000						80,000			(80,000)		(80,000)
6333013 Combination Ovens (2x)						106,000						106,000			(106,000)		(106,000)
6333303 Meat Slicer									15,000			15,000			(15,000)		(15,000)
6333304 Steamer Oven									24,000			24,000			(24,000)		(24,000)
Total Norview Equipment Renewal - Kitchen		203,000				186,000			39,000			428,000			(428,000)		(428,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Norview Facility Renewal																	
6332601 2026 Heating Boiler		270,000										270,000			(270,000)		(270,000)
6332607 2026 Carpet Replacement Program		43,000										43,000			(43,000)		(43,000)
6332609 2026 Hot Water Tank (4x)		50,000										50,000			(50,000)		(50,000)
6332701 2027 Heating Boiler			180,000									180,000			(180,000)		(180,000)
6332706 2027 Carpet Replacement Program			44,000									44,000			(44,000)		(44,000)
6332709 Patio Posts Replacement			15,000									15,000			(15,000)		(15,000)
6332802 2028 Carpet Replacement Program				45,000								45,000			(45,000)		(45,000)
6332507 2029 Loading Dock					32,000							32,000			(32,000)		(32,000)
6332901 2029 Carpet Replacement Program					46,000							46,000			(46,000)		(46,000)
6332909 2029 Mobile UV Disinfection Unit (4x)					170,000							170,000			(170,000)		(170,000)
6333002 2030 Carpet Replacement Program						47,000						47,000			(47,000)		(47,000)
6333103 2031 Carpet Replacement Program							48,000					48,000			(48,000)		(48,000)
6333108 2031 Needlepoin Biopolar Ionization Units (4x)							103,000					103,000			(103,000)		(103,000)
6333109 2031 Hot Water Tank (4x)							57,000					57,000			(57,000)		(57,000)
6333215 2032 Mobile UV Disinfection Unit (3x)								137,000				137,000			(137,000)		(137,000)
6333217 2032 Carpet Replacement Program								49,000				49,000			(49,000)		(49,000)
6333306 2033 Carpet Replacement Program									50,000			50,000			(50,000)		(50,000)
6333401 2034 Carpet Replacement Program										51,000		51,000			(51,000)		(51,000)
6333207 2034 UVC Disinfection System (4x)											156,000	156,000			(156,000)		(156,000)
6333501 2035 Carpet Replacement Program											52,000	52,000			(52,000)		(52,000)
Total Norview Facility Renewal		363,000	239,000	45,000	248,000	47,000	208,000	186,000	50,000	51,000	208,000	1,645,000			(1,645,000)		(1,645,000)
Other Renewal Projects																	
6332208 Phase 2 Siding Replacement - Norview Lodge			205,000									205,000			(205,000)		(205,000)
6332605 Phase 3 Siding Replacement - Norview Lodge					205,000							205,000			(205,000)		(205,000)
6332805 Phase 4 Siding Replacement - Norview Lodge							205,000					205,000			(205,000)		(205,000)
6333012 Phase 5 Siding Replacement - Norview Lodge									205,000			205,000			(205,000)		(205,000)
Total Other Renewal Projects			205,000		205,000		205,000		205,000			820,000			(820,000)		(820,000)
Total Long-Term Care		803,000	444,000	70,000	472,000	244,000	620,000	509,000	418,000	134,000	208,000	3,922,000			(3,922,000)		(3,922,000)
Total Renewal		4,785,000	5,217,000	10,266,000	4,940,000	7,907,000	5,888,000	21,681,000	5,195,000	18,197,000	3,907,000	87,983,000			(87,983,000)		(87,983,000)
Total Emergency and Social Services		5,485,000	6,027,000	13,766,000	4,940,000	9,707,000	27,600,000	25,211,000	5,543,000	20,857,000	4,187,000	123,323,000	(17,000)	(23,919,000)	(94,403,000)	(4,984,000)	(123,323,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Service Improvements & Studies																	
Roads																	
New Initiatives																	
5632513 Asphalt Hotbox and Recycler (2x)		143,000										143,000			(143,000)		(143,000)
5632611 Multi-function Brush Cutter		575,000										575,000			(575,000)		(575,000)
5632708 Multi-function Brush Cutter			590,000									590,000			(590,000)		(590,000)
5632512 Sand Stacker				162,000								162,000			(162,000)		(162,000)
5632809 Multi-function Brush Cutter				605,000								605,000			(605,000)		(605,000)
Total New Initiatives		718,000	590,000	767,000								2,075,000			(2,075,000)		(2,075,000)
Total Roads		718,000	590,000	767,000								2,075,000			(2,075,000)		(2,075,000)
Environmental Services - Stormwater and Drainage																	
New Initiatives																	
5732604 Vac & Jetter Trailer		275,000										275,000			(275,000)		(275,000)
5532574 Weather Stations			42,000									42,000			(42,000)		(42,000)
Total New Initiatives		275,000	42,000									317,000			(317,000)		(317,000)
Total Environmental Services - Stormwater and Drainage		275,000	42,000									317,000			(317,000)		(317,000)
Engineering and Asset Management																	
New Infrastructure Construction																	
5532514 Argyle Ave Ext - Bluegrass Ph.4 to Fertilizer, Delhi		149,000	1,836,000									1,985,000		(1,376,000)	(609,000)		(1,985,000)
5532674 Pedestrian Bridge - Clifton Park		100,000										100,000			(100,000)		(100,000)
5532823 Roundabout at St John's Road and Blueline Road		347,000		3,467,000								3,814,000		(3,467,000)		(347,000)	(3,814,000)
5533047 Roundabout at St John's Road and Cockshutt Road				365,000		3,652,000						4,017,000		(4,017,000)			(4,017,000)
Total New Infrastructure Construction		596,000	1,836,000	3,832,000		3,652,000						9,916,000		(8,860,000)	(709,000)	(347,000)	(9,916,000)
New Sidewalks, Walkways, Streetlights, Crossings																	
5532621 2026 Sidewalks, Walkways, Streetlighting Improvements		228,000										228,000				(228,000)	(228,000)
5532723 2027 New Pedestrian Crossing			184,000									184,000			(184,000)		(184,000)
5532724 2027 Sidewalks, Walkways, Streetlighting Improvements			233,000									233,000				(233,000)	(233,000)
5532805 2028 Sidewalks, Walkways, Streetlighting Improvements				240,000								240,000				(240,000)	(240,000)
5532927 2029 New Pedestrian Crossing					193,000							193,000			(193,000)		(193,000)
5532928 2029 Sidewalks, Walkways, Streetlighting Improvements					245,000							245,000				(245,000)	(245,000)
5533022 2030 Sidewalks, Walkways, Streetlighting Improvements						252,000						252,000				(252,000)	(252,000)
5533122 2031 New Pedestrian Crossing							203,000					203,000			(203,000)		(203,000)
5533123 2031 Sidewalks, Walkways, Streetlighting Improvements							258,000					258,000				(258,000)	(258,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5533204 2032 Sidewalks, Walkways, Streetlighting Improvements								264,000				264,000				(264,000)	(264,000)
5533316 2033 New Pedestrian Crossing									213,000			213,000			(213,000)		(213,000)
5533317 2033 Sidewalks, Walkways, Streetlighting Improvements									271,000			271,000				(271,000)	(271,000)
5533408 2034 Sidewalks, Walkways, Streetlighting Improvements										278,000		278,000				(278,000)	(278,000)
5533501 2035 New Pedestrian Crossing											223,000	223,000			(223,000)		(223,000)
5533502 2035 Sidewalks, Walkways, Streetlighting Improvements											285,000	285,000				(285,000)	(285,000)
Total New Sidewalks, Walkways, Streetlights, Crossings		228,000	417,000	240,000	438,000	252,000	461,000	264,000	484,000	278,000	508,000	3,570,000			(1,016,000)	(2,554,000)	(3,570,000)
Other New Initiatives																	
5532534 Nelson Street Shoreline Protection	465,000	300,000										300,000			(300,000)		(300,000)
5532634 Cedar Drive Shoreline Protection (FC)				1,250,000		3,000,000						4,250,000	(2,125,000)		(2,125,000)		(4,250,000)
7332024 Parking Area Expansion - Port Dover Arena				200,000								200,000				(200,000)	(200,000)
5532722 Cove Road Shoreline Protection (FC)							95,000		221,000			316,000	(158,000)		(158,000)		(316,000)
Total Other New Initiatives	465,000	300,000		1,450,000		3,000,000	95,000		221,000			5,066,000	(2,283,000)		(2,583,000)	(200,000)	(5,066,000)
Studies & Assessments																	
5532335 Long Point Causeway Post Construction Monitoring	154,000	58,000	47,000									105,000			(105,000)		(105,000)
5532729 Potential for Safety Improvement Study			350,000									350,000			(350,000)		(350,000)
5532907 2028 Road Needs Study				187,000								187,000			(187,000)		(187,000)
5533315 2033 Roads Needs Study									212,000			212,000			(212,000)		(212,000)
Total Studies & Assessments	154,000	58,000	397,000	187,000					212,000			854,000			(854,000)		(854,000)
Total Engineering and Asset Management	619,000	1,182,000	2,650,000	5,709,000	438,000	6,904,000	556,000	264,000	917,000	278,000	508,000	19,406,000	(2,283,000)	(8,860,000)	(5,162,000)	(3,101,000)	(19,406,000)
Total Service Improvements & Studies	619,000	2,175,000	3,282,000	6,476,000	438,000	6,904,000	556,000	264,000	917,000	278,000	508,000	21,798,000	(2,283,000)	(8,860,000)	(7,554,000)	(3,101,000)	(21,798,000)
Renewal																	
Environmental Services - Stormwater and Drainage																	
Treatment & Control																	
5532637 Dover Landing Pond (SWM14) Forebay Cleanout		25,000	175,000									200,000			(200,000)		(200,000)
5532638 Waterford South Drain Pond (SWM25) Forebay Cleanout		25,000	450,000									475,000			(475,000)		(475,000)
5732605 Cedar Park (SWM23) Stormwater Facility Cleanout		425,000										425,000			(425,000)		(425,000)
5533040 2028 Storm Water Pond Maintenance			26,000	341,000								367,000			(367,000)		(367,000)
5532929 2029 Stormwater Pond Maintenance				26,000	350,000							376,000			(376,000)		(376,000)
5533042 2030 Stormwater Pond Maintenance					27,000	359,000						386,000			(386,000)		(386,000)
5533124 2031 Stormwater Pond Maintenance						27,000	368,000					395,000			(395,000)		(395,000)
5533214 2032 Stormwater Pond Maintenance							28,000	377,000				405,000			(405,000)		(405,000)
5533327 2033 Stormwater Pond Maintenance								29,000	386,000			415,000			(415,000)		(415,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5533410 2034 Stormwater Pond Maintenance									30,000	396,000		426,000			(426,000)		(426,000)
5733501 2035 Stormwater Pond Maintenance										31,000	406,000	437,000			(437,000)		(437,000)
5733601 2036 Stormwater Pond Maintenance											32,000	32,000			(32,000)		(32,000)
Total Treatment & Control		475,000	651,000	367,000	377,000	386,000	396,000	406,000	416,000	427,000	438,000	4,339,000			(4,339,000)		(4,339,000)
Drainage Engineering & Construction																	
5931175 D5176 - HAYMARSH REASSESSMENT, Phase:		600,000										600,000	(337,000)		(263,000)		(600,000)
5931177 D5178 - DEWITTE DRAIN		145,000										145,000	(81,000)		(64,000)		(145,000)
5931216 D5188 - KOZAK DRAIN		130,000										130,000	(73,000)		(57,000)		(130,000)
5931226 D5197 MURRAY DRAIN CULVERTS		600,000										600,000	(337,000)		(263,000)		(600,000)
5932601 2026 Drainage Engineering		150,000										150,000	(75,000)		(75,000)		(150,000)
5932701 2027 Drainage Engineering & Construction Program			2,483,000									2,483,000	(1,393,000)		(1,090,000)		(2,483,000)
5932801 2028 Drainage Engineering & Construction Program				2,545,000								2,545,000	(1,428,000)		(1,117,000)		(2,545,000)
5932901 2029 Drainage Engineering & Construction Program					2,609,000							2,609,000	(1,464,000)		(1,145,000)		(2,609,000)
5933001 2030 Drainage Engineering & Construction Program						2,674,000						2,674,000	(1,500,000)		(1,174,000)		(2,674,000)
5933101 2031 Drainage Engineering & Construction Program							2,741,000					2,741,000	(1,538,000)		(1,203,000)		(2,741,000)
5933201 2032 Drainage Engineering & Construction Program								2,810,000				2,810,000	(1,577,000)		(1,233,000)		(2,810,000)
5933301 2033 Drainage Engineering & Construction Program									2,880,000			2,880,000	(1,616,000)		(1,264,000)		(2,880,000)
5933401 2034 Drainage Engineering & Construction Program										2,952,000		2,952,000	(1,656,000)		(1,296,000)		(2,952,000)
5933501 2035 Drainage Engineering & Construction Program											3,026,000	3,026,000	(1,698,000)		(1,328,000)		(3,026,000)
Total Drainage Engineering & Construction		1,625,000	2,483,000	2,545,000	2,609,000	2,674,000	2,741,000	2,810,000	2,880,000	2,952,000	3,026,000	26,345,000	(14,773,000)		(11,572,000)		(26,345,000)
Total Environmental Services - Stormwater and Drainage		2,100,000	3,134,000	2,912,000	2,986,000	3,060,000	3,137,000	3,216,000	3,296,000	3,379,000	3,464,000	30,684,000	(14,773,000)		(15,911,000)		(30,684,000)
Environmental Services - Waste Management																	
Tom Howe Closed Site Renewal																	
5732602 Tom Howe Perimeter Gas Probes		21,000										21,000			(21,000)		(21,000)
5732801 Tom Howe Leachate Pump Replacement					40,000							40,000			(40,000)		(40,000)
5732901 Tom Howe Stormwater Management Pond Maintenance					17,000							17,000			(17,000)		(17,000)
5732601 Tom Howe Landfill Gas Flare Shell/Insulation Replacement									24,000			24,000			(24,000)		(24,000)
Total Tom Howe Closed Site Renewal		21,000			57,000				24,000			102,000			(102,000)		(102,000)
Other Renewal Projects																	
5732603 Bunker Wall Replacements at Transfer Stations		350,000										350,000			(350,000)		(350,000)
Total Other Renewal Projects		350,000										350,000			(350,000)		(350,000)
Total Environmental Services - Waste Management		371,000			57,000				24,000			452,000			(452,000)		(452,000)
Engineering and Asset Management																	



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Road Renewal - Infrastructure Reconstruction																	
5532025 Windham Street - Talbot St to West End, Simcoe	228,000	1,620,000										1,620,000			(1,620,000)		(1,620,000)
5532122 Sovereen Street - James St to Queen St, Delhi	335,000	2,286,000										2,286,000			(2,286,000)		(2,286,000)
5532223 Queen Street - William St to Sovereen St, Delhi	70,000	482,000										482,000			(482,000)		(482,000)
5532308 Leamon St - Nichol St to Thompson Rd, Waterford	462,000	5,000,000										5,000,000			(5,000,000)		(5,000,000)
5532314 Talbot Street - Maple to Windham, Simcoe	154,000	1,300,000										1,300,000			(1,300,000)		(1,300,000)
5532417 West Church St - Main to Washington, Waterford	248,000		2,000,000									2,000,000			(2,000,000)		(2,000,000)
5532429 Market St - Main to St Andrew, Port Dover	50,000		410,000									410,000			(410,000)		(410,000)
5532430 Park St - Main St to St. Andrew St, Port Dover	50,000		462,000									462,000			(462,000)		(462,000)
5532438 Eagle St - Main St of Delhi to Queen St, Delhi	89,000	587,000										587,000			(587,000)		(587,000)
5532439 Clinton St - Main St to St George St, Port Dover	69,000		457,000									457,000			(457,000)		(457,000)
5532011 Regent Ave - Nelson St to Greenock St, Port Dover	189,000	1,332,000										1,332,000			(1,332,000)		(1,332,000)
5532103 McNab Street - First Ave to West End, Port Dover	138,000	974,000										974,000			(974,000)		(974,000)
5532441 Foster St - Beckett Blvd to Bellevue Ave, Simcoe	176,000	1,500,000										1,500,000			(1,500,000)		(1,500,000)
5532543 East Quarterline Slope Rehabilitation	200,000	800,000										800,000			(800,000)		(800,000)
5532010 Dover Mills Rd - Prospect St to Cockshutt Rd, Pt Dover		755,000		2,131,000								2,886,000			(2,886,000)		(2,886,000)
5532107 Head Street - Maple to Windham, Simcoe		157,000	1,082,000									1,239,000			(1,239,000)		(1,239,000)
5532212 Metcalfe Street - Maple St to Windham St, Simcoe		157,000	1,082,000									1,239,000			(1,239,000)		(1,239,000)
5532302 Colborne St N - Windham to Queensway, Simcoe		120,000		843,000								963,000			(800,000)	(163,000)	(963,000)
5532421 North Main Street - Colborne to Norfolk, Simcoe		53,000		384,000								437,000			(437,000)		(437,000)
5532422 Park Lane - Colborne to Norfolk, Simcoe		33,000		239,000								272,000			(272,000)		(272,000)
5532423 Windham St - Colborne to Norfolk-Rd Upgrades, Simcoe		58,000		384,000								442,000			(442,000)		(442,000)
5532424 Scott Dr Watermain - Hwy 6 to John St., Port Dover		64,000	575,000									639,000			(639,000)		(639,000)
5532425 Peel Street - Waverly to Brock, Delhi		161,000	946,000									1,107,000			(1,107,000)		(1,107,000)
5532506 East Church St - Main St to Duncombe Rd, Waterford		235,000	1,759,000									1,994,000			(1,994,000)		(1,994,000)
5532519 Birch Ave - Prospect to 150 metres Easterly, Pt Dover		42,000	400,000									442,000			(442,000)		(442,000)
5532628 Brock Ave - James St to East End, Delhi		125,000	758,000									883,000			(883,000)		(883,000)
5532629 Gage Ave - Brock Ave to Waverly St, Delhi		62,000	378,000									440,000			(440,000)		(440,000)
5532630 Waverly St - James St to East End, Delhi		125,000	718,000									843,000			(843,000)		(843,000)
5532631 First Ave W - West End to East End, Simcoe		356,000		2,258,000								2,614,000			(2,614,000)		(2,614,000)
5532672 Mall Road - Swimming Pool Rd to Middleton Church Rd		767,000										767,000			(767,000)		(767,000)
5532673 Albert Lane - East Church St to Temperance St E, Waterford		54,000	544,000									598,000			(598,000)		(598,000)
5532210 Deer Park Rd Park Easement Sanitary Sewers, Waterford			148,000	749,000								897,000			(897,000)		(897,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5532306 Church Street - James to Cloet, Delhi			853,000		6,076,000							6,929,000			(6,929,000)		(6,929,000)
5532411 Sylvia Street - Main St to east end, Waterford			164,000	1,464,000								1,628,000			(1,628,000)		(1,628,000)
5532416 Aberdeen Ave - Lansdowne to Church St., Delhi			100,000	685,000								785,000			(785,000)		(785,000)
5532420 Adams Avenue - Aberdeen to Delcrest, Delhi			220,000	1,538,000								1,758,000			(1,758,000)		(1,758,000)
5532511 Simcoe Boulevard - McCall to Wilson, Simcoe			95,000		662,000							757,000			(757,000)		(757,000)
5532512 Nelson Street - Main to St. Patrick St., Port Dover			137,000	931,000								1,068,000			(1,068,000)		(1,068,000)
5532602 Montclair Cres - Duncombe to Duncombe, Waterford			334,000		2,437,000							2,771,000			(2,771,000)		(2,771,000)
5532727 Nursery St - Temperance St E to Sylvia St, Waterford			29,000	285,000								314,000			(314,000)		(314,000)
5532728 Dean St - Norfolk St S to Stanley St, Simcoe			251,000	2,257,000								2,508,000			(2,508,000)		(2,508,000)
5532214 Gilbertson Dr - Queensway to Abandoned Railway, Simcoe				359,000		2,460,000						2,819,000			(2,819,000)		(2,819,000)
5532615 Washington St - Green St to Thompson Rd, Waterford				344,000		2,092,000						2,436,000			(2,160,000)	(276,000)	(2,436,000)
5532616 South Drive - Oak to Queen, Simcoe				330,000		2,347,000						2,677,000			(2,411,000)	(266,000)	(2,677,000)
5532706 Queen St - Queensway W to West St, Simcoe				291,000	5,099,000							5,390,000			(5,390,000)		(5,390,000)
5532713 Union Street - Colborne St to Queen St, Simcoe				282,000	1,632,000							1,914,000			(1,914,000)		(1,914,000)
5532813 Schellburg Ave - Queen St N to CNR Tracks, Simcoe				68,000	428,000							496,000			(496,000)		(496,000)
5532821 Cockshutt Rd - Ryerse to Dover Mills Rd, Port Dover				100,000	750,000							850,000			(850,000)		(850,000)
5532822 College Street - Queensway to Crescent Boulevard, Simcoe				60,000		500,000						560,000			(560,000)		(560,000)
5532925 Crescent Blvd - Norfolk St S to Queenstreet E, Simcoe				150,000		1,210,000						1,360,000			(1,360,000)		(1,360,000)
5533031 Hawthorne Ave - Crescent Blvd to Norfolk St S, Simcoe				55,000		524,000						579,000			(579,000)		(579,000)
5533307 Hwy 59 Watermain - Front Rd Southerly 720 Meters				158,000	1,418,000							1,576,000			(1,576,000)		(1,576,000)
5533326 Poplar Street - Norfolk to Elm, Simcoe				125,000	1,500,000							1,625,000			(1,625,000)		(1,625,000)
5532626 Maple St - Colborne St N to Queen St N, Simcoe					330,000	2,297,000						2,627,000			(2,627,000)		(2,627,000)
5532931 Alice Street - St. James St to Washington St, Waterford					170,000	1,700,000						1,870,000			(1,870,000)		(1,870,000)
5532932 Ireland Road - Walmart Dwy to Lynndale, Simcoe					150,000	1,500,000						1,650,000			(1,650,000)		(1,650,000)
5532933 Decou Road - Norfolk Street to Lynn River, Simcoe					200,000	1,900,000						2,100,000			(2,100,000)		(2,100,000)
5532707 Talbot St S. - Chapel St to South Dr, Simcoe						229,000	2,050,000					2,279,000			(2,279,000)		(2,279,000)
5532801 Connaught Ave - Northern Ave to Adams Ave, Delhi						263,000	2,005,000					2,268,000			(2,268,000)		(2,268,000)
5532814 Church St E - Cloet to Brantford, Delhi						348,000		2,115,000				2,463,000			(2,463,000)		(2,463,000)
5532924 Main St - King St to Eagle St, Delhi						197,000		1,157,000				1,354,000			(1,354,000)		(1,354,000)
5533016 Queensway East - Norfolk Street to Ireland, Simcoe						1,210,000		7,800,000				9,010,000			(9,010,000)		(9,010,000)
5533043 Cedar St - 0.2Km W of Warren Rd to Queen St N, Simcoe						569,000	5,685,000					6,254,000			(6,254,000)		(6,254,000)
5533044 Cedar St - Queensway W to 0.2Km W of Warren Rd, Simcoe						262,000	2,615,000					2,877,000			(2,877,000)		(2,877,000)
5533045 Warren Rd - Cedar St to South End, Simcoe						204,000	2,037,000					2,241,000			(2,241,000)		(2,241,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5533046 Ireland Road - Lynndale to Vitoria, Simcoe						260,000	2,600,000					2,860,000			(2,860,000)		(2,860,000)
5533029 Bridge Alley - St Patrick's St to East End. Port Dover							54,000		333,000			387,000			(387,000)		(387,000)
5533030 Bridge St - Lynn St to St. Patrick's, Port Dover							185,000		1,209,000			1,394,000			(1,394,000)		(1,394,000)
5533033 Robinson St - Queen St N to Elgin Ave, Simcoe							121,000		713,000			834,000			(834,000)		(834,000)
5533034 West Church St - Washington St to West End, Waterford							431,000		2,577,000			3,008,000			(3,008,000)		(3,008,000)
5533114 Wellington Ave - Main St to Queen St, Delhi							173,000		1,670,000			1,843,000			(1,843,000)		(1,843,000)
5533115 Elgin Ave - Robinson St to Marshall Ln, Simcoe							121,000		835,000			956,000			(956,000)		(956,000)
5533125 King Ln - Robinson St to Union St, Simcoe							151,000	1,505,000				1,656,000			(1,656,000)		(1,656,000)
5533126 Union St - Queen St N to West End, Simcoe							139,000	1,391,000				1,530,000			(1,530,000)		(1,530,000)
5533127 Howard St - Brown St W to Thompson Rd E, Waterford							142,000	1,422,000				1,564,000			(1,564,000)		(1,564,000)
5533128 Gibraltar St - Crosier St to Ewell St, Delhi							140,000	1,400,000				1,540,000			(1,540,000)		(1,540,000)
5533129 Gibraltar St - Ewell St to South End, Delhi							33,000	327,000				360,000			(360,000)		(360,000)
5533026 Eastern Ave - Main St of Delhi to Queen St, Delhi								138,000	812,000			950,000			(950,000)		(950,000)
5533027 Main St of Delhi - Eagle St to Gilbert Ave, Delhi								262,000	1,552,000			1,814,000			(1,814,000)		(1,814,000)
5533028 Northern Ave - Lansdowne Ave to Argyle Ave, Delhi								221,000	1,257,000			1,478,000			(1,478,000)		(1,478,000)
5533116 Head St S - West St to Robinson St, Simcoe								76,000		441,000		517,000			(517,000)		(517,000)
5533117 Head St N - Robinson St to Maple St, Simcoe								275,000		2,792,000		3,067,000			(3,067,000)		(3,067,000)
5533118 King Ln - Union St to Cedar St, Simcoe								215,000		1,351,000		1,566,000			(1,566,000)		(1,566,000)
5533120 Norfolk St N - Queensway W to Second Ave								275,000		2,781,000		3,056,000			(3,056,000)		(3,056,000)
5533206 Oakwood Ave -Potts Rd to Victoria St, Simcoe								377,000		2,676,000		3,053,000			(3,053,000)		(3,053,000)
5533207 Lansdowne Ave - James St to Northern Ave, Delhi								270,000		1,654,000		1,924,000			(1,924,000)		(1,924,000)
5533208 Young St - Colbourne St N to Head St N, Simcoe								177,000		1,164,000		1,341,000			(1,341,000)		(1,341,000)
5533219 Quance St - Western Ave to North End, Delhi								36,000	357,000			393,000			(393,000)		(393,000)
5533516 Simson Ave - Turner Dr to Decou Rd, Simcoe								234,000	2,335,000			2,569,000			(2,569,000)		(2,569,000)
5533517 Dalton Rd - Hwy 3 to Croton Ave, Delhi								240,000	2,399,000			2,639,000			(2,639,000)		(2,639,000)
5533301 Churchill Ave - Lansdowne Ave to Argyle Ave, Delhi								130,000		1,200,000		1,330,000			(1,330,000)		(1,330,000)
5533302 Queensway W - Norfolk St to 0.2km W of Hunt St, Simcoe									700,000		6,304,000	7,004,000			(7,004,000)		(7,004,000)
5533303 Main St - Talbot Rd to King St, Delhi									40,000		369,000	409,000			(409,000)		(409,000)
5533304 Queen St - King St to Talbot Rd, Delhi									55,000		615,000	670,000			(670,000)		(670,000)
5533305 Talbot Rd - King St to Main St of Delhi, Delhi									130,000		1,230,000	1,360,000			(1,360,000)		(1,360,000)
5533306 Talbot Rd - Main St of Delhi to Swimming Pool Rd, Delhi									120,000		1,128,000	1,248,000			(1,248,000)		(1,248,000)
5533323 St. Anne St - Silve Lake Dr to Black Creek Lne, Port Dover									125,000		700,000	825,000			(825,000)		(825,000)
5533324 Johnson Ave - Connaught to Argyle, Delhi									60,000		480,000	540,000			(540,000)		(540,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5533325 Connaght Ave - James to Churchill, Delhi									45,000		700,000	745,000			(745,000)		(745,000)
5533520 Ireland Rd - Decou Rd to Victoria St, Simcoe									528,000	5,284,000		5,812,000			(5,812,000)		(5,812,000)
5533518 Cherry St - Elm St to Norfolk St S, Simcoe										262,000	2,621,000	2,883,000			(2,883,000)		(2,883,000)
5533519 Elm St - Evergreen Hill Rd to South End, Simcoe										371,000	3,709,000	4,080,000			(4,080,000)		(4,080,000)
5533521 Big Creek Dr - Hillside Ave to Hwy 3, Delhi										144,000	1,439,000	1,583,000			(1,583,000)		(1,583,000)
5533522 Glendale Ave - William St to Hillside Ave, Delhi										106,000	1,062,000	1,168,000			(1,168,000)		(1,168,000)
5533523 Barnard Cres - Big Creek Dr to End, Delhi										48,000	483,000	531,000			(531,000)		(531,000)
5533524 2035 Infrastructure Reconstruction Engineering / Design											2,101,000	2,101,000			(2,101,000)		(2,101,000)
Total Road Renewal - Infrastructure Reconstruction	2,458,000	19,205,000	13,902,000	16,470,000	20,852,000	20,072,000	18,682,000	20,043,000	17,852,000	20,274,000	22,941,000	190,293,000			(189,588,000)	(705,000)	(190,293,000)
Road Renewal - Asphalt Resurfacing																	
5532432 McDowell Rd - Hwy 59 to Charlotteville W 1/4 Line Rd		3,500,000										3,500,000			(3,150,000)	(350,000)	(3,500,000)
5532625 Garden St - Brock Street to South Drive, Simcoe		205,000										205,000			(184,000)	(21,000)	(205,000)
5532639 Grenada Dr - Brock St to Queen St, Simcoe		400,000										400,000			(360,000)	(40,000)	(400,000)
5532640 Arnold Sayeau Drive - Norfolk County Hwy 59 to North End		200,000										200,000			(180,000)	(20,000)	(200,000)
5532641 Turkey Point Rd - 325m N St. John's Rd to 280m S Conc 5		788,000										788,000			(709,000)	(79,000)	(788,000)
5532642 1st Concession Road - Hwy 59 to Lakeshore/Bay Street		840,000										840,000			(756,000)	(84,000)	(840,000)
5532675 Park Rd - Windham Rd 13 to CN Railway, Simcoe		350,000										350,000			(350,000)		(350,000)
5532916 Norfolk St S - Parker Dr to 591 Norfolk St S, Simcoe		538,000										538,000			(484,000)	(54,000)	(538,000)
5532515 Vittoria Road - Turkey Point Rd to Mutual St, Vittoria			1,534,000									1,534,000			(1,380,000)	(154,000)	(1,534,000)
5532521 Highway 19 - Hwy 3 to Carson Line, Courtland			1,584,000									1,584,000			(1,425,000)	(159,000)	(1,584,000)
5532719 2027 Urban Asphalt Program			693,000									693,000			(623,000)	(70,000)	(693,000)
5532725 Grigg Dr - Park Rd to Luscombe Dr, Simcoe			150,000									150,000			(135,000)	(15,000)	(150,000)
5532726 Luscombe Drive - Grigg Dr to Karner Blue Ln, Simcoe			100,000									100,000			(90,000)	(10,000)	(100,000)
5532811 Thompson Rd W - Hwy 24 to Washington, Waterford			1,210,000									1,210,000			(1,089,000)	(121,000)	(1,210,000)
5532401 Elgin Cty Rd 55 - Norfolk Cty Rd 45 to Colonel Talbot Rd				2,121,000								2,121,000			(1,909,000)	(212,000)	(2,121,000)
5532608 McDowell Rd E - Hillcrest Rd to Turkey Point Rd, Simcoe				1,827,000								1,827,000			(1,645,000)	(182,000)	(1,827,000)
5532812 2028 Urban Asphalt Program				1,000,000								1,000,000			(900,000)	(100,000)	(1,000,000)
5532819 Hillcrest Rd - St. John's Rd to Conc 8, Simcoe					840,000							840,000			(756,000)	(84,000)	(840,000)
5532820 Main St - Green St to Alice St, Waterford				500,000								500,000			(450,000)	(50,000)	(500,000)
5532917 Fourteenth St W - Park Rd to Norfolk St, Simcoe				847,000								847,000			(762,000)	(85,000)	(847,000)
5532610 Norfolk Cty Hwy 59 - Hwy 3 to Colonel Talbot Rd, Courtland					448,000							448,000			(403,000)	(45,000)	(448,000)
5532623 Norfolk Cty Hwy 59 - Norfolk Cty Rd 21 to 2nd Con Rd					1,499,000							1,499,000			(1,350,000)	(149,000)	(1,499,000)
5532624 Lakeshore Rd - Gore A Rd to Hwy 59, Fairground					2,621,000							2,621,000			(2,359,000)	(262,000)	(2,621,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5532923 2029 Urban Asphalt Program					1,025,000							1,025,000			(923,000)	(102,000)	(1,025,000)
5532535 Conc. 8 Townsend - Robinson Rd to Hwy 24						1,075,000						1,075,000			(967,000)	(108,000)	(1,075,000)
5532611 Norfolk Cty Hwy 59 - Norfolk Rd 21 to Prince William St						1,011,000						1,011,000			(910,000)	(101,000)	(1,011,000)
5532716 Colonel Talbot Rd - Norfolk Rd 23 to Elgin Rd 55, Courtland						624,000						624,000			(561,000)	(63,000)	(624,000)
5532717 Norfolk Hwy 59 - Norfolk Rd 60 to 3rd Conc Rd, Langton						874,000						874,000			(787,000)	(87,000)	(874,000)
5532718 Norfolk Hwy 59 - Norfolk Rd 45 to McDowell Rd, Langton						999,000						999,000			(899,000)	(100,000)	(999,000)
5533024 2030 Urban Asphalt Program						1,051,000						1,051,000			(946,000)	(105,000)	(1,051,000)
5532715 Lakeshore Rd - Elgin County Rd 55 to Gore A Rd							4,480,000					4,480,000		(448,000)	(4,032,000)		(4,480,000)
5532809 Windham Rd 12 - Brantford Rd to Windham W 1/4, Delhi							640,000					640,000			(576,000)	(64,000)	(640,000)
5533104 2031 Urban Asphalt Program							1,077,000					1,077,000			(969,000)	(108,000)	(1,077,000)
5532806 Turkey Point Rd - Charlotteville Rd 5 to St John Rd, Vittoria								1,311,000				1,311,000			(1,180,000)	(131,000)	(1,311,000)
5532807 Hillcrest Rd - Conc 8 to Hwy 3, Simcoe				780,000								780,000			(702,000)	(78,000)	(780,000)
5532808 Norfolk Hwy 59 - Hwy 3 to Norwich Townline Rd, Langton								1,311,000				1,311,000			(1,180,000)	(131,000)	(1,311,000)
5532918 Cockshutt Rd - Norfolk Rd 19 to Conc 3 Townsend, Simcoe								538,000				538,000			(484,000)	(54,000)	(538,000)
5533203 2032 Urban Asphalt Program								1,104,000				1,104,000			(994,000)	(110,000)	(1,104,000)
5532810 Norfolk Rd 19 - Hwy 24 to Brantford Rd, Delhi									1,076,000			1,076,000			(968,000)	(108,000)	(1,076,000)
5532915 Thompson Rd E - Villa Nova to County Line, Waterford									1,240,000			1,240,000			(1,116,000)	(124,000)	(1,240,000)
5532919 Thompson Rd E - Duncombe Rd to Cockshutt Rd, Waterford									1,102,000			1,102,000			(992,000)	(110,000)	(1,102,000)
5532920 Brantford Rd - Windham Rd 12 to Windham Rd 11, Delhi									552,000			552,000			(496,000)	(56,000)	(552,000)
5532921 Nixon Rd - Windham Rd 14 to Windham Rd 13, Delhi									482,000			482,000			(434,000)	(48,000)	(482,000)
5533032 Queen St S - Chapel St to West St, Simcoe									1,053,000			1,053,000			(1,053,000)		(1,053,000)
5533308 2033 Urban Asphalt Program									1,132,000			1,132,000			(1,019,000)	(113,000)	(1,132,000)
5532922 St John's Rd - Forestry Farm Rd to 1km E of Turkey Point Rd										2,894,000		2,894,000			(2,605,000)	(289,000)	(2,894,000)
5533023 Norfolk Rd 19 - Bealton to County Line, Bealton										1,350,000		1,350,000			(1,215,000)	(135,000)	(1,350,000)
5533417 2034 Urban Asphalt Program										1,160,000		1,160,000			(1,044,000)	(116,000)	(1,160,000)
5532643 2035 Urban Asphalt Program											1,189,000	1,189,000			(1,070,000)	(119,000)	(1,189,000)
5533509 Turkey Point Rd - St John's Rd W to McDowell Rd E											1,533,000	1,533,000			(1,380,000)	(153,000)	(1,533,000)
5533510 Highway 24 - Norfolk County Hwy 59 to E 1/4 S, Walsh											1,414,000	1,414,000			(1,273,000)	(141,000)	(1,414,000)
5533511 Windham Rd 12 - Windham E 1/4 to Nixon Rd											709,000	709,000			(638,000)	(71,000)	(709,000)
5533512 Front Rd - 2.4kms W of Townline Rd to Townline St											464,000	464,000			(418,000)	(46,000)	(464,000)
5533513 Conc 2 Woodhouse - Hwy 6 to 2.3km W of Hwy 6											446,000	446,000			(402,000)	(44,000)	(446,000)
5533514 Mall Road - Simcoe St to Bell Mill Sideroad											328,000	328,000	(164,000)		(164,000)		(328,000)
Total Road Renewal - Asphalt Resurfacing		6,821,000	5,271,000	7,075,000	6,433,000	5,634,000	6,197,000	4,264,000	6,637,000	5,404,000	6,083,000	59,819,000	(164,000)	(448,000)	(53,846,000)	(5,361,000)	(59,819,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Road Renewal - Surface Treatment																	
5532466 Dedrick Rd - 1st Concession Rd to Front Rd		84,000										84,000			(84,000)		(84,000)
5532644 5th Concession Rd - Fairground Rd to Norfolk County Rd 23		147,000										147,000			(147,000)		(147,000)
5532645 Troyer Rd - Norfolk County Rd 60 to Troyer Rd		26,000										26,000			(26,000)		(26,000)
5532647 West 1/4 Line N - 12th Conc N Walsingham to NC Rd 21		117,000										117,000			(117,000)		(117,000)
5532648 Sinden Side Rd - 12th Conc N Wals. to McDowell Rd W		56,000										56,000			(56,000)		(56,000)
5532649 3rd Concession Rd - Fernlea Sideroad to Byerlay Sideroad		170,000										170,000			(170,000)		(170,000)
5532650 2nd Concession Rd - Goshen Rd to Bell Mill Side Rd		11,000										11,000			(11,000)		(11,000)
5532651 2nd Concession Rd - Bell Mill Sideroad to South End		36,000										36,000			(36,000)		(36,000)
5532652 Goshen Road - NC Rd 30 to Bayham-Norfolk Townline		96,000										96,000			(96,000)		(96,000)
5532653 Charlottesville Road 5 - Water St to Hillcrest Rd		183,000										183,000			(183,000)		(183,000)
5532654 Kitchen Rd - Chilian Rd to Norfolk County Hwy 24 E		13,000										13,000			(13,000)		(13,000)
5532657 Kitchen Rd - Chilian Road to Front Road		44,000										44,000			(44,000)		(44,000)
5532658 Concession 6 Townsend - Prov. Hwy 24 to Old Hwy 24		156,000										156,000			(156,000)		(156,000)
5532660 Woodley Road - 0.39km E of Hwy 24 to Cockshutt Rd		118,000										118,000			(118,000)		(118,000)
5532661 2nd Concession Rd - Fairground Rd to Beach Lane		78,000										78,000			(78,000)		(78,000)
5532662 2nd Concession Rd - Beach Lane to Norfolk County Rd 45		79,000										79,000			(79,000)		(79,000)
5532664 11th Conc Rd - Hazen Rd to West 1/4 Line Rd N Wals.		79,000										79,000			(79,000)		(79,000)
5532665 8th Conc Rd - West 1/4 Line Rd to County Rd 23		226,000										226,000			(226,000)		(226,000)
5532667 Middleton Church Rd - Hwy 3 to 1st Concession		74,000										74,000			(74,000)		(74,000)
5532668 Schafer Side Rd - Hwy 3 to 1st Concession		73,000										73,000			(73,000)		(73,000)
5532669 Schafer Side Rd - 1st Concession to Mall Road		44,000										44,000			(44,000)		(44,000)
5532670 Windham Road 10 - Nixon Road to Windham East 1/4 Line		141,000										141,000			(141,000)		(141,000)
5532671 Charlottesville Rd 7 - Turkey Point Rd to E 1/4 Line		156,000										156,000			(156,000)		(156,000)
5632601 2nd Concession Rd - Barth Sideroad to NC Rd 23		108,000										108,000			(108,000)		(108,000)
5632701 2027 Surface Treatment Program			2,373,000									2,373,000			(2,373,000)		(2,373,000)
5632801 2028 Surface Treatment Program				2,980,000								2,980,000			(2,980,000)		(2,980,000)
5632901 2029 Surface Treatment Program					2,493,000							2,493,000			(2,493,000)		(2,493,000)
5633002 2030 Surface Treatment Program						2,555,000						2,555,000			(2,555,000)		(2,555,000)
5533103 2031 Surface Treatment Program							2,619,000					2,619,000			(2,619,000)		(2,619,000)
5533202 2032 Surface Treatment Program								2,684,000				2,684,000			(2,684,000)		(2,684,000)
5532344 2033 Surface Treatment Program									2,751,000			2,751,000			(2,751,000)		(2,751,000)
5533402 2034 Surface Treatment Program										2,820,000		2,820,000			(2,820,000)		(2,820,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5533515 2035 Surface Treatment Program											2,890,000	2,890,000			(2,890,000)		(2,890,000)
Total Road Renewal - Surface Treatment		2,315,000	2,373,000	2,980,000	2,493,000	2,555,000	2,619,000	2,684,000	2,751,000	2,820,000	2,890,000	26,480,000			(26,480,000)		(26,480,000)
Structure Renewal - Bridges & Culverts																	
5532516 Structure 000006 - Norfolk St. Bridge South	140,000	2,350,000										2,350,000			(2,350,000)		(2,350,000)
5532502 Structure 986003 - Big Creek 5th Concession Bridge	139,000	1,250,000										1,250,000			(1,250,000)		(1,250,000)
5532603 Structure 000104 - Big Creek 6th Concession Bridge	138,000	1,550,000										1,550,000			(1,550,000)		(1,550,000)
5533107 Structure 972403 - Old Highway 24 Culvert	145,000	660,000										660,000			(660,000)		(660,000)
5532635 Structure P000013 - Robinson Pedestrian Bridge		160,000	1,100,000									1,260,000			(1,260,000)		(1,260,000)
5532636 Structure P000014 - Burt Pedestrian Bridge		160,000	960,000									1,120,000			(1,120,000)		(1,120,000)
5532703 Structure 986002 - Big Creek Conc 5 Rd Overflow		734,000										734,000			(734,000)		(734,000)
5532704 Structure 010096 - Milk Factory Culvert		127,000	625,000									752,000			(752,000)		(752,000)
5532911 Structure D00018 - Western Ave Bridge		120,000	1,234,000									1,354,000			(1,354,000)		(1,354,000)
5532708 Structure 010049 - Nanticoke Creek Bridge			160,000	1,065,000								1,225,000			(1,225,000)		(1,225,000)
5532710 Structure 030050 - Lot 20 Conc 12 Road Culvert			115,000	580,000								695,000			(695,000)		(695,000)
5532711 Structure 002038 - Graves Side Road Culvert			115,000	580,000								695,000			(695,000)		(695,000)
5532712 2027 Bridge Sustainability Program			351,000									351,000			(351,000)		(351,000)
5532901 Structure D00003 – Lot 24 Conc 2 Windham			97,000	970,000								1,067,000	(533,000)		(534,000)		(1,067,000)
5532912 Structure 974200 - Houghton Lake Erie Culvert			112,000	790,000								902,000			(902,000)		(902,000)
5532307 Structure 982101 - Lynedoch Bridge				132,000	1,640,000							1,772,000			(1,772,000)		(1,772,000)
5532902 Structure 010033 – Dunn’s Bridge on Conc 6 Woodhouse				117,000	1,000,000							1,117,000			(1,117,000)		(1,117,000)
5532903 Structure 985902 - Big Creek Bridge Hwy 59, Pt Rowan				150,000	2,200,000							2,350,000			(2,350,000)		(2,350,000)
5533111 Structure 974201 - Clear Creek Culvert				105,000	470,000							575,000			(575,000)		(575,000)
5532905 2029 Bridge Sustainability Program					363,000							363,000			(363,000)		(363,000)
5532908 Structure D00025 - Vittoria Dam					145,000	1,900,000						2,045,000			(2,045,000)		(2,045,000)
5532909 Structure 974203 - Rohrer Culvert Replacement					117,000	670,000						787,000			(787,000)		(787,000)
5532910 Structure 972101 - Venison Creek Culvert					117,000	845,000						962,000			(962,000)		(962,000)
5532913 Structure D00020 - Old Mill Road					121,000	1,140,000						1,261,000			(1,261,000)		(1,261,000)
5533039 Structure 000204 - Lot 17 Concession 4-5					111,000	570,000						681,000			(681,000)		(681,000)
5533321 Structure D00005 - Lot 11 Concession 2 Road Bridge					125,000	1,200,000						1,325,000			(1,325,000)		(1,325,000)
5533035 Structure 030046 - Lot 18 Concession 12						120,000	745,000					865,000			(865,000)		(865,000)
5533036 Structure 010064 - Hay Creek Dam						170,000	690,000					860,000			(860,000)		(860,000)
5533037 Structure 030071 - Lot 18-19 Conc 12 Townsend						120,000	805,000					925,000			(925,000)		(925,000)
5533038 Structure 984502 - Deer Creek Dam						168,000	1,820,000					1,988,000			(1,988,000)		(1,988,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5533210 Structure 000302 - Lot 3 Conc 9-10 N. Walsingham						115,000	805,000					920,000			(920,000)		(920,000)
5533211 Structure D00012 - Meserole Bridge						125,000	1,210,000					1,335,000			(1,335,000)		(1,335,000)
5532609 Structure 002404 - Lot 42 Con I-II NTR Middleton							135,000	638,000				773,000			(773,000)		(773,000)
5533105 2031 Bridge Sustainability Program							375,000					375,000			(375,000)		(375,000)
5533108 Structure 000008 - Colborne Street Bridge							115,000	920,000				1,035,000			(1,035,000)		(1,035,000)
5533109 Structure 010055 - East 1/4 Line Bridge Concession 2							121,000	1,070,000				1,191,000			(1,191,000)		(1,191,000)
5533110 Structure D00027 - Lynnville Road Bridge							130,000	700,000				830,000			(830,000)		(830,000)
5533112 Structure 000007 - Norfolk Street North Bridge							160,000	1,820,000				1,980,000			(1,980,000)		(1,980,000)
5533213 Structure 970302 - Black Creek Structural Arch							125,000	785,000				910,000			(910,000)		(910,000)
5533212 Structure 010041 - Blueline Road Bridge								135,000	1,415,000			1,550,000			(1,550,000)		(1,550,000)
5533215 Structure 970504 - Renton Concession Culvert								100,000	715,000			815,000			(815,000)		(815,000)
5533216 Structure 980501 - Misner Dam Bridge								155,000	1,640,000			1,795,000			(1,795,000)		(1,795,000)
5533217 Structure 973001 - Otter Creek Culvert								100,000	715,000			815,000			(815,000)		(815,000)
5533218 Structure 974001 - 14th Street West Culvert								95,000	600,000			695,000			(695,000)		(695,000)
5533310 2033 Bridge Sustainability Program									393,000			393,000			(393,000)		(393,000)
5533318 Structure D00019 - Lehman Bridge								140,000	2,040,000			2,180,000			(2,180,000)		(2,180,000)
5533319 Structure 980101 - Hambleton Bridge									125,000	1,640,000		1,765,000			(1,765,000)		(1,765,000)
5533322 Structure P00017 - Black Bridge									130,000	665,000		795,000			(795,000)		(795,000)
5533328 Structure 980301 - Waddle Bridge									125,000	1,820,000		1,945,000			(1,945,000)		(1,945,000)
5533329 Structure 010039 - Ryerse Bridge									135,000	1,750,000		1,885,000			(1,885,000)		(1,885,000)
5533330 Structure 971601 - Dedrick Creek Culvert									120,000	550,000		670,000			(670,000)		(670,000)
5533331 Structure 972402 - County Road 24 Culvert									100,000	1,000,000		1,100,000			(1,100,000)		(1,100,000)
5533411 Structure 981901 - Big Creek Bridge										160,000	1,250,000	1,410,000			(1,410,000)		(1,410,000)
5533412 Structure 980503 - Haviland Bridge										130,000	880,000	1,010,000			(1,010,000)		(1,010,000)
5533413 Structure D00030 - Lot 18 Con 5-6										120,000	560,000	680,000			(680,000)		(680,000)
5533414 Structure 977401 - Townline Road Culvert										120,000	555,000	675,000	(337,000)		(338,000)		(675,000)
5533415 Structure 987405 - County Road 70 Culvert										120,000	555,000	675,000	(337,000)		(338,000)		(675,000)
5533416 Structure P00015 - Pennington Bridge										115,000	490,000	605,000			(605,000)		(605,000)
5533508 2035 Bridge Sustainability Program											408,000	408,000			(408,000)		(408,000)
Total Structure Renewal - Bridges & Culverts	562,000	7,111,000	4,869,000	4,489,000	6,409,000	7,143,000	7,236,000	6,658,000	8,253,000	8,190,000	4,698,000	65,056,000	(1,207,000)		(63,849,000)		(65,056,000)
Right of Way Renewal - Parking Lots																	
7331925 Parking Lot - Port Dover Community Centre		149,000										149,000			(149,000)		(149,000)
5632706 Parking Lot - Culver Operations Building			280,000									280,000			(280,000)		(280,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
7332514 Parking Lot Rebuild - Delhi Friendship Centre			335,000									335,000			(335,000)		(335,000)
5632806 Parking Lot - Waterford Lions Community Centre				52,000								52,000			(52,000)		(52,000)
5333014 Parking Lot - Facilities Operations Building						40,000						40,000			(40,000)		(40,000)
5633006 Parking Lot - Alley Street Port Rowan						101,000						101,000			(101,000)		(101,000)
5633102 Parking Lot - 26 Kent Street Simcoe							39,000					39,000			(39,000)		(39,000)
5633202 Parking Lot - 9 Culver Street Simcoe								598,000				598,000			(598,000)		(598,000)
5533314 Parking Lot - 183 Main Street of Delhi									263,000			263,000			(263,000)		(263,000)
5333412 Pavement Resurfacing - Villa Nova Operations Yard										40,000		40,000			(40,000)		(40,000)
5333511 Parking Lot Surfacing - South Walsingham Hall											200,000	200,000			(200,000)		(200,000)
5533505 Parking Lot - Waterford Arena & Ball Park											489,000	489,000			(489,000)		(489,000)
Total Right of Way Renewal - Parking Lots		149,000	615,000	52,000		141,000	39,000	598,000	263,000	40,000	689,000	2,586,000			(2,586,000)		(2,586,000)
Right of Way Renewal - Retaining Walls																	
5632604 Retaining Walls #15, 16, 17, 18, 19		70,000										70,000			(70,000)		(70,000)
5632904 Retaining Walls #1, 2, 3, 22, 31, 32					85,000							85,000			(85,000)		(85,000)
5633203 2032 Retaining Walls								90,000				90,000			(90,000)		(90,000)
5533332 Retaining Wall #33 & #34 Old Hill Road Turkey Point									500,000			500,000			(500,000)		(500,000)
5533406 2034 Retaining Walls										95,000		95,000			(95,000)		(95,000)
Total Right of Way Renewal - Retaining Walls		70,000			85,000			90,000	500,000	95,000		840,000			(840,000)		(840,000)
Right of Way Renewal - Roadside Barriers																	
5532632 Roadside Barrier Renewal - 4th Conc, Hwy 24		101,000										101,000			(101,000)		(101,000)
5532721 Roadside Barrier Renewal - Windham Rd 9, James St			140,000									140,000			(140,000)		(140,000)
5532818 Roadside Barrier Renewal - Old Mill Rd, Mill Pond Rd				145,000								145,000			(145,000)		(145,000)
5532926 Roadside Barrier Renewal - West Quarter Line					149,000							149,000			(149,000)		(149,000)
5533041 Roadside Barrier Renewal - 1st Concession						125,000						125,000			(125,000)		(125,000)
5533121 Roadside Barrier Renewal - 10th Concession							117,000					117,000			(117,000)		(117,000)
5533209 Roadside Barrier Renewal - Hwy 24								237,000				237,000			(237,000)		(237,000)
5533309 Roadside Barrier Renewal - 13th Concession									123,000			123,000			(123,000)		(123,000)
5533407 Roadside Barrier Renewal - Lakeshore Rd, Cultus										145,000		145,000			(145,000)		(145,000)
5533507 Roadside Barrier Renewal - Front, Tisdale, Gilbert, Townline											186,000	186,000			(186,000)		(186,000)
Total Right of Way Renewal - Roadside Barriers		101,000	140,000	145,000	149,000	125,000	117,000	237,000	123,000	145,000	186,000	1,468,000			(1,468,000)		(1,468,000)
Right of Way Renewal - Sidewalks & Walkways																	
5532601 2026 Sidewalks & Walkways Renewal		422,000										422,000			(422,000)		(422,000)
5532701 2027 Sidewalks & Walkways Renewal			499,000									499,000			(499,000)		(499,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
5532803 2028 Sidewalks & Walkways Renewal				395,000								395,000			(395,000)		(395,000)
5532906 2029 Sidewalks & Walkways Renewal					309,000							309,000			(309,000)		(309,000)
5533021 2030 Sidewalks & Walkways Renewal						309,000						309,000			(309,000)		(309,000)
5533106 2031 Sidewalks & Walkways Renewal							397,000					397,000			(397,000)		(397,000)
5533201 2032 Sidewalks & Walkways Renewal								151,000				151,000			(151,000)		(151,000)
5533311 2033 Sidewalks & Walkways Renewal									523,000			523,000			(523,000)		(523,000)
5533401 2034 Sidewalks & Walkways Renewal										504,000		504,000			(504,000)		(504,000)
5533506 2035 Sidewalks & Walkways Renewal											344,000	344,000			(344,000)		(344,000)
Total Right of Way Renewal - Sidewalks & Walkways		422,000	499,000	395,000	309,000	309,000	397,000	151,000	523,000	504,000	344,000	3,853,000			(3,853,000)		(3,853,000)
Right of Way Renewal - Traffic Signals																	
5632603 Traffic Signals - Main & Thompson, Main & Chapman		150,000										150,000			(150,000)		(150,000)
5632704 Traffic Signals - Old Hwy 24 & Thompson, West & Queen			525,000									525,000			(525,000)		(525,000)
5532824 Traffic Signals - Union & Colborne				325,000								325,000			(325,000)		(325,000)
5632804 Traffic Signals - Norfolk & Decou				1,000,000								1,000,000		(800,000)	(200,000)		(1,000,000)
5632903 Traffic Signals - Queensway & Park					500,000							500,000			(500,000)		(500,000)
5633004 Traffic Signals - Queen & Cedar						200,000						200,000			(200,000)		(200,000)
5633101 Traffic Signals - Queensway & Gilbertson, West & Hillcrest							600,000					600,000			(600,000)		(600,000)
5633201 Traffic Signals - Norfolk & 14th, Peel & Norfolk								360,000				360,000			(360,000)		(360,000)
5633302 Traffic Signals - Queensway & Queen									368,000			368,000			(368,000)		(368,000)
5633401 Traffic Signals - Norfolk & Victoria, Norfolk & Evergreen										396,000		396,000			(396,000)		(396,000)
5533503 Traffic Signals - Norfolk & Robinson, Hwy 24 & St John's											527,000	527,000			(527,000)		(527,000)
Total Right of Way Renewal - Traffic Signals		150,000	525,000	1,325,000	500,000	200,000	600,000	360,000	368,000	396,000	527,000	4,951,000		(800,000)	(4,151,000)		(4,951,000)
Disposals / Decommissioning																	
5532617 Structure 000303 - Big Creek 8th Conc Bridge Removal			175,000									175,000			(175,000)		(175,000)
5532709 Structure 002122 - Dedrick Creek 4th Conc Bridge Removal				186,000								186,000			(186,000)		(186,000)
5533312 Structure 000103 - Venison Creek Bridge Removal									265,000			265,000			(265,000)		(265,000)
5533313 Structure 000105 - Big Creek Bridge Hazen Rd Removal									265,000			265,000			(265,000)		(265,000)
5533320 Structure 980302 - Old St. John's Rd Bridge Removal										275,000		275,000			(275,000)		(275,000)
Total Disposals / Decommissioning			175,000	186,000					530,000	275,000		1,166,000			(1,166,000)		(1,166,000)
Total Engineering and Asset Management	3,020,000	36,344,000	28,369,000	33,117,000	37,230,000	36,179,000	35,887,000	35,085,000	37,800,000	38,143,000	38,358,000	356,512,000	(1,371,000)	(1,248,000)	(347,827,000)	(6,066,000)	(356,512,000)
Total Renewal	3,020,000	38,815,000	31,503,000	36,029,000	40,273,000	39,239,000	39,024,000	38,301,000	41,120,000	41,522,000	41,822,000	387,648,000	(16,144,000)	(1,248,000)	(364,190,000)	(6,066,000)	(387,648,000)
Total Public Works	3,639,000	40,990,000	34,785,000	42,505,000	40,711,000	46,143,000	39,580,000	38,565,000	42,037,000	41,800,000	42,330,000	409,446,000	(18,427,000)	(10,108,000)	(371,744,000)	(9,167,000)	(409,446,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
Requisitions From Boards & Agencies																	
Library Board																	
New Materials Program																	
9132603 2026 Library Materials		349,000										349,000			(297,000)	(52,000)	(349,000)
9132701 2027 Library Materials			356,000									356,000			(303,000)	(53,000)	(356,000)
9132801 2028 Library Materials				363,000								363,000			(309,000)	(54,000)	(363,000)
9132901 2029 Library Materials					370,000							370,000			(314,000)	(56,000)	(370,000)
9133001 2030 Library Materials						381,000						381,000			(324,000)	(57,000)	(381,000)
9133101 2031 Library Materials							388,000					388,000			(330,000)	(58,000)	(388,000)
9133201 2032 Library Materials								400,000				400,000			(340,000)	(60,000)	(400,000)
9133301 2033 Library Materials									410,000			410,000			(349,000)	(61,000)	(410,000)
9133401 2034 Library Materials										421,000		421,000			(358,000)	(63,000)	(421,000)
9133501 2035 Library Materials											432,000	432,000			(367,000)	(65,000)	(432,000)
Total New Materials Program		349,000	356,000	363,000	370,000	381,000	388,000	400,000	410,000	421,000	432,000	3,870,000			(3,291,000)	(579,000)	(3,870,000)
Other New Initiatives																	
9132803 Courtyard Revitalization - Waterford Branch				15,000	145,000							160,000			(160,000)		(160,000)
9133403 Expansion & Space Reconfiguration - Port Dover Branch								260,000				260,000			(260,000)		(260,000)
Total Other New Initiatives				15,000	145,000			260,000				420,000			(420,000)		(420,000)
Renewal Projects																	
9132605 Self Check-out Kiosk Replacements				50,000								50,000			(50,000)		(50,000)
Total Renewal Projects				50,000								50,000			(50,000)		(50,000)
Total Library Board		349,000	356,000	428,000	515,000	381,000	388,000	660,000	410,000	421,000	432,000	4,340,000			(3,761,000)	(579,000)	(4,340,000)
Long Point Region Conservation Authority																	
Renewal Projects																	
9533001 Sutton Dam		160,000										160,000			(160,000)		(160,000)
9532303 Vittoria Dam		100,000	368,000									468,000			(468,000)		(468,000)
9532501 Teeterville Dam			108,000	1,380,000								1,488,000			(1,488,000)		(1,488,000)
9532801 Backus Mill Dam				55,000	735,000							790,000			(790,000)		(790,000)
9532802 Deer Creek Dam				200,000								200,000			(200,000)		(200,000)
9533002 Vittoria Dam						100,000						100,000			(100,000)		(100,000)
9532302 Lehman Dam							119,000	487,000				606,000			(606,000)		(606,000)
9533301 Brooks Dam									300,000			300,000			(300,000)		(300,000)
9533302 Hay Creek Dam									100,000	512,000		612,000			(612,000)		(612,000)



ADOPTED 2026-2035 LEVY CAPITAL PLAN

	LTD APPROVED BUDGET	ADOPTED CAPITAL BUDGET	CAPITAL FORECAST										FUNDING SOURCES				
Project	2025 & Prior	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL FORECAST (2026 to 2035)	External Financing & Grants	Debt Financing	Reserves & Reserve Funds	Development Charges	TOTAL FUNDING (2026 to 2035)
9533501 Deer Creek Dam											250,000	250,000			(250,000)		(250,000)
Total Renewal Projects		260,000	476,000	1,635,000	735,000	100,000	119,000	487,000	400,000	512,000	250,000	4,974,000			(4,974,000)		(4,974,000)
Total Long Point Region Conservation Authority		260,000	476,000	1,635,000	735,000	100,000	119,000	487,000	400,000	512,000	250,000	4,974,000			(4,974,000)		(4,974,000)
Haldimand-Norfolk Housing Corporation																	
Studies & Assessments																	
9632611 Crime Prevention by Environmental Design Assessment		41,000										41,000			(41,000)		(41,000)
Total Studies & Assessments		41,000										41,000			(41,000)		(41,000)
Repair & Renewal Program																	
9632602 2026 HNHC - Arthur St, Simcoe		185,000										185,000			(185,000)		(185,000)
9632603 2026 HNHC - Scott Ave, Simcoe		126,000										126,000			(126,000)		(126,000)
9632604 2026 HNHC - Regent Ave, Port Dover		80,000										80,000			(80,000)		(80,000)
9632605 2026 HNHC - Western Ave, Delhi		62,000										62,000			(62,000)		(62,000)
9632606 2026 HNHC - William St, Delhi		139,000										139,000			(139,000)		(139,000)
9632607 2026 HNHC - Nichol St, Waterford		259,000										259,000			(259,000)		(259,000)
9632608 2026 HNHC - 2nd William St Location, Delhi		65,000										65,000			(65,000)		(65,000)
9632609 2026 HNHC - Oak St, Simcoe		208,000										208,000			(208,000)		(208,000)
9632610 2026 HNHC - Oakwood Ave and Ashton Dr, Simcoe		92,000										92,000			(92,000)		(92,000)
9632701 2027 HNHC Repair and Renewal			1,383,000									1,383,000			(1,383,000)		(1,383,000)
9632801 2028 HNHC Repair and Renewal				1,438,000								1,438,000			(1,438,000)		(1,438,000)
9632901 2029 HNHC Repair and Renewal					1,496,000							1,496,000			(1,496,000)		(1,496,000)
9633001 2030 HNHC Repair and Renewal						1,555,000						1,555,000			(1,555,000)		(1,555,000)
9633101 2031 HNHC Repair and Renewal							1,618,000					1,618,000			(1,618,000)		(1,618,000)
9633201 2032 HNHC Repair and Renewal								1,682,000				1,682,000			(1,682,000)		(1,682,000)
9633301 2033 HNHC Repair and Renewal									1,750,000			1,750,000			(1,750,000)		(1,750,000)
9633401 2034 HNHC Repair and Renewal										1,794,000		1,794,000			(1,794,000)		(1,794,000)
9633501 2035 HNHC Repair and Renewal											1,893,000	1,893,000			(1,893,000)		(1,893,000)
Total Repair & Renewal Program		1,216,000	1,383,000	1,438,000	1,496,000	1,555,000	1,618,000	1,682,000	1,750,000	1,794,000	1,893,000	15,825,000			(15,825,000)		(15,825,000)
Total Haldimand-Norfolk Housing Corporation		1,257,000	1,383,000	1,438,000	1,496,000	1,555,000	1,618,000	1,682,000	1,750,000	1,794,000	1,893,000	15,866,000			(15,866,000)		(15,866,000)
Total Requisitions From Boards & Agencies		1,866,000	2,215,000	3,501,000	2,746,000	2,036,000	2,125,000	2,829,000	2,560,000	2,727,000	2,575,000	25,180,000			(24,601,000)	(579,000)	(25,180,000)
Total Requisitions from Boards & Agencies		1,866,000	2,215,000	3,501,000	2,746,000	2,036,000	2,125,000	2,829,000	2,560,000	2,727,000	2,575,000	25,180,000			(24,601,000)	(579,000)	(25,180,000)
Total NORFOLK COUNTY SUMMARY	4,358,000	69,375,000	84,558,000	75,565,000	87,363,000	68,658,000	78,155,000	79,722,000	62,786,000	81,975,000	60,683,000	748,840,000	(20,572,000)	(76,677,000)	(634,552,000)	(17,039,000)	(748,840,000)