



NORFOLK COUNTY

Final 2014 Capital Budget

Department/Division/Project	2014 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
REPLACEMENTS OF CAPITAL ASSETS	21,771,000	(930,000)	(316,700)	(138,000)	(19,693,000)	(693,300)	(21,771,000)
REPLACEMENTS WITH ENHANCEMENTS	2,437,000			(480,000)	(1,680,000)	(277,000)	(2,437,000)
NEW CAPITAL INITIATIVES	8,297,000	(70,000)	(135,000)	(5,655,000)	(1,858,000)	(579,000)	(8,297,000)
STUDIES & ASSESSMENTS	974,000			(500,000)	(221,000)	(253,000)	(974,000)
Total PROJECT TYPES	33,479,000	(1,000,000)	(451,700)	(6,773,000)	(23,452,000)	(1,802,300)	(33,479,000)



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REPLACEMENTS OF CAPITAL ASSETS							
Requisitions from Boards & Agencies							
Library Board							
Other Replacements							
C760.0053 Simcoe Library Heritage Door Replacement - 2014	5,000	0	0	0	(5,000)	0	(5,000)
C760.0055 Waterford Branch Wood Siding	35,000	0	0	0	(35,000)	0	(35,000)
Total Other Replacements	40,000	0	0	0	(40,000)	0	(40,000)
Total Library Board	40,000				(40,000)		(40,000)
Total Requisitions from Boards & Agencies	40,000				(40,000)		(40,000)
Employee & Business Services							
Information Systems							
Information Technology Replacement Program							
C160.0008 2014 Information Technology Replacement Program	250,000	0	0	0	(250,000)	0	(250,000)
Total Information Technology Replacement Program	250,000	0	0	0	(250,000)	0	(250,000)
Total Information Systems	250,000				(250,000)		(250,000)
Total Employee & Business Services	250,000				(250,000)		(250,000)
Public Works & Environmental Services							
Engineering Services							
Infrastructure Reconstruction Program							
C304.0006 Argyle Ave - James to Delcrest, Delhi Road Reconstruction	1,770,000	0	0	0	(1,770,000)	0	(1,770,000)
C304.0013 Centre Street- Erie Ave to Grave St & Grave St, Port Rowan	500,000	0	0	0	(500,000)	0	(500,000)
C304.0034 McNab Street - St. Patrick Street to Main Street, Port Dover	540,000	0	0	0	(540,000)	0	(540,000)
C304.0044 Queen Street - William to Eagle, Delhi	1,120,000	0	0	0	(1,120,000)	0	(1,120,000)
C304.0046 Sherman Street - Oakwood Ave to Victoria St, Simcoe	540,000	0	0	0	(540,000)	0	(540,000)
C304.0086 St. Andrews Street - Greenock St. to Nelson, Port Dover	970,000	0	0	0	(970,000)	0	(970,000)
C304.0096 Robinson Street - Talbot to Queen, Simcoe	925,000	0	0	0	(925,000)	0	(925,000)
C304.0110 Oakwood Avenue - Sherman Ave to Potts Rd, Simcoe	855,000	0	0	0	(855,000)	0	(855,000)
C304.0161 St. George Street - Greenock to Clifford, Port Dover	1,175,000	0	0	0	(1,175,000)	0	(1,175,000)
Total Infrastructure Reconstruction Program	8,395,000	0	0	0	(8,395,000)	0	(8,395,000)
Asphalt Resurfacing Program							



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C302.0028 2014 Asphalt Resurfacing Program - Highway 59	530,000	0	0	0	(530,000)	0	(530,000)
C302.0042 2014 Asphalt Resurfacing Program - Lakeshore Road	660,000	0	0	0	(660,000)	0	(660,000)
C302.0046 2014 Asphalt Resurfacing Program - Townline Street	350,000	0	0	0	(350,000)	0	(350,000)
C302.0048 2014 Asphalt Resurfacing Program - Delhi-Burford Townline Road	1,250,000	(625,000)	0	0	(625,000)	0	(1,250,000)
C302.0049 2014 Asphalt Resurfacing Program - Norfolk County Road 60	1,050,000	0	0	0	(1,050,000)	0	(1,050,000)
Total Asphalt Resurfacing Program	3,840,000	(625,000)	0	0	(3,215,000)	0	(3,840,000)
Bridge Rehabilitation Program							
C324.0014 Structure 982403 - County Road 24 Elliott Culvert	580,000	0	0	0	(580,000)	0	(580,000)
C324.0015 Structure 000109 - Big Creek Overflow Bridge	300,000	0	0	0	(300,000)	0	(300,000)
Total Bridge Rehabilitation Program	880,000	0	0	0	(880,000)	0	(880,000)
Total Engineering Services	13,115,000	(625,000)	0	0	(12,490,000)	0	(13,115,000)
W&WW Administration							
Other Replacements							
C440.0010 Cedar Street Operations Yard - Photocopier Replacement	5,000	0	0	0	(5,000)	0	(5,000)
Total Other Replacements	5,000	0	0	0	(5,000)	0	(5,000)
Total W&WW Administration	5,000	0	0	0	(5,000)	0	(5,000)
Wastewater Operations							
Wastewater Equipment Replacements/Upgrades Program							
C453.0039 Port Dover WWTF - Digester Sludge Valve and Actuator Replac	40,000	0	0	0	(40,000)	0	(40,000)
C453.0040 Port Dover WWTF - Raw Sludge Valve Actuator Replacements	25,000	0	0	0	(25,000)	0	(25,000)
C453.0041 Port Dover WWTF - Boiler Room and Preliminary Building Gas	30,000	0	0	0	(30,000)	0	(30,000)
C454.0007 Port Rowan WWTF - Primary Clarifier Walkway Grating Upgrad	14,000	0	0	0	(14,000)	0	(14,000)
C455.0035 Simcoe WWTF - Wet Well and Bar Screen Cleaning & Inspecti	15,000	0	0	0	(15,000)	0	(15,000)
C455.0036 Simcoe WWTF - Garage and Workshop Roof Replacement	20,000	0	0	0	(20,000)	0	(20,000)
C455.0037 Simcoe WWTF - Sluice Gate Replacements	15,000	0	0	0	(15,000)	0	(15,000)
C455.0038 Simcoe WWTF - Autodialer Replacement	15,000	0	0	0	(15,000)	0	(15,000)
C455.0039 Simcoe WWTF - Chemical Room Ventilation Upgrades	8,000	0	0	0	(8,000)	0	(8,000)
C455.0041 Simcoe WWTF - Secondary Clarifier Scum Collection Crock Dr	10,000	0	0	0	(10,000)	0	(10,000)
C455.0042 Simcoe WWTF - Primary Digester Ladder Replacement	10,000	0	0	0	(10,000)	0	(10,000)
C456.0010 Waterford SPS - Bypass Pumping Valve Replacements	15,000	0	0	0	(15,000)	0	(15,000)



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C456.0013 Waterford WWTF - Sidewalk Replacement	10,000	0	0	0	(10,000)	0	(10,000)
C456.0014 Waterford WWTF - Aerated Lagoon Outlet Cleaning and Inspe	10,000	0	0	0	(10,000)	0	(10,000)
Total Wastewater Equipment Replacements/Upgrades Program	237,000	0	0	0	(237,000)	0	(237,000)
Concrete Tank Repairs Program							
C450.0028 2014 Wastewater Treatment Facility Concrete Tank Repairs	100,000	0	0	0	(100,000)	0	(100,000)
Total Concrete Tank Repairs Program	100,000	0	0	0	(100,000)	0	(100,000)
Total Wastewater Operations	337,000				(337,000)		(337,000)
Water Operations							
Water Equipment Replacements/Upgrades Program							
C464.0012 Port Rowan WTP - Granular Activated Carbon Replacement	90,000	0	0	0	(90,000)	0	(90,000)
C464.0013 Port Rowan Water Tower - Recirculation Upgrades	50,000	0	0	0	(50,000)	0	(50,000)
C464.0014 Port Rowan WTP - Roof Repairs	20,000	0	0	0	(20,000)	0	(20,000)
C465.0020 Simcoe Cedar Street Well Field - Culvert Replacement	12,000	0	0	0	(12,000)	0	(12,000)
C465.0031 Simcoe Cedar Street Well Field - Reservoir Rehabilitation	10,000	0	0	0	(10,000)	0	(10,000)
Total Water Equipment Replacements/Upgrades Program	182,000	0	0	0	(182,000)	0	(182,000)
Well Rehabilitation Program							
C462.0016 2014 Well Rehabilitation Program - Delhi	100,000	0	0	0	(100,000)	0	(100,000)
C465.0009 2014 Well Rehabilitation Program - Simcoe	150,000	0	0	0	(150,000)	0	(150,000)
Total Well Rehabilitation Program	250,000	0	0	0	(250,000)	0	(250,000)
Total Water Operations	432,000				(432,000)		(432,000)
Municipal Drainage Services							
Drainage Engineering & Construction Program							
C302.2014 2014 Drainage Engineering & Construction Program	950,000	(300,000)	(316,700)	0	0	(333,300)	(950,000)
Total Drainage Engineering & Construction Program	950,000	(300,000)	(316,700)	0	0	(333,300)	(950,000)
Total Municipal Drainage Services	950,000	(300,000)	(316,700)			(333,300)	(950,000)
Fleet							
Fleet Capital Equipment Replacement Program							
C317.0036 Brush Chopper Replacement - G842	75,000	0	0	0	(75,000)	0	(75,000)
C317.0040 Front Mower Replacement - M531	22,000	0	0	0	(22,000)	0	(22,000)
C317.0055 Motor Grader Replacement - G811	275,000	0	0	0	(275,000)	0	(275,000)



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C317.0070 1/2 Ton Pickup Truck Replacement - P046	26,000	0	0	0	(26,000)	0	(26,000)
C317.0077 Mower Replacement - M542	34,000	0	0	0	(34,000)	0	(34,000)
C317.0088 1/2 Ton Pickup Truck Replacement - P247	26,000	0	0	0	(26,000)	0	(26,000)
C317.0089 1/2 Ton Pickup Truck Replacement - P249	26,000	0	0	0	(26,000)	0	(26,000)
C317.0092 Packer/Vibrator Replacement - S421	100,000	0	0	0	(100,000)	0	(100,000)
C317.0093 Tandem Axle Truck Replacement - T333	239,000	0	0	0	(239,000)	0	(239,000)
C317.0139 One Ton Truck Replacement - T462	60,000	0	0	0	(60,000)	0	(60,000)
C317.0147 1/2 Ton Pickup Truck Replacement - P040	26,000	0	0	0	(26,000)	0	(26,000)
C317.0154 1/2 Ton Pickup Truck Replacement - P066	26,000	0	0	0	(26,000)	0	(26,000)
C317.0176 Tractor Replacement - M550	25,000	0	0	0	(25,000)	0	(25,000)
C317.0198 Used Ambulance for Service Vehicle Replacement - (T444)	10,000	0	0	0	(10,000)	0	(10,000)
Total Fleet Capital Equipment Replacement Program	970,000	0	0	0	(970,000)	0	(970,000)
Total Fleet	970,000				(970,000)		(970,000)
Facilities							
HVAC Replacement Program							
C500.0002 HVAC - Replace Furnace & A/C - Port Rowan Medical Centre	8,000	0	0	0	(8,000)	0	(8,000)
C720.0017 Delhi Arena - Replace Boiler	105,000	0	0	0	(105,000)	0	(105,000)
C720.0057 HVAC Replacement - AC Condenser- Talbot Gardens	33,000	0	0	0	(33,000)	0	(33,000)
C720.0060 HVAC Replacement - Spectator Heating - Port Dover Arena	29,000	0	0	0	(29,000)	0	(29,000)
C760.0051 Heat Pump Replacement - Simcoe Branch Library (Phase 2 of	20,000	0	0	0	(20,000)	0	(20,000)
C770.0037 HVAC Replacement - Furnace & A/C Port Dover Harbour Muse	11,000	0	0	0	(11,000)	0	(11,000)
Total HVAC Replacement Program	206,000	0	0	0	(206,000)	0	(206,000)
Roof Replacement Program							
C722.0024 Roof Replacement - Port Dover Community Centre	123,000	0	0	0	(123,000)	0	(123,000)
C723.0001 Roof Replacement- R & CS Depot	123,000	0	0	0	(123,000)	0	(123,000)
C723.0003 Roof Replacement - Port Dover Public Washrooms	16,000	0	0	0	(16,000)	0	(16,000)
C730.0108 Roof Replacement - Langton Athletic Park Washrooms	8,000	0	0	0	(8,000)	0	(8,000)
C770.0019 Roof Replacement (Office Area) - Spruce Row Museum	60,000	0	0	0	(60,000)	0	(60,000)
Total Roof Replacement Program	330,000	0	0	0	(330,000)	0	(330,000)
Admin Buildings Repairs & Maintenance Program							



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C180.0010 Window Replacement - Delhi Administration Building	30,000	0	0	0	(30,000)	0	(30,000)
C180.0033 Repurpose Basement Washrooms to Storage - DAB	35,000	0	0	0	0	(35,000)	(35,000)
C180.0040 Wall Repair - Facilities Operation Building	97,000	0	0	0	(97,000)	0	(97,000)
C180.0045 Repair Fire Separations - Delhi Admin Bldg	30,000	0	0	0	(30,000)	0	(30,000)
C180.0046 Exterior Repairs - County Administration Building	200,000	0	0	0	(200,000)	0	(200,000)
Total Admin Buildings Repairs & Maintenance Program	392,000	0	0	0	(357,000)	(35,000)	(392,000)
Total Facilities	928,000				(893,000)	(35,000)	(928,000)
Road Operations							
Urban Street Upgrades Program							
C337.0006 2014 Urban Street Upgrades Program	125,000	0	0	0	(125,000)	0	(125,000)
Total Urban Street Upgrades Program	125,000	0	0	0	(125,000)	0	(125,000)
Culvert Replacements Program							
C321.0006 2014 Culvert Relining	90,000	0	0	0	(90,000)	0	(90,000)
Total Culvert Replacements Program	90,000	0	0	0	(90,000)	0	(90,000)
Gravel Resurfacing Program							
C342.0004 2014 Gravel Resurfacing	730,000	0	0	0	(730,000)	0	(730,000)
Total Gravel Resurfacing Program	730,000	0	0	0	(730,000)	0	(730,000)
Retaining Wall Replacements Program							
C371.0003 2014 Retaining Walls	40,000	0	0	0	(40,000)	0	(40,000)
Total Retaining Wall Replacements Program	40,000	0	0	0	(40,000)	0	(40,000)
Surface Treatments Program							
C337.0016 2014 Surface Treatment	1,703,000	0	0	0	(1,703,000)	0	(1,703,000)
Total Surface Treatments Program	1,703,000	0	0	0	(1,703,000)	0	(1,703,000)
Other Replacements							
C374.0019 Waterford (Montclair) Streetlight Replacements	25,000	0	0	0	0	(25,000)	(25,000)
Total Other Replacements	25,000	0	0	0	0	(25,000)	(25,000)
Total Road Operations	2,713,000				(2,688,000)	(25,000)	(2,713,000)
Waste Management							
Canborough Leachate Collection							
C410.0109 Leachate Manhole Repairs (2014)	72,000	0	0	0	(72,000)	0	(72,000)



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Total Canborough Leachate Collection	72,000	0	0	0	(72,000)	0	(72,000)
Other Replacements							
C422.0005 South Walsingham Transfer Station Storm Water Retention Pro	100,000	0	0	0	0	(100,000)	(100,000)
C423.0007 Simcoe Transfer Station Deck Replacement	40,000	0	0	0	0	(40,000)	(40,000)
Total Other Replacements	140,000	0	0	0	0	(140,000)	(140,000)
Total Waste Management	212,000				(72,000)	(140,000)	(212,000)
Total Public Works & Environmental Services	19,662,000	(925,000)	(316,700)		(17,887,000)	(533,300)	(19,662,000)
Health & Social Services							
Norview Lodge							
Kitchen Replacement Program							
C652.0008 2014 Accutemp Replacement	9,000	0	0	0	(9,000)	0	(9,000)
C652.0013 2014 Steam Table Replacement (2)	14,000	0	0	0	(14,000)	0	(14,000)
Total Kitchen Replacement Program	23,000	0	0	0	(23,000)	0	(23,000)
Nursing Equipment Replacement Program							
C653.0035 2014 Sling Replacement (125)	100,000	0	0	0	(100,000)	0	(100,000)
Total Nursing Equipment Replacement Program	100,000	0	0	0	(100,000)	0	(100,000)
Photocopier Replacement Program							
C650.0004 2014 Norview Photocopier Replacement	16,000	0	0	0	(16,000)	0	(16,000)
Total Photocopier Replacement Program	16,000	0	0	0	(16,000)	0	(16,000)
Building Envelope Repair Program							
C656.0036 2014 Norview Building Envelope Repairs - Repaint Siding	100,000	0	0	0	(100,000)	0	(100,000)
Total Building Envelope Repair Program	100,000	0	0	0	(100,000)	0	(100,000)
Other Replacements							
C656.0035 2014 Courtyard Sunblock Ledge Repair	45,000	0	0	0	(45,000)	0	(45,000)
Total Other Replacements	45,000	0	0	0	(45,000)	0	(45,000)
Total Norview Lodge	284,000				(284,000)		(284,000)
Total Health & Social Services	284,000				(284,000)		(284,000)
Community Services							
Parks, Facilities & Recreation							
Interior Building Upgrades Program							



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C720.0094 Replace Lobby Dressing Room Flooring - Delhi Arena Phase 2	25,000	0	0	0	(25,000)	0	(25,000)
Total Interior Building Upgrades Program	25,000	0	0	0	(25,000)	0	(25,000)
Exterior Building Upgrades Program							
C722.0050 Waterford Lions Community Centre Refurbishment - 2014	25,000	(5,000)	0	0	0	(20,000)	(25,000)
Total Exterior Building Upgrades Program	25,000	(5,000)	0	0	0	(20,000)	(25,000)
Refrigeration Equipment Replacement Program							
C720.0072 Compressor Replacements - SRC Arena - 2014	100,000	0	0	0	(100,000)	0	(100,000)
C720.0084 Condenser & Condenser Water Tank Replacement - Delhi Arena	90,000	0	0	0	(90,000)	0	(90,000)
Total Refrigeration Equipment Replacement Program	190,000	0	0	0	(190,000)	0	(190,000)
Ice Resurfacer Replacements Program							
C720.0046 Replace Ice Resurfacer - Langton Arena - 2014	84,000	0	0	0	(84,000)	0	(84,000)
Total Ice Resurfacer Replacements Program	84,000	0	0	0	(84,000)	0	(84,000)
Playground Replacement Program							
C730.0050 Annual Playground Replacement - Woodhouse Acres, Port Dover	50,000	0	0	0	0	(50,000)	(50,000)
Total Playground Replacement Program	50,000	0	0	0	0	(50,000)	(50,000)
Other Replacements							
C722.0051 Audio/Video System Replacement - Port Dover Comm Centre	10,000	0	0	0	0	(10,000)	(10,000)
C740.0001 Replace Copier - SRC - 2014	20,000	0	0	0	(20,000)	0	(20,000)
C840.0004 Forest Health & Tree Maintenance - Urban Forestry - 2014	75,000	0	0	0	0	(75,000)	(75,000)
Total Other Replacements	105,000	0	0	0	(20,000)	(85,000)	(105,000)
Total Parks, Facilities & Recreation	479,000	(5,000)			(319,000)	(155,000)	(479,000)
Fire & Rescue Services							
Fire Vehicle Replacement Program							
C200.0002 Replace Car 2 (Deputy Chief) - Fire	35,000	0	0	0	(35,000)	0	(35,000)
C209.0002 Replace Pumper-Tanker 9 - Str#9 - Pt Rowan - Fire	500,000	0	0	0	(500,000)	0	(500,000)
Total Fire Vehicle Replacement Program	535,000	0	0	0	(535,000)	0	(535,000)
Infrared Thermal Imaging Camera Replacement Program							
C200.0039 Infrared Thermal Imaging Camera Replacements - Fire	30,000	0	0	0	(30,000)	0	(30,000)
Total Infrared Thermal Imaging Camera Replacement Program	30,000	0	0	0	(30,000)	0	(30,000)
Fire Station Building Repairs & Maintenance Program							



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C200.0055 Fire Stations Buildings - Exterior Finishing	53,000	0	0	0	(53,000)	0	(53,000)
C200.0056 Fire Stations Buildings - Interior Finishing	27,000	0	0	0	(27,000)	0	(27,000)
C203.0011 Fire Stations Buildings - Stn#3 Waterford - Floor Grate	15,000	0	0	0	(15,000)	0	(15,000)
C205.0015 Fire Stations Buildings - Stn#5 Delhi Building Facade Repairs	30,000	0	0	0	(30,000)	0	(30,000)
Total Fire Station Building Repairs & Maintenance Program	125,000	0	0	0	(125,000)	0	(125,000)
SCBA Replacement Program							
C200.0046 Replace Air Bottles - Fire	138,000	0	0	(138,000)	0	0	(138,000)
Total SCBA Replacement Program	138,000	0	0	(138,000)	0	0	(138,000)
Total Fire & Rescue Services	828,000			(138,000)	(690,000)		(828,000)
Emergency Medical Services							
Defibrillator Replacement Program							
C540.0031 2014 Defibrillator Replacements - EMS	68,000	0	0	0	(68,000)	0	(68,000)
Total Defibrillator Replacement Program	68,000	0	0	0	(68,000)	0	(68,000)
EMS Buildings Repairs & Maintenance Program							
C540.0085 2014 EMS Buildings Repairs - B#5 Delhi - Window Replacement	10,000	0	0	0	(10,000)	0	(10,000)
C540.0086 2014 EMS Buildings Repairs - B#6 Pt Rowan - Replace Drain	5,000	0	0	0	(5,000)	0	(5,000)
C540.0087 2014 EMS Buildings Repairs - Washroom Fixture Replacement	5,000	0	0	0	(5,000)	0	(5,000)
Total EMS Buildings Repairs & Maintenance Program	20,000	0	0	0	(20,000)	0	(20,000)
Total Emergency Medical Services	88,000				(88,000)		(88,000)
Marinas							
Major Dock Rebuilds Program							
C391.0026 Major Overhaul Dock 4 - PDHM 2014	75,000	0	0	0	(75,000)	0	(75,000)
Total Major Dock Rebuilds Program	75,000	0	0	0	(75,000)	0	(75,000)
Marina Equipment & Vehicle Replacement Program							
C391.0053 Replace UTV - PDHM 2014	15,000	0	0	0	(15,000)	0	(15,000)
Total Marina Equipment & Vehicle Replacement Program	15,000	0	0	0	(15,000)	0	(15,000)
Total Marinas	90,000				(90,000)		(90,000)
Total Community Services	1,485,000	(5,000)		(138,000)	(1,187,000)	(155,000)	(1,485,000)
Development & Cultural Services							
Heritage & Culture							



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Department/Division/Project	2014 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
Museums Repairs & Maintenance Program							
C770.0069 2014 Delhi Museum Repairs & Maintenance	9,000	0	0	0	(9,000)	0	(9,000)
C770.0070 2014 Port Dover Museum Repairs & Maintenance	9,000	0	0	0	(9,000)	0	(9,000)
C770.0071 2014 Teeterville Museum Repairs & Maintenance	9,000	0	0	0	(9,000)	0	(9,000)
C770.0072 2014 Waterford Museum Repairs & Maintenance	9,000	0	0	0	(9,000)	0	(9,000)
C770.0073 2014 Norfolk Arts Centre Repairs & Maintenance	9,000	0	0	0	(9,000)	0	(9,000)
Total Museums Repairs & Maintenance Program	45,000	0	0	0	(45,000)	0	(45,000)
Other Replacements							
C770.0053 Carillon Tower War Memorial - Sidewalk and Railing Repair	5,000	0	0	0	0	(5,000)	(5,000)
Total Other Replacements	5,000	0	0	0	0	(5,000)	(5,000)
Total Heritage & Culture	50,000				(45,000)	(5,000)	(50,000)
Total Development & Cultural Services	50,000				(45,000)	(5,000)	(50,000)
Total REPLACEMENTS OF CAPITAL ASSETS	21,771,000	(930,000)	(316,700)	(138,000)	(19,693,000)	(693,300)	(21,771,000)
Total REPLACEMENTS OF CAPITAL ASSETS	21,771,000	(930,000)	(316,700)	(138,000)	(19,693,000)	(693,300)	(21,771,000)



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Department/Division/Project	2014 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
REPLACEMENTS WITH ENHANCEMENTS							
Requisitions from Boards & Agencies							
Library Board							
Material Replacement Program							
C760.0023 Library Materials - 2014	295,000	0	0	0	(295,000)	0	(295,000)
Total Material Replacement Program	295,000	0	0	0	(295,000)	0	(295,000)
Total Library Board	295,000				(295,000)		(295,000)
Total Requisitions from Boards & Agencies	295,000				(295,000)		(295,000)
Employee & Business Services							
Corporate Support Services							
Barrier Free Access Program							
C151.0044 2014 Accessible Sidewalk and Door - Waterford Museum	6,000	0	0	0	0	(6,000)	(6,000)
C151.0047 2014 Accessible Entrance - Port Rowan Community Centre	6,000	0	0	0	0	(6,000)	(6,000)
Total Barrier Free Access Program	12,000	0	0	0	0	(12,000)	(12,000)
Total Corporate Support Services	12,000					(12,000)	(12,000)
Total Employee & Business Services	12,000					(12,000)	(12,000)
Public Works & Environmental Services							
Engineering Services							
Sidewalks & Walkways Reconstruction Program							
C322.0005 2014 Sidewalks & Walkways Reconstruction	175,000	0	0	0	(150,000)	(25,000)	(175,000)
Total Sidewalks & Walkways Reconstruction Program	175,000	0	0	0	(150,000)	(25,000)	(175,000)
Other Replacements With Enhancements							
C302.0139 Old Hamilton Road - Development Contribution	175,000	0	0	0	(175,000)	0	(175,000)
C302.0140 Dream Villas - Development Contribution	190,000	0	0	0	(190,000)	0	(190,000)
Total Other Replacements With Enhancements	365,000	0	0	0	(365,000)	0	(365,000)
Total Engineering Services	540,000				(515,000)	(25,000)	(540,000)
Wastewater Operations							
Other Replacements With Enhancements							
C455.0016 Simcoe WPCP - Operating Building Replacement	1,200,000	0	0	(480,000)	(720,000)	0	(1,200,000)
C455.0040 Simcoe WWTF - Contact Chamber Floor Upgrades	12,000	0	0	0	0	(12,000)	(12,000)



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Total Other Replacements With Enhancements	1,212,000	0	0	(480,000)	(720,000)	(12,000)	(1,212,000)
Total Wastewater Operations	1,212,000			(480,000)	(720,000)	(12,000)	(1,212,000)
Road Operations							
Other Replacements With Enhancements							
C322.0024 2014 Accessible Parking	15,000	0	0	0	(15,000)	0	(15,000)
C322.0025 2014 Removal of Interlocking Brick	110,000	0	0	0	(110,000)	0	(110,000)
Total Other Replacements With Enhancements	125,000	0	0	0	(125,000)	0	(125,000)
Total Road Operations	125,000				(125,000)		(125,000)
Total Public Works & Environmental Services	1,877,000			(480,000)	(1,360,000)	(37,000)	(1,877,000)
Health & Social Services							
Norview Lodge							
Other Replacements With Enhancements							
C650.0002 2014 Documentation System Upgrades	72,000	0	0	0	0	(72,000)	(72,000)
Total Other Replacements With Enhancements	72,000	0	0	0	0	(72,000)	(72,000)
Total Norview Lodge	72,000					(72,000)	(72,000)
Total Health & Social Services	72,000					(72,000)	(72,000)
Community Services							
Parks, Facilities & Recreation							
Small Water Works Compliance Upgrades Program							
C730.0022 Small Water Works Compliance - 2014	50,000	0	0	0	0	(50,000)	(50,000)
Total Small Water Works Compliance Upgrades Program	50,000	0	0	0	0	(50,000)	(50,000)
Oakwood Cemetery Road Reconstruction Program							
C550.0020 Roadway Reconstruction - Oakwood Cemetery - 2014	20,000	0	0	0	0	(20,000)	(20,000)
Total Oakwood Cemetery Road Reconstruction Program	20,000	0	0	0	0	(20,000)	(20,000)
Other Replacements With Enhancements							
C550.0019 Install Fencing - Oakwood Cemetery - 2014	25,000	0	0	0	0	(25,000)	(25,000)
C720.0098 Scoreboard Refurbishment - Waterford Arena - 2014	6,000	0	0	0	0	(6,000)	(6,000)
C722.0047 Replace Sound System - Simcoe Rec Centre - 2014	50,000	0	0	0	0	(50,000)	(50,000)
Total Other Replacements With Enhancements	81,000	0	0	0	0	(81,000)	(81,000)
Total Parks, Facilities & Recreation	151,000					(151,000)	(151,000)



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Department/Division/Project	2014 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
Emergency Medical Services							
Other Replacements With Enhancements							
C540.0089 2014 EMS - Stretcher Replacement	30,000	0	0	0	(25,000)	(5,000)	(30,000)
Total Other Replacements With Enhancements	30,000	0	0	0	(25,000)	(5,000)	(30,000)
Total Emergency Medical Services	30,000				(25,000)	(5,000)	(30,000)
Total Community Services	181,000				(25,000)	(156,000)	(181,000)
Total REPLACEMENTS WITH ENHANCEMENTS	2,437,000			(480,000)	(1,680,000)	(277,000)	(2,437,000)
Total REPLACEMENTS WITH ENHANCEMENTS	2,437,000			(480,000)	(1,680,000)	(277,000)	(2,437,000)



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Department/Division/Project	2014 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
NEW CAPITAL INITIATIVES							
Employee & Business Services							
Corporate Support Services							
Barrier Free Access Program							
C151.0041 2014 Orthopedic Stairs Delhi Kinsmen Pool	6,000	0	0	0	0	(6,000)	(6,000)
C151.0042 2014 Power Door Operators Installation - Norview Lodge	12,000	0	0	0	0	(12,000)	(12,000)
C151.0045 2014 Power Door Operators - Phase Two	30,000	0	0	0	0	(30,000)	(30,000)
C151.0046 2014 Accessible Entrance - Delhi Library	25,000	0	0	0	0	(25,000)	(25,000)
C151.0048 2014 Accessible Washroom - Delhi Arena	20,000	0	0	0	0	(20,000)	(20,000)
C151.0049 2014 Accessible Viewing Area - Waterford Arena	20,000	0	0	0	0	(20,000)	(20,000)
C151.0051 2014 Accessible Playground - Lakeview Park	50,000	0	0	0	0	(50,000)	(50,000)
Total Barrier Free Access Program	163,000	0	0	0	0	(163,000)	(163,000)
Other New Capital Initiatives							
C150.0003 2014 CRM Customer Service - Phase 1	200,000	0	0	(200,000)	0	0	(200,000)
Total Other New Capital Initiatives	200,000	0	0	(200,000)	0	0	(200,000)
Total Corporate Support Services	363,000			(200,000)		(163,000)	(363,000)
Total Employee & Business Services	363,000			(200,000)		(163,000)	(363,000)
Public Works & Environmental Services							
Engineering Services							
New Sidewalk Installations							
C322.0021 Evergreen Hill Road Sidewalk	150,000	0	0	0	(150,000)	0	(150,000)
Total New Sidewalk Installations	150,000	0	0	0	(150,000)	0	(150,000)
Other New Capital Initiatives							
C329.0004 Judd Industrial Park Storm Water Pond	150,000	0	0	0	(150,000)	0	(150,000)
Total Other New Capital Initiatives	150,000	0	0	0	(150,000)	0	(150,000)
Total Engineering Services	300,000				(300,000)		(300,000)
Wastewater Operations							
Supervisory Control & Data Acquisition (SCADA) Additions Program (Wastewater)							
C450.0016 2014 SCADA Additions - Wastewater	100,000	0	0	(100,000)	0	0	(100,000)
Total Supervisory Control & Data Acquisition (SCADA) Additions Program	100,000	0	0	(100,000)	0	0	(100,000)



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Department/Division/Project	2014 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
Other New Capital Initiatives							
C454.0006 Port Rowan WWTF - Generator Stairs & Platform	10,000	0	0	0	0	(10,000)	(10,000)
C455.0043 Simcoe WWTF - Portable Pump	20,000	0	0	0	0	(20,000)	(20,000)
Total Other New Capital Initiatives	30,000	0	0	0	0	(30,000)	(30,000)
Total Wastewater Operations	130,000			(100,000)		(30,000)	(130,000)
Water Operations							
Supervisory Control & Data Acquisition (SCADA) Additions Program (Water)							
C460.0036 2014 SCADA Additions - Water	100,000	0	0	(100,000)	0	0	(100,000)
Total Supervisory Control & Data Acquisition (SCADA) Additions Prog	100,000	0	0	(100,000)	0	0	(100,000)
Other New Capital Initiatives							
C460.0050 Watermain Valve Maintenance Unit	35,000	0	0	0	0	(35,000)	(35,000)
C462.0021 Delhi Standpipe Fire Pump	475,000	0	0	(475,000)	0	0	(475,000)
C463.0002 Port Dover Water Treatment Plant Expansion	3,850,000	0	0	(2,959,000)	(891,000)	0	(3,850,000)
C465.0032 Simcoe Northwest WTP - Ceiling Fan Installation	6,000	0	0	0	0	(6,000)	(6,000)
C466.0011 Waterford WTP - Ceiling Fan Installation	6,000	0	0	0	0	(6,000)	(6,000)
C466.0014 Waterford Standpipe Fire Pump	475,000	0	0	(475,000)	0	0	(475,000)
C466.0015 Waterford Well # 3	700,000	0	0	(700,000)	0	0	(700,000)
Total Other New Capital Initiatives	5,547,000	0	0	(4,609,000)	(891,000)	(47,000)	(5,547,000)
Total Water Operations	5,647,000			(4,709,000)	(891,000)	(47,000)	(5,647,000)
Road Operations							
New Streetlight Installations							
C374.0005 2014 New Streetlighting Installations	5,000	0	0	0	0	(5,000)	(5,000)
Total New Streetlight Installations	5,000	0	0	0	0	(5,000)	(5,000)
Turkey Point Walkway Construction							
C338.0006 2014 Turkey Point Walkway - Continuation	22,000	0	0	0	0	(22,000)	(22,000)
Total Turkey Point Walkway Construction	22,000	0	0	0	0	(22,000)	(22,000)
Total Road Operations	27,000					(27,000)	(27,000)
Waste Management							
Other New Capital Initiatives							
C410.0116 Canborough - New Groundwater Monitoring Well	15,000	0	0	0	0	(15,000)	(15,000)



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Department/Division/Project	2014 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
Total Other New Capital Initiatives	15,000	0	0	0	0	(15,000)	(15,000)
Total Waste Management	15,000					(15,000)	(15,000)
Total Public Works & Environmental Services	6,119,000			(4,809,000)	(1,191,000)	(119,000)	(6,119,000)
Health & Social Services							
Norview Lodge							
Other New Capital Initiatives							
C655.0008 2014 Ozone Generator (2)	31,000	0	0	0	0	(31,000)	(31,000)
Total Other New Capital Initiatives	31,000	0	0	0	0	(31,000)	(31,000)
Total Norview Lodge	31,000					(31,000)	(31,000)
Total Health & Social Services	31,000					(31,000)	(31,000)
Community Services							
Parks, Facilities & Recreation							
Rural/Abandoned Cemetery Transfers							
C550.0007 Legal Transfers of Rural/Abandoned Cemetery Ownership - 20	17,000	0	0	0	0	(17,000)	(17,000)
Total Rural/Abandoned Cemetery Transfers	17,000	0	0	0	0	(17,000)	(17,000)
Other New Capital Initiatives							
C550.0005 Purchase UTV - Oakwood Cemetery - 2014	17,000	0	0	0	0	(17,000)	(17,000)
C550.0032 Oakwood Columbarium & Landscaping - 2014	118,000	0	0	(118,000)	0	0	(118,000)
C722.0028 New Parking Area Development - Vittoria & Dist Comm Centre	90,000	(45,000)	0	0	0	(45,000)	(90,000)
C722.0049 Design & Build Roof Catwalk - Langton Comm Centre - 2014	60,000	0	0	0	0	(60,000)	(60,000)
C730.0110 Purchase Mower - Trail Maintenance - 2014	18,000	0	0	0	0	(18,000)	(18,000)
C730.0111 Security Fence/Gate - Port Rowan Marina - 2014	7,000	0	0	0	0	(7,000)	(7,000)
C840.0001 Purchase Electronic Field Tablet - Urban Forestry - 2014	6,000	0	0	0	0	(6,000)	(6,000)
Total Other New Capital Initiatives	316,000	(45,000)	0	(118,000)	0	(153,000)	(316,000)
Total Parks, Facilities & Recreation	333,000	(45,000)		(118,000)		(170,000)	(333,000)
Fire & Rescue Services							
Dry Hydrants/Cisterns Installations							
C202.0006 Install Dry Hydrants/Cisterns - Stn#2 - Port Dover - Fire	50,000	0	0	(50,000)	0	0	(50,000)
C203.0006 Install Dry Hydrants/Cisterns - Stn#3 - Waterford - Fire	50,000	0	0	(50,000)	0	0	(50,000)
C204.0002 Install Dry Hydrants/Cisterns - Stn#4 - Teeterville - Fire	50,000	0	0	(50,000)	0	0	(50,000)



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Total Dry Hydrants/Cisterns Installations	150,000	0	0	(150,000)	0	0	(150,000)
Total Fire & Rescue Services	150,000			(150,000)			(150,000)
Marinas							
Other New Capital Initiatives							
C391.0060 Install Additional Dockage/Launching Area - PDHM 2014	285,000	0	0	0	(285,000)	0	(285,000)
Total Other New Capital Initiatives	285,000	0	0	0	(285,000)	0	(285,000)
Total Marinas	285,000				(285,000)		(285,000)
Total Community Services	768,000	(45,000)		(268,000)	(285,000)	(170,000)	(768,000)
Development & Cultural Services							
Tourism & Economic Development							
Industrial Park Development							
C821.0002 2014 Industrial Park Development - Construct Services	600,000	0	0	(218,000)	(382,000)	0	(600,000)
Total Industrial Park Development	600,000	0	0	(218,000)	(382,000)	0	(600,000)
Harbour Street Parking & Parkland Development							
C820.0009 Harbour Street Park, Port Dover - Docks Project	320,000	(25,000)	(135,000)	(160,000)	0	0	(320,000)
Total Harbour Street Parking & Parkland Development	320,000	(25,000)	(135,000)	(160,000)	0	0	(320,000)
Total Tourism & Economic Development	920,000	(25,000)	(135,000)	(378,000)	(382,000)		(920,000)
Heritage & Culture							
Other New Capital Initiatives							
C770.0056 HVAC Upgrade - WHAM	68,000	0	0	0	0	(68,000)	(68,000)
C770.0077 Roof Access - Port Dover Harbour Museum	18,000	0	0	0	0	(18,000)	(18,000)
C770.0079 Video Surveillance - WHAM	10,000	0	0	0	0	(10,000)	(10,000)
Total Other New Capital Initiatives	96,000	0	0	0	0	(96,000)	(96,000)
Total Heritage & Culture	96,000					(96,000)	(96,000)
Total Development & Cultural Services	1,016,000	(25,000)	(135,000)	(378,000)	(382,000)	(96,000)	(1,016,000)
Total NEW CAPITAL INITIATIVES	8,297,000	(70,000)	(135,000)	(5,655,000)	(1,858,000)	(579,000)	(8,297,000)
Total NEW CAPITAL INITIATIVES	8,297,000	(70,000)	(135,000)	(5,655,000)	(1,858,000)	(579,000)	(8,297,000)



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Department/Division/Project	2014 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
STUDIES & ASSESSMENTS							
Employee & Business Services							
Corporate Support Services							
Barrier Free Access Program							
C151.0030 2014 Accessibility Audits - Phase Two	15,000	0	0	0	0	(15,000)	(15,000)
Total Barrier Free Access Program	15,000	0	0	0	0	(15,000)	(15,000)
Total Corporate Support Services	15,000					(15,000)	(15,000)
Total Employee & Business Services	15,000					(15,000)	(15,000)
Financial Services							
Treasury & Financial Services							
Development Charges Study							
C140.0002 2014 Development Charges Study	60,000	0	0	0	(54,000)	(6,000)	(60,000)
Total Development Charges Study	60,000	0	0	0	(54,000)	(6,000)	(60,000)
Total Treasury & Financial Services	60,000				(54,000)	(6,000)	(60,000)
Total Financial Services	60,000				(54,000)	(6,000)	(60,000)
Public Works & Environmental Services							
Engineering Services							
Bridge & Culvert Condition Appraisal							
C302.0035 2014 Bridge & Culvert Condition Appraisal Program	35,000	0	0	0	(35,000)	0	(35,000)
Total Bridge & Culvert Condition Appraisal	35,000	0	0	0	(35,000)	0	(35,000)
Structures Engineering							
C302.0059 2014 Structures Engineering - General	50,000	0	0	0	(50,000)	0	(50,000)
Total Structures Engineering	50,000	0	0	0	(50,000)	0	(50,000)
Other Studies & Assessments							
C302.0022 Transportation Study - Simcoe	50,000	0	0	0	(15,000)	(35,000)	(50,000)
C302.0135 Integrated Master Plan	500,000	0	0	(500,000)	0	0	(500,000)
Total Other Studies & Assessments	550,000	0	0	(500,000)	(15,000)	(35,000)	(550,000)
Total Engineering Services	635,000			(500,000)	(100,000)	(35,000)	(635,000)
Facilities							
Other Studies & Assessments							



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Department/Division/Project	2014 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
C318.0059 Asbestos Survey & Management Plan	25,000	0	0	0	0	(25,000)	(25,000)
Total Other Studies & Assessments	25,000	0	0	0	0	(25,000)	(25,000)
Total Facilities	25,000					(25,000)	(25,000)
Waste Management							
Other Studies & Assessments							
C400.0007 Alternatives to Landfilling Agreement	80,000	0	0	0	0	(80,000)	(80,000)
Total Other Studies & Assessments	80,000	0	0	0	0	(80,000)	(80,000)
Total Waste Management	80,000					(80,000)	(80,000)
Total Public Works & Environmental Services	740,000			(500,000)	(100,000)	(140,000)	(740,000)
Community Services							
Parks, Facilities & Recreation							
Other Studies & Assessments							
C840.0005 County Woodlot Forest Certification Project - 2014	50,000	0	0	0	0	(50,000)	(50,000)
Total Other Studies & Assessments	50,000	0	0	0	0	(50,000)	(50,000)
Total Parks, Facilities & Recreation	50,000					(50,000)	(50,000)
Community Emergency Management Program (CEMP)							
Other Studies & Assessments							
C730.0123 Quance Dam Structural Assessment	35,000	0	0	0	(35,000)	0	(35,000)
Total Other Studies & Assessments	35,000	0	0	0	(35,000)	0	(35,000)
Total Community Emergency Management Program (CEMP)	35,000				(35,000)		(35,000)
Total Community Services	85,000				(35,000)	(50,000)	(85,000)
Development & Cultural Services							
Community Planning Services							
Other Studies & Assessments							
C810.0017 Norfolk County Housing Study	36,000	0	0	0	(32,000)	(4,000)	(36,000)
Total Other Studies & Assessments	36,000	0	0	0	(32,000)	(4,000)	(36,000)
Total Community Planning Services	36,000				(32,000)	(4,000)	(36,000)
Tourism & Economic Development							
Economic Impact Study							
C820.0001 Agricultural CIP (Community Improvement Policy)	38,000	0	0	0	0	(38,000)	(38,000)



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Department/Division/Project	2014 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
Total Economic Impact Study	38,000	0	0	0	0	(38,000)	(38,000)
Total Tourism & Economic Development	38,000					(38,000)	(38,000)
Total Development & Cultural Services	74,000				(32,000)	(42,000)	(74,000)
Total STUDIES & ASSESSMENTS	974,000			(500,000)	(221,000)	(253,000)	(974,000)
Total STUDIES & ASSESSMENTS	974,000			(500,000)	(221,000)	(253,000)	(974,000)



NORFOLK COUNTY 2014-2023 Capital Plan

PROJECT TYPES	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
REPLACEMENTS OF CAPITAL ASSETS	21,771,000	33,089,000	27,951,000	25,703,000	22,441,000	22,499,000	22,686,000	21,102,000	22,506,000	20,541,000	240,289,000
REPLACEMENTS WITH ENHANCEMENTS	2,437,000	11,010,000	3,703,000	2,167,000	559,000	577,000	2,346,000	855,000	678,000	1,152,000	25,484,000
NEW CAPITAL INITIATIVES	8,297,000	3,766,000	11,302,000	726,000	2,247,000	48,840,000	22,508,000	11,338,000	11,322,000	11,532,000	131,878,000
STUDIES & ASSESSMENTS	974,000	280,000	415,000	160,000	185,000	115,000	265,000	120,000	65,000	175,000	2,754,000
TOTAL PROJECT TYPES	33,479,000	48,145,000	43,371,000	28,756,000	25,432,000	72,031,000	47,805,000	33,415,000	34,571,000	33,400,000	400,405,000
FUNDING SOURCES	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
EXTERNAL FINANCING	1,000,000	369,000	3,785,000	310,000	300,000	300,000	305,000	1,150,000	1,800,000	300,000	9,619,000
GRANTS & SUBSIDIES	451,700	316,700	316,700	316,700	316,700	316,700	316,700	316,700	316,700	316,700	3,302,000
DEBT FINANCING	6,773,000	5,053,000	8,383,000	637,000	1,388,000	39,675,000	21,216,000	11,200,000	11,200,000	11,545,000	117,070,000
RESERVES & RESERVE FUNDS	23,452,000	40,125,000	29,712,000	26,650,000	22,485,000	31,053,000	25,301,000	20,076,000	20,684,000	20,678,000	260,216,000
LEVY/RATES	1,802,300	2,281,300	1,174,300	842,300	942,300	686,300	666,300	672,300	570,300	560,300	10,198,000
TOTAL FUNDING SOURCES	33,479,000	48,145,000	43,371,000	28,756,000	25,432,000	72,031,000	47,805,000	33,415,000	34,571,000	33,400,000	400,405,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C304.0087 Regent Street - Elm Park to Nelson, Port Dover		380,000									380,000
C304.0088 John Street - South Dr. to Dean, Simcoe		800,000									800,000
C304.0089 Croton Road - Main St. Southerly - Watermain, Delhi				210,000							210,000
C304.0090 Head Street - South Dr. to Chapel, Simcoe				995,000							995,000
C304.0092 Church Street - Main to Mill, Delhi			580,000								580,000
C304.0095 Hazel, Ryerse, Glendon, Swan, Douglas - Watermain Upgrades, Port Dover				500,000							500,000
C304.0096 Robinson Street - Talbot to Queen, Simcoe	925,000										925,000
C304.0097 St. Andrews Street - Chapman to Nelson, Port Dover						550,000					550,000
C304.0099 Melcalfe Street - Maple to Windham, Simcoe							825,000				825,000
C304.0100 Talbot Street - Maple to Windham, Simcoe							825,000				825,000
C304.0101 Head Street - Maple to Windham, Simcoe						825,000					825,000
C304.0102 Peel Street - Waverly to Wilson, Delhi								1,670,000			1,670,000
C304.0103 Norfolk Avenue - Western to Eagle, Delhi						575,000					575,000
C304.0105 Kent Street - Robinson St to 125m North of Union St, Simcoe			1,190,000								1,190,000
C304.0108 Old Hill Road - Cedar Dr. to Front Road, Turkey Point		700,000									700,000
C304.0109 McNab Street - Main St to West End					1,135,000						1,135,000
C304.0110 Oakwood Avenue - Sherman Ave to Potts Rd, Simcoe	855,000										855,000
C304.0111 Pine Street - Queen St to James St, Delhi		1,020,000									1,020,000
C304.0112 Park Avenue - St. George St to east end				585,000							585,000
C304.0113 Old Main Street - Old Main St to Main St - Wastewater, Waterford					75,000						75,000
C304.0114 Deer Park Road - 200m of Sanitary Sewer Replacement at SPS, Waterford					150,000						150,000
C304.0115 Maple Avenue - Imperial St to Crysler St, Delhi					450,000						450,000
C304.0116 Washington Street - Green St to Thompson Rd, Waterford						1,245,000					1,245,000
C304.0117 Eagle Street - Norfolk Ave to Main St, Delhi						290,000					290,000
C304.0118 Harris Street - Ridgewood Ave to Adams Ave, Delhi							1,260,000				1,260,000
C304.0119 New Lakeshore Road - Watermain Upgrade / 2nd Feed to Tower, Port Dover							350,000				350,000
C304.0136 Maple Blvd, Elm Ave, Kiwanis Ave. Watermain Upgrades, Port Dover					350,000						350,000
C304.0137 Wellington Street - Alice St. to Brown St., Port Dover							1,860,000				1,860,000
C304.0138 Ridgewood Crescent - Argyle St. to Connaught Ave., Delhi							415,000				415,000
C304.0139 Spydell Street - Harris St. to Connaught Ave., Delhi							205,000				205,000
C304.0140 Regent Street - Nelson St. to Greenock St., Port Dover							945,000				945,000
C304.0141 Highway 24 watermain - Davis St. to Hwy 3, Simcoe								700,000			700,000
C304.0142 Trunk Sanitary Sewer - Victoria St. to WPCP, Simcoe								400,000			400,000
C304.0143 King Street (Hwy 3) - James St. to Mill St., Delhi								1,800,000			1,800,000
C304.0144 Watermain Replacement Scott Dr - Hwy 6 to John St., Port Dover								165,000			165,000
C304.0145 Leamon St - Nichol St. to Thompson Rd., Waterford								2,475,000			2,475,000
C304.0146 Hiawatha / Dufferin watermain upgrades, Simcoe									200,000		200,000
C304.0147 Windham Street - Colborne St to west end, Simcoe									1,225,000		1,225,000
C304.0148 Hume Street - Watermain Looping, Simcoe									150,000		150,000
C304.0151 East Street - Pine to Park, Delhi				165,000							165,000
C304.0152 Colborne Street North - Windham to Queensway, Simcoe								625,000			625,000
C304.0153 Windham Street - Colborne to Norfolk - Road Upgrades, Simcoe								280,000			280,000
C304.0154 Park Lane - Colborne to Norfolk, Simcoe								170,000			170,000
C304.0155 North Main Street - Colborne to Norfolk, Simcoe								275,000			275,000
C304.0156 Adams Avenue - Aberdeen to Delcrest, Delhi									1,080,000		1,080,000
C304.0157 West Church Street - Main to Washington, Waterford									1,280,000		1,280,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C304.0158 Sunninghill Drive - Inglewood to Ryerse, Port Dover									1,930,000		1,930,000
C304.0159 Garden Street - Brock to South Dr., Simcoe									895,000		895,000
C304.0160 South Drive - Oak to Head, Simcoe									1,970,000		1,970,000
C304.0161 St. George Street - Greenock to Clifford, Port Dover	1,175,000										1,175,000
C304.0162 Argyle Avenue - Delcrest to West End, Delhi		1,740,000									1,740,000
C304.0163 East Street - Pine to William - Road Upgrade, Delhi		130,000									130,000
C304.0165 Aberdeen Avenue - Landsdowne to Church St., Delhi								490,000			490,000
C304.0166 Nelson Street - Main to St. Patrick St., Port Dover								655,000			655,000
C304.0167 Lasalle Street - Inglewood to Sunninghill, Port Dover										970,000	970,000
C304.0168 College Street - Robinson to Main St., Waterford										3,110,000	3,110,000
C304.0169 Church Street - James to Delcrest, Delhi										1,505,000	1,505,000
C304.0170 MacKay Avenue - Garden to Queen, Simcoe										625,000	625,000
C304.0171 Rosseau Drive - Garden to MacKay, Simcoe										675,000	675,000
C304.0172 Oakwood Avenue - Potts to Victoria, Simcoe										1,350,000	1,350,000
C462.0018 Talbot Road (Hwy 3) - Big Creek Watermain Crossing, Delhi			280,000								280,000
Asphalt Resurfacing Program											
C302.0019 2019 Asphalt Resurfacing Program - Highway 24						2,750,000					2,750,000
C302.0028 2014 Asphalt Resurfacing Program - Highway 59	530,000										530,000
C302.0029 2015 Asphalt Resurfacing Program - Teeterville Road		1,020,000									1,020,000
C302.0030 2015 Asphalt Resurfacing Program - Colonel Talbot Road		1,425,000									1,425,000
C302.0031 2017 Asphalt Resurfacing Program - Swimming Pool Road				1,190,000							1,190,000
C302.0032 2017 Asphalt Resurfacing Program - Norfolk County Road 19 East				510,000							510,000
C302.0033 2018 Asphalt Resurfacing Program - Cockshutt Road					1,760,000						1,760,000
C302.0041 2016 Asphalt Resurfacing Program - Erie Boulevard			825,000								825,000
C302.0042 2014 Asphalt Resurfacing Program - Lakeshore Road	660,000										660,000
C302.0046 2014 Asphalt Resurfacing Program - Townline Street	350,000										350,000
C302.0047 2015 Asphalt Resurfacing Program - Brantford Road		720,000									720,000
C302.0048 2014 Asphalt Resurfacing Program - Delhi-Burford Townline Road	1,250,000										1,250,000
C302.0049 2014 Asphalt Resurfacing Program - Norfolk County Road 60	1,050,000										1,050,000
C302.0050 2016 Asphalt Resurfacing Program - Highway 59 Langton			250,000								250,000
C302.0051 2017 Asphalt Resurfacing Program - Old Highway 24				975,000							975,000
C302.0052 2021 Asphalt Resurfacing Program - Indian Line								1,200,000			1,200,000
C302.0089 2022 Asphalt Resurfacing Program - County Line									3,000,000		3,000,000
C302.0090 2015 Asphalt Resurfacing Program - Nixon Road		850,000									850,000
C302.0091 2016 Asphalt Resurfacing Program - Norfolk County Road 45			375,000								375,000
C302.0092 2017 Asphalt Resurfacing Program - Long Point Causeway				2,250,000							2,250,000
C302.0093 2018 Asphalt Resurfacing Program - Thompson Road East					850,000						850,000
C302.0094 2019 Asphalt Resurfacing Program - Highway 6						795,000					795,000
C302.0095 2020 Asphalt Resurfacing Program - Norfolk County Road 21							600,000				600,000
C302.0096 2021 Asphalt Resurfacing Program - Norfolk County Road 23								1,500,000			1,500,000
C302.0099 2020 Asphalt Resurfacing Program - Norfolk County Road 45							840,000				840,000
C302.0115 2020 Asphalt Resurfacing Program - St. John's Road							1,215,000				1,215,000
C302.0120 2022 Asphalt Resurfacing Program									1,500,000		1,500,000
C302.0122 2023 Asphalt Resurfacing Program										3,000,000	3,000,000
C302.0125 2018 Asphalt Resurfacing Program - Queensway West					660,000						660,000
C302.0133 2018 Asphalt Resurfacing Program - Queensway East					550,000						550,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C302.0134 2021 Asphalt Resurfacing Program - Norfolk County Road 23								1,250,000			1,250,000
Bridge Rehabilitation Program											
C324.0012 Structure 010080 - Concession 13 Road		520,000									520,000
C324.0014 Structure 982403 - County Road 24 Elliott Culvert	580,000										580,000
C324.0015 Structure 000109 - Big Creek Overflow Bridge	300,000										300,000
C324.0017 Structure 980901 - Waterford Railway Overpass		250,000									250,000
C324.0019 Structure 010105 - Cemetery Road Bridge			570,000								570,000
C324.0020 Structure 987406 - Shared with Haldimand			570,000								570,000
C324.0021 Structure 010092 - Concession 8 Villa Nova Road			620,000								620,000
C324.0022 Structure 010056 - Concession 2 Townsend				520,000							520,000
C324.0023 Structure D00024 - Vittoria Bridge				525,000							525,000
C324.0024 Structure D00011 - LaSalette Bridge					550,000						550,000
C324.0025 Structure 010107 - Gilbert Road Culvert					550,000						550,000
C324.0026 Structure 970506 - Cockshutt Road Culvert						600,000					600,000
C324.0027 Structure 030200 - Lot 20 Concession 13 Road						550,000					550,000
C324.0028 Structure 002501 - Fertilizer Road Culvert							550,000				550,000
C324.0034 Structure 981602 - Big Creek Culvert (Forestry Farm Road)							650,000				650,000
C324.0035 Structure 970502 - Black Creek Culvert (Cockshutt Road)								450,000			450,000
C324.0036 Structure 987404 - Shared with Haldimand								500,000			500,000
C324.0037 Structure 982101 - Lynedoch Bridge									550,000		550,000
C324.0038 Structure 010045 - Lot 23 Concession 12 Townsend									500,000		500,000
C324.0040 Structure D00013 - Sideroad Lot 22 Bridge (LaSalette)		590,000									590,000
C324.0041 Structure 985901 - Long Point Causeway Bridge				2,000,000							2,000,000
C324.0042 Structure 982402 - Bloomsburg Bridge										800,000	800,000
C324.0043 Structure 000205 - Lot 21 Conc 13 Windham										500,000	500,000
Total Engineering Services	13,115,000	17,815,000	15,975,000	14,985,000	12,035,000	13,175,000	13,265,000	13,460,000	15,425,000	12,535,000	141,785,000
W&WW Administration											
Other Replacements											
C440.0010 Cedar Street Operations Yard - Photocopier Replacement	5,000										5,000
Total W&WW Administration	5,000										5,000
Wastewater Operations											
Wastewater Equipment Replacements/Upgrades Program											
C450.0031 2020 Wastewater Equipment Replacements & Upgrades							322,000				322,000
C450.0035 2015 Wastewater Equipment Replacements & Upgrades		282,000									282,000
C450.0036 2016 Wastewater Equipment Replacements & Upgrades			290,000								290,000
C450.0037 2017 Wastewater Equipment Replacements & Upgrades				298,000							298,000
C450.0038 2018 Wastewater Equipment Replacements & Upgrades					306,000						306,000
C450.0039 2019 Wastewater Equipment Replacements & Upgrades						314,000					314,000
C450.0043 2022 Wastewater Equipment Replacements & Upgrades									338,000		338,000
C450.0044 2021 Wastewater Equipment Replacements & Upgrades								330,000			330,000
C450.0050 2023 Wastewater Equipment Replacements & Upgrades										346,000	346,000
C453.0039 Port Dover WWTF - Digester Sludge Valve and Actuator Replaceme	40,000										40,000
C453.0040 Port Dover WWTF - Raw Sludge Valve Actuator Replacements	25,000										25,000
C453.0041 Port Dover WWTF - Boiler Room and Preliminary Building Gas Dete	30,000										30,000
C454.0007 Port Rowan WWTF - Primary Clarifier Walkway Grating Upgrade	14,000										14,000
C454.0008 Port Rowan WWTF - Membrane Filter Replacement							1,300,000				1,300,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C455.0035 Simcoe WWTF - Wet Well and Bar Screen Cleaning & Inspection	15,000										15,000
C455.0036 Simcoe WWTF - Garage and Workshop Roof Replacement	20,000										20,000
C455.0037 Simcoe WWTF - Sluice Gate Replacements	15,000										15,000
C455.0038 Simcoe WWTF - Autodialer Replacement	15,000										15,000
C455.0039 Simcoe WWTF - Chemical Room Ventilation Upgrades	8,000										8,000
C455.0041 Simcoe WWTF - Secondary Clarifier Scum Collection Crock Drainage	10,000										10,000
C455.0042 Simcoe WWTF - Primary Digester Ladder Replacement	10,000										10,000
C456.0010 Waterford SPS - Bypass Pumping Valve Replacements	15,000										15,000
C456.0013 Waterford WWTF - Sidewalk Replacement	10,000										10,000
C456.0014 Waterford WWTF - Aerated Lagoon Outlet Cleaning and Inspection	10,000										10,000
Concrete Tank Repairs Program											
C450.0028 2014 Wastewater Treatment Facility Concrete Tank Repairs	100,000										100,000
C450.0029 2015 Wastewater Treatment Facility Concrete Tank Repairs		100,000									100,000
C450.0046 2016 Wastewater Treatment Facility Concrete Tank Repairs			100,000								100,000
C450.0047 2017 Wastewater Treatment Facility Concrete Tank Repairs				100,000							100,000
C450.0048 2018 Wastewater Treatment Facility Concrete Tank Repairs					100,000						100,000
Other Replacements											
C456.0007 Waterford Lagoon Clean-out and Decommissioning			1,000,000								1,000,000
Total Wastewater Operations	337,000	382,000	1,390,000	398,000	406,000	314,000	1,622,000	330,000	338,000	346,000	5,863,000
Water Operations											
Water Equipment Replacements/Upgrades Program											
C460.0019 2020 Water Equipment Replacements & Upgrades							322,000				322,000
C460.0023 2015 Water Equipment Replacements & Upgrades		282,000									282,000
C460.0024 2016 Water Equipment Replacements & Upgrades			290,000								290,000
C460.0025 2017 Water Equipment Replacements & Upgrades				298,000							298,000
C460.0026 2018 Water Equipment Replacements & Upgrades					306,000						306,000
C460.0027 2019 Water Equipment Replacements & Upgrades						314,000					314,000
C460.0045 2021 Water Equipment Replacements & Upgrades								330,000			330,000
C460.0046 2022 Water Equipment Replacements & Upgrades									338,000		338,000
C460.0049 2023 Water Equipment Replacements & Upgrades										346,000	346,000
C464.0012 Port Rowan WTP - Granular Activated Carbon Replacement	90,000										90,000
C464.0013 Port Rowan Water Tower - Recirculation Upgrades	50,000										50,000
C464.0014 Port Rowan WTP - Roof Repairs	20,000										20,000
C465.0020 Simcoe Cedar Street Well Field - Culvert Replacement	12,000										12,000
C465.0031 Simcoe Cedar Street Well Field - Reservoir Rehabilitation	10,000										10,000
Well Rehabilitation Program											
C462.0016 2014 Well Rehabilitation Program - Delhi	100,000										100,000
C462.0019 2019 Well Rehabilitation Program - Delhi						100,000					100,000
C465.0009 2014 Well Rehabilitation Program - Simcoe	150,000										150,000
C465.0010 2015 Well Rehabilitation Program - Simcoe		150,000									150,000
C465.0011 2016 Well Rehabilitation Program - Simcoe			150,000								150,000
C465.0012 2017 Well Rehabilitation Program - Simcoe				150,000							150,000
C465.0013 2018 Well Rehabilitation Program - Simcoe					150,000						150,000
C465.0015 2023 Well Rehabilitation Program - Simcoe										150,000	150,000
C465.0026 2019 Well Rehabilitation Program - Simcoe						150,000					150,000
C465.0027 2020 Well Rehabilitation Program - Simcoe							150,000				150,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C317.0206 Trackless with attachments - replacement - M598						130,000					130,000
C317.0207 Front Mount Tractor Mower Replacement - M597						25,000					25,000
C317.0208 Compact Pickup Truck Replacement - P010				26,000							26,000
C317.0209 Compact Pickup Truck Replacement - P011				26,000							26,000
C317.0210 Compact Pickup Truck Replacement - P012				26,000							26,000
C317.0211 Compact Pickup Truck Replacement - P013				26,000							26,000
C317.0212 Compact Pickup Truck Replacement - P014				26,000							26,000
C317.0213 Compact 4 x 4 Pickup Truck Replacement - P015		31,000									31,000
C317.0214 Pickup Truck Replacement - P016				26,000							26,000
C317.0215 Pickup Truck Replacement - P017				26,000							26,000
C317.0216 Pickup Truck Replacement - P018				26,000							26,000
C317.0217 4 x 4 Pickup Truck Replacement - P019				31,000							31,000
C317.0218 Mini Van Replacement - V011				31,000							31,000
C317.0219 One Ton Cab & Chassis with Landscape Box & Hoist Replacement -				45,000							45,000
C317.0220 One Ton Cab & Chassis c/w dump box, plow equip., 4x4 Replacement					60,000						60,000
C317.0224 Replacement of extended cab pickup truck - P100				30,000							30,000
C317.0228 Tractor Replacement - M585					30,000						30,000
C317.0229 Replacement of Brush Chipper - E182										45,000	45,000
C317.0230 Replacement of Brush Chipper - E190											
C317.0231 Replacement of 1/2 ton Pickup - P001				26,000							26,000
C317.0232 Replacement of 1/2 ton Pickup - P002				26,000							26,000
C317.0233 Replacement of 1/2 ton Pickup - P003				26,000							26,000
C317.0234 Replacement of 1/2 ton Pickup - P004				26,000							26,000
C317.0235 Replacement of 1/2 ton Pickup - P005				26,000							26,000
C317.0236 Replacement of 1/2 ton Pickup - P006				26,000							26,000
C317.0237 Replacement of 1/2 ton Pickup - P007				26,000							26,000
C317.0238 Replacement of 1/2 ton Pickup - P008				26,000							26,000
C317.0239 Replacement of Compact Pickup Truck - P020				26,000							26,000
C317.0240 Replacement of Compact Pickup Truck - P021				26,000							26,000
C317.0241 Replacement of Loader/Broom/Forks - L072											
C317.0242 Replacement of Loader/Broom/Forks - L073											
C317.0247 Replacement of Tractor/Mower - M513				22,000							22,000
C317.0248 Replacement of 4WD Tractor/Mower - M514							25,000				25,000
C317.0249 Replacement of Tractor/Mower - M515					22,000						22,000
C317.0250 Replacement of Zero Turn Mower - M516					16,000						16,000
C317.0251 Replacement of Tractor/Mower - M517								22,000			22,000
C317.0252 Replacement of Tractor/Mower - M518								22,000			22,000
C317.0253 Replacement of One Ton Static Roller - S430		10,000									10,000
C317.0255 Replacement of one ton with hoist and landscape box - T412						45,000					45,000
C317.0258 Replacement of 2010 tandem axle truck- T301									239,000		239,000
C317.0259 Replacement of 2011 Tandem Axle Truck - T315										245,000	245,000
C317.0260 Replacement of 2011 Tandem Axle Truck - T316										245,000	245,000
C317.0261 Replacement of Tandem Axle Truck - T317										245,000	245,000
C317.0262 Replacement of Single-Axle Truck (for Drainage Divson) - S111							110,000				110,000
C317.0263 Replacement of Single-Axle Truck (for Drainage Division) - S112								110,000			110,000
C317.0266 Replacement of 2012 Chev Pickup - P022						26,000					26,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C317.0267 Replacement of 2012 Chev Pickup - P023						26,000					26,000
C317.0268 Replacement of 2012 Elgin Street Sweeper - S023							250,000				250,000
C317.0270 Replacement of 2012 Chev Orlando Van - V012						30,000					30,000
C317.0271 Replacement of 2010 Dodge Van Wheel Chair Accessible - V010					70,000						70,000
C317.0273 Replacement of 2002 Ford E450 Wheel Chair Accessible Bus - N004				100,000							100,000
C317.0276 Mower Replacement - M543		34,000									34,000
Fleet Photocopier Replacement Program											
C317.0129 2016 Copier Replacement - Fleet			9,000								9,000
C317.0227 2021 Copier Replacement - Fleet								9,000			9,000
Total Fleet	970,000	1,707,000	2,240,000	2,851,000	1,614,000	1,487,000	430,000	880,000	239,000	910,000	13,328,000
Facilities											
HVAC Replacement Program											
C318.0008 Cooling Tower Replacement - CAB		120,000									120,000
C318.0024 2022 HVAC Replacement									250,000		250,000
C318.0026 2023 HVAC Replacement Program										250,000	250,000
C318.0038 2021 HVAC Replacement Program								250,000			250,000
C318.0043 2015 HVAC Replacements		230,000									230,000
C318.0044 2016 HVAC Replacements			250,000								250,000
C318.0045 2017 HVAC Replacements				162,000							162,000
C318.0046 2018 HVAC Replacements					250,000						250,000
C318.0047 2019 HVAC Replacements						250,000					250,000
C318.0048 2020 HVAC Replacements							250,000				250,000
C381.0001 Furnace Replacement - Central Roads Op Bldg			8,000								8,000
C500.0002 HVAC - Replace Furnace & A/C - Port Rowan Medical Centre	8,000										8,000
C540.0048 HVAC Replacement - A/C Port Rowan EMS					6,000						6,000
C720.0017 Delhi Arena - Replace Boiler	105,000										105,000
C720.0057 HVAC Replacement - AC Condenser- Talbot Gardens	33,000										33,000
C720.0058 HVAC Replacement - Boiler Replacement - Talbot Gardens				80,000							80,000
C720.0060 HVAC Replacement - Spectator Heating - Port Dover Arena	29,000										29,000
C720.0090 HVAC Replacement - Port Dover Arena				25,000							25,000
C720.0096 HVAC - Replace 2 roof top units - SRC Arena			35,000								35,000
C722.0038 HVAC Replacement - St. Williams Community Centre			27,000								27,000
C722.0046 Water Heater Replacement - Langton community Centre				20,000							20,000
C760.0013 Furnace Replacement - Port Rowan Library		16,000									16,000
C760.0051 Heat Pump Replacement - Simcoe Branch Library (Phase 2 of 2)	20,000										20,000
C770.0037 HVAC Replacement - Furnace & A/C Port Dover Harbour Museum	11,000										11,000
Roof Replacement Program											
C318.0025 2022 Roof Replacement Program									400,000		400,000
C318.0027 2023 Roof Replacement Program										400,000	400,000
C318.0052 2015 Roof Replacements		700,000									700,000
C318.0053 2016 Roof Replacements			300,000								300,000
C318.0054 2017 Roof Replacements				141,000							141,000
C318.0055 2018 Roof Replacements					210,000						210,000
C318.0056 2019 Roof Replacements						300,000					300,000
C318.0057 2020 Roof Replacements							300,000				300,000
C318.0058 2021 Roof Replacement Program								400,000			400,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C730.0119 Pond Shop & Compound Refurbishment - Simcoe Parks - 2014		25,000									25,000
C740.0001 Replace Copier - SRC - 2014	20,000										20,000
C840.0004 Forest Health & Tree Maintenance - Urban Forestry - 2014	75,000										75,000
Total Parks, Facilities & Recreation	479,000	921,000	440,000	138,000	165,000	226,000	197,000	50,000	50,000	50,000	2,716,000
Fire & Rescue Services											
Fire Management Information System Upgrades Program											
C200.0008 Fire Management Information System Upgrades 2015		125,000									125,000
C200.0013 Fire Management Information System Upgrades - Fire							150,000				150,000
Fire Vehicle Replacement Program											
C200.0002 Replace Car 2 (Deputy Chief) - Fire	35,000										35,000
C200.0003 Replace Car 4 (Assistant Chief) - Fire		57,000									57,000
C200.0020 Replace Car 2 (Deputy Chief) - Fire								60,000			60,000
C200.0021 Replace Car 4 (Assistant Chief) - Fire									60,000		60,000
C200.0082 Replace Car 1 (Fire Chief) - Fire			57,000								57,000
C200.0083 Replace Car 5 (FPO) - Fire			45,000								45,000
C200.0084 Replace Car 6 (CSO) - Fire			45,000								45,000
C201.0003 Replace Pumper 1-2 - Stn#1 - Simcoe - Fire		500,000									500,000
C201.0008 Replace RAV/Rehab Tow Vehicle - Stn#5 - Fire		40,000									40,000
C201.0011 Replace Tanker 1 - Stn#1 - Simcoe - Fire			425,000								425,000
C202.0002 Replace Rescue 2 - Stn#2 - Port Dover - Fire						425,000					425,000
C202.0007 Replace ERV - Stn#2 - Port Dover - Fire			35,000								35,000
C203.0007 Replace Off-Road Fire Vehicle - Stn#3 - Waterford - Fire						35,000					35,000
C206.0002 Replace Tanker 6 - Stn#6 - Courtland - Fire				425,000							425,000
C206.0009 Replace Off-Road Fire Vehicle Ranger 6 - Stn#6 Courtland - Fire							35,000				35,000
C207.0001 Replace Pumper 7 - Stn#7 - Langton - Fire			500,000								500,000
C209.0002 Replace Pumper-Tanker 9 - Stn#9 - Pt Rowan - Fire	500,000										500,000
C209.0008 Replace Ice Rescue Tow Vehicle - Stn#9 - Pt Rowan - Fire		40,000									40,000
C210.0001 Replace Pump 10 - Stn#10 - St. Williams - Fire		500,000									500,000
C211.0001 Replace Pump 11 - Stn#11 - Vittoria - Fire					525,000						525,000
Infrared Thermal Imaging Camera Replacement Program											
C200.0015 Infrared Thermal Imaging Camera Replacements - Fire						33,000					33,000
C200.0016 Infrared Thermal Imaging Camera Replacements - Fire					22,000						22,000
C200.0039 Infrared Thermal Imaging Camera Replacements - Fire	30,000										30,000
C200.0041 Infrared Thermal Imaging Camera Replacements - Fire		30,000									30,000
C200.0042 Infrared Thermal Imaging Camera Replacements - Fire			30,000								30,000
C200.0044 Infrared Thermal Imaging Camera Replacements - Fire							33,000				33,000
C200.0045 Infrared Thermal Imaging Camera Replacements - Fire								33,000			33,000
Fire Station Building Repairs & Maintenance Program											
C200.0029 Fire Stations Buildings Repairs & Maintenance - Fire		125,000									125,000
C200.0030 Fire Stations Buildings Repairs & Maintenance - Fire			125,000								125,000
C200.0031 Fire Stations Buildings Repairs & Maintenance - Fire				125,000							125,000
C200.0032 Fire Stations Buildings Repairs & Maintenance - Fire					125,000						125,000
C200.0033 Fire Stations Buildings Repairs & Maintenance - Fire						125,000					125,000
C200.0034 Fire Stations Buildings Repairs & Maintenance - Fire							125,000				125,000
C200.0035 Fire Station Buildings Repairs & Maintenance - Fire								125,000			125,000
C200.0043 Fire Stations Buildings Repairs & Maintenance - Fire									125,000		125,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C200.0050 Fire Stations Buildings Repairs & Maintenance - Fire										125,000	125,000
C200.0053 Fire Stations Buildings - Parking Requirements - Fire		35,000									35,000
C200.0055 Fire Stations Buildings - Exterior Finishing	53,000										53,000
C200.0056 Fire Stations Buildings - Interior Finishing	27,000										27,000
C203.0011 Fire Stations Buildings - Stn#3 Waterford - Floor Grate	15,000										15,000
C205.0015 Fire Stations Buildings - Stn#5 Delhi Building Facade Repairs	30,000										30,000
Fire Services Generator Replacement Program											
C200.0023 Generator Replacement Centre Radio Tower - Fire				7,000							7,000
C200.0024 Generator Replacement West Radio Tower - Fire				7,000							7,000
C200.0025 Generator Replacement East Radio Tower - Fire				7,000							7,000
C201.0006 Generator Replacement - Fire Stn#1 - Simcoe - Fire				25,000							25,000
C202.0003 Generator Replacement - Fire Stn#2 - Port Dover - Fire		10,000									10,000
C203.0004 Generator Replacement - Fire Stn#3 - Waterford - Fire		10,000									10,000
C204.0003 Generator Replacement - Fire Stn#4 - Teeterville - Fire				10,000							10,000
C205.0013 Generator Replacement - Fire Stn#5 - Delhi - Fire		10,000									10,000
C206.0005 Generator Replacement - Fire Stn#6 - Courtland - Fire				10,000							10,000
C207.0002 Generator Replacement - Fire Stn#7 Langton - Fire			10,000								10,000
C208.0003 Generator Replacement - Fire Stn#8 - Fairground - Fire				10,000							10,000
C209.0009 Generator Replacement - Fire Stn#9 - Port Rowan - Fire			10,000								10,000
C210.0003 Generator Replacement - Fire Stn#10 - Fire			10,000								10,000
C211.0004 Generator Replacement - Fire Stn#11 - Fire						10,000					10,000
SCBA Replacement Program											
C200.0046 Replace Air Bottles - Fire	138,000										138,000
C200.0047 Replace Air Bottles - Fire		138,000									138,000
C200.0048 Replace Air Bottles - Fire			138,000								138,000
C200.0049 Replace Air Bottles - Fire				138,000							138,000
Other Replacements											
C207.0007 Sanitary Sewer Replacement - Fire Stn#7 - Langton		22,000									22,000
C208.0008 Sanitary Sewer Replacement - Fire Stn#8 - Fairground		22,000									22,000
Total Fire & Rescue Services	828,000	1,664,000	1,430,000	764,000	672,000	628,000	343,000	218,000	185,000	125,000	6,857,000
Community Emergency Management Program (CEMP)											
CEMP Generator Replacement Program											
C221.0002 Generator Replacement CAB - CEMP - Fire					30,000						30,000
C221.0003 Generator Replacement LAB - CEMP - Fire				30,000							30,000
Total Community Emergency Management Program (CEMP)				30,000	30,000						60,000
Emergency Medical Services											
EMS Vehicle Replacement Program											
C540.0012 2015 Replace Ambulance 08-A031 - EMS		130,000									130,000
C540.0013 2018 Replace Disaster Unit 08-A032 - EMS					108,000						108,000
C540.0015 2016 Replace Ambulance 09-A033 - EMS			137,000								137,000
C540.0016 2016 Replace Ambulance 09-A034 - EMS			137,000								137,000
C540.0018 2016 Replace Ambulance 09-A035 - EMS			137,000								137,000
C540.0019 2017 Replace Ambulance 09-A036 - EMS				137,000							137,000
C540.0020 2020 Replace First Response Unit 10-A038 - EMS							80,000				80,000
C540.0021 2017 Replace Ambulance 10-A039 - EMS				137,000							137,000
C540.0022 2018 Replace Ambulance 11-A040 - EMS					137,000						137,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C770.0071 2014 Teeterville Museum Repairs & Maintenance	9,000										9,000
C770.0072 2014 Waterford Museum Repairs & Maintenance	9,000										9,000
C770.0073 2014 Norfolk Arts Centre Repairs & Maintenance	9,000										9,000
C770.0074 Window Replacement - WHAM (Phase 2 of 3)			20,000								20,000
C770.0075 Window Replacement - WHAM - (Phase 3 of 3)				20,000							20,000
C770.0076 2022 Museum Repairs & Maintenance									50,000		50,000
C770.0078 2023 Museums Repairs & Maintenance										50,000	50,000
C770.0080 2015 Delhi Museum Repairs & Maintenance		10,000									10,000
C770.0081 2015 Port Dover Museum Repairs & Maintenance		10,000									10,000
C770.0082 2015 Teeterville Museum Repairs & Maintenance		10,000									10,000
C770.0083 2015 Waterford Museum Repairs & Maintenance		10,000									10,000
C770.0084 2015 Norfolk Arts Centre Repairs & Maintenance		10,000									10,000
C770.0085 2016 Delhi Museum Repairs & Maintenance			10,000								10,000
C770.0086 2016 Port Dover Museum Repairs & Maintenance			10,000								10,000
C770.0087 2016 Teeterville Museum Repairs & Maintenance			10,000								10,000
C770.0088 2016 Waterford Museum Repairs & Maintenance			10,000								10,000
C770.0089 2016 Norfolk Arts Centre Museum Repairs & Maintenance			10,000								10,000
C770.0090 2017 Delhi Museum Repairs & Maintenance				10,000							10,000
C770.0091 2017 Port Dover Museum Repairs & Maintenance				10,000							10,000
C770.0092 2017 Teeterville Museum Repairs & Maintenance				10,000							10,000
C770.0093 2017 Waterford Museum Repairs & Maintenance				10,000							10,000
C770.0094 2017 Norfolk Arts Centre Museum Repairs & Maintenance				10,000							10,000
C770.0095 2018 Delhi Museum Repairs & Maintenance					10,000						10,000
C770.0096 2018 Port Dover Museum Repairs & Maintenance					10,000						10,000
C770.0097 2018 Teeterville Museum Repairs & Maintenance					10,000						10,000
C770.0098 2018 Waterford Museum Repairs & Maintenance					10,000						10,000
C770.0099 2018 Norfolk Arts Centre Museum Repairs & Maintenance					10,000						10,000
C770.0100 2019 Delhi Museum Repairs & Maintenance						10,000					10,000
C770.0104 2019 Teeterville Museum Repairs & Maintenance						10,000					10,000
C770.0105 2019 Port Dover Museum Repairs & Maintenance						10,000					10,000
C770.0106 2019 Waterford Museum Repairs & Maintenance						10,000					10,000
C770.0107 2019 Norfolk Arts Centre Museum Repairs & Maintenance						10,000					10,000
C770.0108 2020 Delhi Museum Repairs & Maintenance							10,000				10,000
C770.0109 2020 Port Dover Museum Repairs & Maintenance							10,000				10,000
C770.0110 2020 Teeterville Museum Repairs & Maintenance							10,000				10,000
C770.0111 2020 Waterford Museum Repairs & Maintenance							10,000				10,000
C770.0112 2020 Norfolk Arts Centre Museum Repairs & Maintenance							10,000				10,000
C770.0113 2021 Delhi Museum Repairs & Maintenance								10,000			10,000
C770.0114 2021 Port Dover Museum Repairs & Maintenance								10,000			10,000
C770.0115 2021 Teeterville Museum Repairs & Maintenance								10,000			10,000
C770.0116 2021 Waterford Museum Repairs & Maintenance								10,000			10,000
C770.0117 2021 Norfolk Arts Centre Museum Repairs & Maintenance								10,000			10,000
C770.0118 2022 Delhi Museum Repairs & Maintenance									10,000		10,000
C770.0119 2022 Port Dover Museum Repairs & Maintenance									10,000		10,000
C770.0120 2022 Teeterville Museum Repairs & Maintenance									10,000		10,000
C770.0121 2022 Waterford Museum Repairs & Maintenance									10,000		10,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C770.0122 2022 Norfolk Arts Centre Museum Repairs & Maintenance									10,000		10,000
C770.0123 2023 Delhi Museum Repairs & Maintenance										10,000	10,000
C770.0124 2023 Port Dover Museum Repairs & Maintenance										10,000	10,000
C770.0125 2023 Teeterville Museum Repairs & Maintenance										10,000	10,000
C770.0126 2023 Waterford Museum Repairs & Maintenance										10,000	10,000
C770.0127 2023 Norfolk Arts Centre Museum Repairs & Maintenance										10,000	10,000
Other Replacements											
C770.0053 Carillon Tower War Memorial - Sidewalk and Railing Repair	5,000										5,000
Total Heritage & Culture	50,000	160,000	120,000	120,000	100,000	100,000	100,000	100,000	100,000	100,000	1,050,000
Total Development & Cultural Services	50,000	180,000	120,000	130,000	108,000	100,000	120,000	100,000	100,000	100,000	1,108,000
Total REPLACEMENTS OF CAPITAL ASSETS	21,771,000	33,089,000	27,951,000	25,703,000	22,441,000	22,499,000	22,686,000	21,102,000	22,506,000	20,541,000	240,289,000
Total REPLACEMENTS OF CAPITAL ASSETS	21,771,000	33,089,000	27,951,000	25,703,000	22,441,000	22,499,000	22,686,000	21,102,000	22,506,000	20,541,000	240,289,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
C722.0052 Teeterville Womens Institute Washrooms/Office - Construction		80,000									80,000
C730.0103 Install Concrete Pad - Langton Pavilion - 2015		19,000									19,000
C730.0109 Greater Wellington Park - Rehabilitation		90,000									90,000
C730.0114 WinDel Park Double Surface Treatment - Delhi Parks - 2015		10,000									10,000
C730.0120 Purchase 20FT - Special Events Trailer (1of 2)		15,000									15,000
C730.0121 Williams St Storage Building Door Replacements - Delhi Parks - 201			13,000								13,000
C730.0122 Purchase 20FT - Special Events Trailer (1of 2)		15,000									15,000
Total Parks, Facilities & Recreation	151,000	321,000	83,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	695,000
Fire & Rescue Services											
Other Replacements With Enhancements											
C205.0017 Parking Area Refurbishment - Fire Stn#5 - Delhi			45,000								45,000
C206.0006 Replace Fire Station - Fire Stn#6 Courtland - Fire							1,550,000				1,550,000
C208.0007 Install Concrete Apron - Fire Stn#8 - Fairground		25,000									25,000
C210.0002 Replacement of Stn#10 - St. Williams - Fire			1,500,000								1,500,000
C211.0002 Asphalt Surfacing - Stn#11 - Vittoria - Fire		125,000									125,000
Total Fire & Rescue Services		150,000	1,545,000				1,550,000				3,245,000
Emergency Medical Services											
Other Replacements With Enhancements											
C540.0089 2014 EMS - Stretcher Replacement	30,000										30,000
Total Emergency Medical Services	30,000										30,000
Marinas											
Dredging Program											
C391.0015 Dredging - PDHM 2016			200,000								200,000
C391.0037 Dredging - PDHM 2021								200,000			200,000
C391.0062 Dredging - PRHM 2023										250,000	250,000
C391.0069 Dredging - PRHM - 2016			250,000								250,000
Other Replacements With Enhancements											
C391.0047 Washroom Expansion - PRHM 2015		200,000									200,000
C391.0061 Potable Water Supply for Docks Refurbishment - PDHM 2017				25,000							25,000
C391.0063 Resurface Marina Roadways/Parking Areas - PDHM 2015		330,000									330,000
C391.0065 Resurface Marina Roadways/Parking Areas - PDHM 2016			210,000								210,000
C391.0067 Resurface Marina Roadway - PRHM - 2015		35,000									35,000
C391.0068 Marina Expansion - PRHM 2016			800,000								800,000
C391.0071 Resurface Marina Roadways/Parking Areas - PDHM - 2023										200,000	200,000
C391.0072 Reconstruct Retaining Walls - Dock St Pier - PRHM - 2015		630,000									630,000
Total Marinas		1,195,000	1,460,000	25,000				200,000		450,000	3,330,000
Total Community Services	181,000	1,666,000	3,088,000	45,000	20,000	20,000	1,570,000	220,000	20,000	470,000	7,300,000
Total REPLACEMENTS WITH ENHANCEMENTS	2,437,000	11,010,000	3,703,000	2,167,000	559,000	577,000	2,346,000	855,000	678,000	1,152,000	25,484,000
Total REPLACEMENTS WITH ENHANCEMENTS	2,437,000	11,010,000	3,703,000	2,167,000	559,000	577,000	2,346,000	855,000	678,000	1,152,000	25,484,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
Information Systems											
Other New Capital Initiatives											
C160.0025 Mini-Van for Information Systems Services		25,000									25,000
Total Information Systems		25,000									25,000
Total Employee & Business Services	363,000	175,000	100,000	100,000	100,000	100,000	100,000	111,000	100,000	100,000	1,349,000
Public Works & Environmental Services											
Engineering Services											
New Infrastructure Construction											
C304.0005 Argyle Ave Extension - Huggins Ave to Fertilizer Road, Delhi					1,420,000						1,420,000
C304.0091 Main Street - First to Crosier, Delhi					415,000						415,000
C304.0093 Dancy Side Road - Queen to Front - Watermain, St. Williams			500,000								500,000
C304.0094 Highland Blvd. and Norfolk St. North - Watermain Looping, Simcoe			85,000								85,000
C304.0098 Sloan Street - Water to St. George - Watermain, Port Dover						45,000					45,000
C304.0104 Blueline Road - Highway 6 to Radical Road - Watermain, Port Dover						1,870,000					1,870,000
C304.0135 Prescott / Wembley Watermain Looping & Road Upgrade, Simcoe			565,000								565,000
C453.0042 Passmore Ave Forcemain - Brant Ave. to Marina, Port Dover										220,000	220,000
New Sidewalk Installations											
C322.0013 Sidewalk Installation - Queensway West, Cedar Street to Queen Street		250,000									250,000
C322.0021 Evergreen Hill Road Sidewalk	150,000										150,000
New Traffic Signal Installations											
C363.0007 New Traffic Signal Installation - Donly Drive @ Hwy 3			200,000								200,000
Other New Capital Initiatives											
C329.0004 Judd Industrial Park Storm Water Pond	150,000										150,000
Total Engineering Services	300,000	250,000	1,350,000		1,835,000	1,915,000				220,000	5,870,000
W&WW Administration											
Other New Capital Initiatives											
C440.0006 Water and Wastewater Reporting Base Vehicle Shelter		30,000									30,000
Total W&WW Administration		30,000									30,000
Wastewater Operations											
Supervisory Control & Data Acquisition (SCADA) Additions Program (Wastewater)											
C450.0016 2014 SCADA Additions - Wastewater	100,000										100,000
C450.0017 2015 SCADA Additions - Wastewater		100,000									100,000
C450.0018 2016 SCADA Additions - Wastewater			100,000								100,000
C450.0019 2017 SCADA Additions - Wastewater				100,000							100,000
C450.0020 2018 SCADA Additions - Wastewater					100,000						100,000
C450.0025 2020 SCADA Additions - Wastewater							100,000				100,000
C450.0027 2019 SCADA Additions - Wastewater						100,000					100,000
C450.0040 2021 SCADA Additions - Wastewater								100,000			100,000
C450.0045 2022 SCADA Additions - Wastewater									100,000		100,000
C450.0049 2023 SCADA Additions - Wastewater										100,000	100,000
Other New Capital Initiatives											
C453.0002 WPCP Expansion, Port Dover-WASTEWATER						8,000,000					8,000,000
C454.0006 Port Rowan WWTF - Generator Stairs & Platform	10,000										10,000
C455.0010 Simcoe WPCP New Outfall							8,000,000				8,000,000
C455.0043 Simcoe WWTF - Portable Pump	20,000										20,000
Total Wastewater Operations	130,000	100,000	100,000	100,000	100,000	8,100,000	8,100,000	100,000	100,000	100,000	17,030,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
Water Operations											
Supervisory Control & Data Acquisition (SCADA) Additions Program (Water)											
C460.0036 2014 SCADA Additions - Water	100,000										100,000
C460.0037 2015 SCADA Additions - Water		100,000									100,000
C460.0038 2016 SCADA Additions - Water			100,000								100,000
C460.0039 2017 SCADA Additions - Water				100,000							100,000
C460.0040 2018 SCADA Additions - Water					100,000						100,000
C460.0041 2019 SCADA Additions - Water						100,000					100,000
C460.0042 2020 SCADA Additions - Water							100,000				100,000
C460.0043 2021 SCADA Additions - Water								100,000			100,000
C460.0044 2023 SCADA Additions - Water										100,000	100,000
C460.0047 2022 SCADA Additions - Water									100,000		100,000
Proposed Central Water System Program											
C460.0051 Centralized Water System - Feeder mains and Connections - 2020							11,000,000				11,000,000
C460.0052 Centralized Water Treatment Plant						38,500,000					38,500,000
C460.0053 Centralized Water System - Feeder mains and Connections - 2021								11,000,000			11,000,000
C460.0054 Centralized Water System - Feeder mains and Connections - 2022									11,000,000		11,000,000
C460.0055 Centralized Water System - Feeder mains and Connections - 2023										11,000,000	11,000,000
Other New Capital Initiatives											
C460.0034 Land Purchases-Source Protection			150,000								150,000
C460.0050 Watermain Valve Maintenance Unit	35,000										35,000
C462.0012 Delhi Well Trunk Watermain							3,100,000				3,100,000
C462.0021 Delhi Standpipe Fire Pump	475,000										475,000
C463.0002 Port Dover Water Treatment Plant Expansion	3,850,000										3,850,000
C463.0006 Port Dover Water Tower			2,500,000								2,500,000
C465.0032 Simcoe Northwest WTP - Ceiling Fan Installation	6,000										6,000
C466.0011 Waterford WTP - Ceiling Fan Installation	6,000										6,000
C466.0014 Waterford Standpipe Fire Pump	475,000										475,000
C466.0015 Waterford Well # 3	700,000										700,000
Total Water Operations	5,647,000	100,000	2,750,000	100,000	100,000	38,600,000	14,200,000	11,100,000	11,100,000	11,100,000	94,797,000
Fleet											
Other New Capital Initiatives											
C317.0277 Pavement Edger Attachment		8,000									8,000
Total Fleet		8,000									8,000
Facilities											
Other New Capital Initiatives											
C180.0004 Generator - Facilities Operation Building		20,000									20,000
C180.0032 New Generator - DAB		28,000									28,000
Total Facilities		48,000									48,000
Road Operations											
New Streetlight Installations											
C374.0005 2014 New Streetlighting Installations	5,000										5,000
C374.0006 2015 New Streetlighting Installations		5,000									5,000
C374.0007 2016 New Streetlighting Installations			5,000								5,000
C374.0008 2017 New Streetlighting Installations				5,000							5,000
C374.0009 2018 New Streetlighting Installations					5,000						5,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
Total Fire & Rescue Services	150,000	370,000	130,000								650,000
Marinas											
Other New Capital Initiatives											
C391.0002 Building Expansion - PDHM 2015		1,500,000									1,500,000
C391.0049 Municipal Water - East Slips - PRHM 2020							50,000				50,000
C391.0059 Install Security Compound for Trailer Storage - PDHM 2017				25,000							25,000
C391.0060 Install Additional Dockage/Launching Area - PDHM 2014	285,000										285,000
Total Marinas	285,000	1,500,000		25,000			50,000				1,860,000
Total Community Services	768,000	2,174,000	5,730,000	199,000	60,000	73,000	56,000	15,000	10,000		9,085,000
Development & Cultural Services											
DCS Administration											
Other New Capital Initiatives											
C800.0006 Delhi Argyle Avenue Industrial Park Sign		25,000									25,000
Total DCS Administration		25,000									25,000
Building & By-Law											
Other New Capital Initiatives											
C250.0002 Building & Bylaw Mobile Access Project		30,000									30,000
Total Building & By-Law		30,000									30,000
Tourism & Economic Development											
Industrial Park Development											
C821.0002 2014 Industrial Park Development - Construct Services	600,000										600,000
C821.0004 2015 Industrial Park Development - Land Acquisition		200,000									200,000
C821.0005 2016 Industrial Park Development - Construct Services			600,000								600,000
Harbour Street Parking & Parkland Development											
C820.0009 Harbour Street Park, Port Dover - Docks Project	320,000										320,000
C820.0010 Harbour Street Parking Lot Development		100,000									100,000
Total Tourism & Economic Development	920,000	300,000	600,000								1,820,000
Heritage & Culture											
Other New Capital Initiatives											
C770.0056 HVAC Upgrade - WHAM	68,000										68,000
C770.0077 Roof Access - Port Dover Harbour Museum	18,000										18,000
C770.0079 Video Surveillance - WHAM	10,000										10,000
Total Heritage & Culture	96,000										96,000
Total Development & Cultural Services	1,016,000	355,000	600,000								1,971,000
Total NEW CAPITAL INITIATIVES	8,297,000	3,766,000	11,302,000	726,000	2,247,000	48,840,000	22,508,000	11,338,000	11,322,000	11,532,000	131,878,000
Total NEW CAPITAL INITIATIVES	8,297,000	3,766,000	11,302,000	726,000	2,247,000	48,840,000	22,508,000	11,338,000	11,322,000	11,532,000	131,878,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
Building Condition Assessments											
C318.0007 Building Condition Assessments			60,000								60,000
Other Studies & Assessments											
C318.0059 Asbestos Survey & Management Plan	25,000										25,000
Total Facilities	25,000		60,000								85,000
Waste Management											
Other Studies & Assessments											
C400.0007 Alternatives to Landfilling Agreement	80,000										80,000
C400.0008 Solid Waste Management Master Plan Review		50,000									50,000
C400.0009 Tipping Fee Study		40,000									40,000
C400.0010 Waste Management Curbside Collection Route Optimization Study			30,000								30,000
C400.0011 Recycling Strategy Review			20,000								20,000
Total Waste Management	80,000	90,000	50,000								220,000
Total Public Works & Environmental Services	740,000	140,000	170,000	50,000	65,000	50,000	265,000	50,000	65,000	50,000	1,645,000
Community Services											
Parks, Facilities & Recreation											
Other Studies & Assessments											
C840.0003 Urban Tree Inventory - Urban Forestry - 2016			120,000								120,000
C840.0005 County Woodlot Forest Certification Project - 2014	50,000										50,000
C840.0007 Forest Resource Management Plan - Forest Management - 2023										125,000	125,000
Total Parks, Facilities & Recreation	50,000		120,000							125,000	295,000
Community Emergency Management Program (CEMP)											
Other Studies & Assessments											
C730.0123 Quance Dam Structural Assessment	35,000										35,000
Total Community Emergency Management Program (CEMP)	35,000										35,000
Total Community Services	85,000		120,000							125,000	330,000
Development & Cultural Services											
Community Planning Services											
Official Plan Review											
C810.0007 2018 Official Plan Review					120,000						120,000
Community Secondary Plans											
C810.0005 Community Secondary Plan - Waterford 2016			60,000								60,000
C810.0010 Community Secondary Plan - Delhi 2015		60,000									60,000
C810.0011 Community Secondary Plan - Courtland 2017				60,000							60,000
C810.0015 Community Secondary Plan - Simcoe 2014		60,000									60,000
Other Studies & Assessments											
C810.0017 Norfolk County Housing Study	36,000										36,000
Total Community Planning Services	36,000	120,000	60,000	60,000	120,000						396,000
Tourism & Economic Development											
Economic Impact Study											
C820.0001 Agricultural CIP (Community Improvement Policy)	38,000										38,000
C820.0003 2017 Economic Impact Study				50,000							50,000
Economic Development Strategy											
C820.0005 2016 Economic Development Strategy			65,000								65,000
C820.0006 2021 Economic Development Strategy								70,000			70,000
Total Tourism & Economic Development	38,000		65,000	50,000				70,000			223,000



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	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	TOTAL PROJECTION
Total Development & Cultural Services	74,000	120,000	125,000	110,000	120,000			70,000			619,000
Total STUDIES & ASSESSMENTS	974,000	280,000	415,000	160,000	185,000	115,000	265,000	120,000	65,000	175,000	2,754,000
Total STUDIES & ASSESSMENTS	974,000	280,000	415,000	160,000	185,000	115,000	265,000	120,000	65,000	175,000	2,754,000