



# FINAL 2013 LEVY SUPPORTED BUDGET Table of Contents

Norfolk County Government Structure .....	1
Norfolk County Council.....	2
Norfolk County Senior Staff .....	3

## **Final Levy Supported Operating Budget**

NORFOLK COUNTY NET LEVY SUMMARY .....	4
NORFOLK COUNTY DETAILED SUMMARY – <i>PSAB FORMAT</i> .....	5
NORFOLK COUNTY DETAILED SUMMARY .....	6
UNALLOCATED REVENUES & EXPENDITURES .....	7
REQUISITIONS FROM BOARDS & AGENCIES.....	8
Police Services.....	9
Library Board .....	10
Long Point Region Conservation Authority.....	11
Grand River Conservation Authority.....	12
Board of Health .....	13
MAYOR & COUNCIL SERVICES.....	14
COUNTY MANAGER’S OFFICE .....	15
EMPLOYEE & BUSINESS SERVICES.....	16
Employee & Business Services Administration .....	17
Clerk’s & Council Services .....	18
Corporate Support Services .....	19
Information Systems Services .....	20
Human Resources & Staff Development.....	21
FINANCIAL SERVICES .....	22



# FINAL 2013 LEVY SUPPORTED BUDGET

## Table of Contents

PUBLIC WORKS & ENVIRONMENTAL SERVICES .....	23
Public Works & Environmental Services Admin .....	24
Support Services .....	25
Engineering Services .....	26
Fleet Equipment .....	27
Facilities .....	28
Roads Operations .....	29
Waste Management .....	30
 HEALTH & SOCIAL SERVICES .....	 31
Health & Social Services Administration .....	32
HSS Administration Buildings .....	33
Port Rowan Medical Centre .....	34
Social Services .....	35
Norview Lodge .....	36
Social Housing .....	37
 COMMUNITY SERVICES .....	 38
Community Services Administration .....	39
Business Services .....	40
Parks & Facilities .....	41
Recreation .....	42
Fire & Rescue Services .....	43
Emergency Medical Services .....	44
Port Dover Marina .....	45
Port Rowan Marina .....	46
Ride Norfolk .....	47

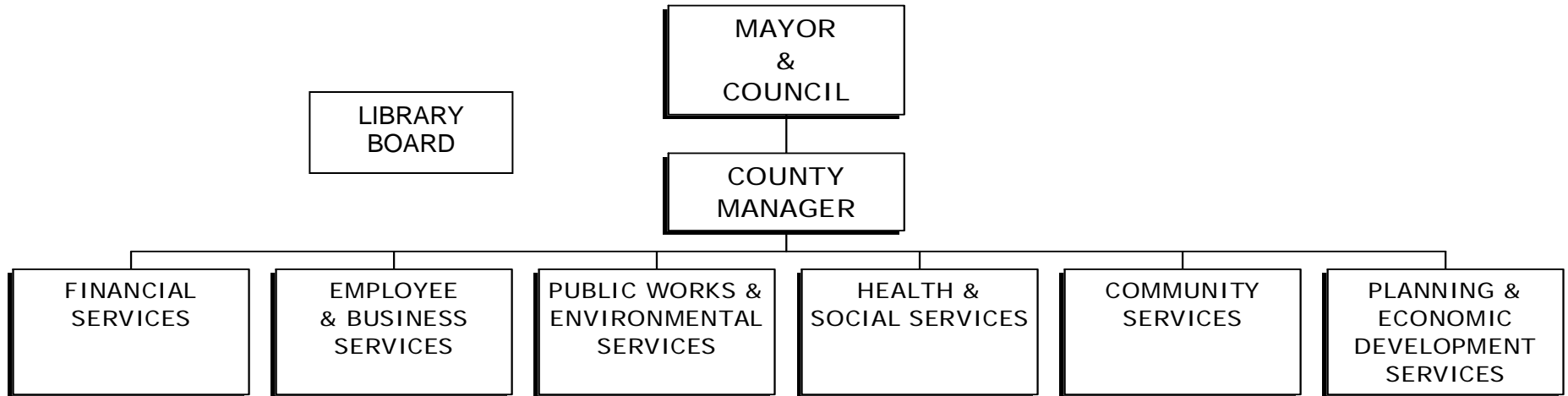


# FINAL 2013 LEVY SUPPORTED BUDGET Table of Contents

PLANNING & ECONOMIC DEVELOPMENT.....	48
Planning & Economic Development Admin .....	49
Community Planning Services .....	50
Building .....	51
By-Law Enforcement .....	52
Tourism & Economic Development .....	53
Heritage & Culture .....	54



# NORFOLK COUNTY GOVERNMENT STRUCTURE



- Financial Services
- Unallocated Rev. & Exp.
- Taxation
- Financial Charges
- General Revenues

- Emp & Bus Serv.
- Clerk's & Council
- Corporate Support
- Information Systems
- HR & Staff Develop.
- Provincial Off. Act

- Engineering Services
- Mun.Drainage Services
- Support Services
- Roads Operations
- Facilities
- Fleet Equipment
- Garbage Collection
- Waste Management
- Water & Wastewater

- Ontario Works
- Child Care
- Norview
- Social Housing
- Public Health

- Business Systems
- Parks & Facilities
- Recreation
- Forest Conservation & Management
- Fire
- 911 Services
- Policing
- Cemeteries
- Marinas
- Emergency Med.Serv.
- Weed Inspection

- By-Law Enforcement
- Animal Control
- School Guards
- Museums
- Inspections
- Ctte of Adjustment
- Planning & Zoning
- Econ. Development & Tourism
- Building



# Norfolk County Council

**Mayor**.....Dennis Travale

## **Councillors**

Ward 1.....Betty Chanyi

Ward 2..... Roger Geysens

Ward 3.....Michael J. Columbus

Ward 4..... Jim Oliver

Ward 5.....Peter Black

..... Charlie Luke

Ward 6..... John Wells

Ward 7..... Harold Sonnenberg





# Norfolk County Senior Staff

County Manager.....Keith Robicheau  
General Manager, Financial Services ..... John Ford  
General Manager, Public Works and Environmental Services ..... Eric D'Hondt  
General Manager, Community Services ..... Kevin Lichach  
General Manager, Planning & Economic Development..... Chris Baird  
General Manager, Health and Social Services ..... Patti Moore  
General Manager, Employee and Business Services .....Kandy Webb  
Medical Officer of Health..... Malcolm Lock



Solicitor ..... Ross & McBride  
Auditors .....Millard, Rouse & Rosebrugh, Chartered Accountants  
Bankers ..... Canadian Imperial Bank of Commerce  
Fiscal Agents..... National Bank Financial and Their Associates,  
Wood Gundy Inc. and R.B.C. Dominion Securities Inc.





# LEVY SUPPORTED OPERATING BUDGET



**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**CORPORATION OF NORFOLK COUNTY**  
**CORPORATE NET LEVY REQUIREMENT**

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2013 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
UNALLOCATED REV'S & EXPEND'S SUMMARY	(79,295,676)	<b>(12,812,500)</b>	(12,390,100)	<b>3.3</b>	0	(66,500)	<b>(12,456,600)</b>	355,900	2.8
REQ'S FROM BOARDS & AGENCIES SUMMARY	1,719,221	<b>16,687,800</b>	16,421,300	<b>(1.6)</b>	0	(30,900)	<b>16,390,400</b>	(297,400)	(1.8)
MAYOR & COUNCIL SERVICES SUMMARY	596,712	<b>568,500</b>	659,300	<b>16.0</b>	57,000	50,000	<b>766,300</b>	197,800	34.8
COUNTY MANAGER'S OFFICE SUMMARY	351,776	<b>361,800</b>	364,100	<b>0.6</b>	0	0	<b>364,100</b>	2,300	0.6
PUBLIC WORKS & ENVIRONMENTAL SERVICES SUM	26,095,295	<b>28,718,500</b>	28,640,600	<b>(0.3)</b>	0	37,700	<b>28,678,300</b>	(40,200)	(0.1)
HEALTH & SOCIAL SERVICES SUMMARY	9,484,791	<b>9,253,900</b>	9,868,700	<b>6.6</b>	(17,000)	(134,800)	<b>9,716,900</b>	463,000	5.0
COMMUNITY SERVICES SUMMARY	15,057,537	<b>14,828,900</b>	15,658,300	<b>5.6</b>	299,800	(136,200)	<b>15,821,900</b>	993,000	6.7
PLANNING & ECONOMIC DEV. SUMMARY	4,361,158	<b>4,269,300</b>	4,236,200	<b>(0.8)</b>	(11,500)	0	<b>4,224,700</b>	(44,600)	(1.0)
EMPLOYEE & BUSINESS SERVICES & FINANCIAL SE	3,633,401	<b>3,850,800</b>	3,968,700	<b>3.1</b>	0	31,800	<b>4,000,500</b>	149,700	3.9
	(17,995,785)	<b>65,727,000</b>	67,427,100	<b>2.6</b>	328,300	(248,900)	<b>67,506,500</b>	1,779,500	2.7

PSAB FORMAT

FINAL 2013 LEVY SUPPORTED OPERATING BUDGET  
CORPORATION OF NORFOLK COUNTY

	2012 Forecasted Actuals	2012 APPROVED BUDGET	2013 Adjusted Budget	2013 ADJ BUD % Incr/(Decr)	2013 Council Approved Initiatives	2013 Budget Initiatives	2013 APPROVED BUDGET	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>OPERATING BUDGET</b>									
<b>Expenditures</b>									
Salaries & Benefits	55,344,838	55,644,200	55,893,100	0.4	178,000	461,600	56,532,700	888,500	1.6
Materials & Supplies	9,138,159	10,341,200	10,335,100	(0.1)	1,800	1,300	10,338,200	(3,000)	0.0
Services	15,762,826	17,026,200	16,537,500	(2.9)	266,900	(126,400)	16,678,000	(348,200)	(2.0)
Long Term Debt Interest	1,230,978	1,296,400	1,252,700	(3.4)	0	0	1,252,700	(43,700)	(3.4)
Transfer Payments/Grants	24,744,289	40,280,500	37,972,600	(5.7)	57,000	88,700	38,118,300	(2,162,200)	(5.4)
Interdepartmental Charges	10,525,948	10,997,600	11,153,600	1.4	0	0	11,153,600	156,000	1.4
Operating Capital Expenditures	778,563	790,100	772,700	(2.2)	10,600	7,100	790,400	300	0.0
Financial	2,658,993	2,757,700	2,783,500	0.9	0	0	2,783,500	25,800	0.9
Amortization	3,000,582	17,957,900	18,621,900	3.7	0	0	18,621,900	664,000	3.7
<b>Total Expenditures</b>	<b>123,185,176</b>	<b>157,091,800</b>	<b>155,322,700</b>	<b>(1.1)</b>	<b>514,300</b>	<b>432,300</b>	<b>156,269,300</b>	<b>(822,500)</b>	<b>(0.5)</b>
<b>Revenues</b>									
PIL's-Supplementaries-Local Improvements	(2,400,758)	(2,605,800)	(2,681,600)	(2.9)	0	0	(2,681,600)	(75,800)	(2.9)
Federal/Provincial Grants	(49,885,059)	(50,385,500)	(47,715,600)	5.3	(124,300)	(698,800)	(48,538,700)	1,846,800	3.7
Municipal Recoveries	(3,500,530)	(3,688,600)	(3,623,500)	1.8	0	126,900	(3,496,600)	192,000	5.2
Financial Charges/Investment Income	(4,678,234)	(4,247,500)	(4,390,600)	(3.4)	(39,500)	(74,500)	(4,504,600)	(257,100)	(6.1)
Fees & Service Charges	(10,528,103)	(11,244,100)	(11,082,700)	1.4	(37,200)	(34,800)	(11,154,700)	89,400	0.8
Other Revenues	(2,839,800)	(2,012,600)	(1,891,000)	6.0	0	0	(1,891,000)	121,600	6.0
Interdepartmental Recoveries	(11,630,533)	(12,067,400)	(12,210,700)	(1.2)	0	0	(12,210,700)	(143,300)	(1.2)
<b>Total Revenues</b>	<b>(85,463,017)</b>	<b>(86,251,500)</b>	<b>(83,595,700)</b>	<b>3.1</b>	<b>(201,000)</b>	<b>(681,200)</b>	<b>(84,477,900)</b>	<b>1,773,600</b>	<b>2.1</b>
<b>OPERATING RATE</b>	<b>37,722,159</b>	<b>70,840,300</b>	<b>71,727,000</b>	<b>1.3</b>	<b>313,300</b>	<b>(248,900)</b>	<b>71,791,400</b>	<b>951,100</b>	<b>1.3</b>
<b>FINANCING BUDGET</b>									
Long Term Debt Principal	1,913,382	2,147,300	1,911,000	(11.0)	0	0	1,911,000	(236,300)	(11.0)
Transfer To Reserves & Reserve Funds	10,664,767	10,535,500	11,362,500	7.8	0	0	11,362,500	827,000	7.8
Transfer To Capital	1,117,752	987,800	1,586,300	60.6	15,000	0	1,601,300	613,500	62.1
Transfer From Reserve & Reserve Funds	(630,583)	(826,000)	(537,800)	34.9	0	0	(537,800)	288,200	34.9
Amortization	(3,000,582)	(17,957,900)	(18,621,900)	(3.7)	0	0	(18,621,900)	(664,000)	(3.7)
<b>FINANCING RATE</b>	<b>10,064,736</b>	<b>(5,113,300)</b>	<b>(4,299,900)</b>	<b>15.9</b>	<b>15,000</b>	<b>0</b>	<b>(4,284,900)</b>	<b>828,400</b>	<b>16.2</b>
<b>NET LEVY REQUIREMENT</b>	<b>47,786,895</b>	<b>65,727,000</b>	<b>67,427,100</b>	<b>2.6</b>	<b>328,300</b>	<b>(248,900)</b>	<b>67,506,500</b>	<b>1,779,500</b>	<b>2.7</b>
<b>STAFFING COMPLEMENT</b>		<b>728.51</b>	<b>725.05</b>		<b>2.30</b>	<b>4.36</b>	<b>731.71</b>	<b>3.20</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**CORPORATION OF NORFOLK COUNTY**

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	55,344,838	<b>55,644,200</b>	55,893,100	<b>0.4</b>	178,000	461,600	<b>56,532,700</b>	888,500	1.6
Materials & Supplies	9,138,159	<b>10,341,200</b>	10,335,100	<b>(0.1)</b>	1,800	1,300	<b>10,338,200</b>	(3,000)	0.0
Services	15,762,826	<b>17,026,200</b>	16,537,500	<b>(2.9)</b>	266,900	(126,400)	<b>16,678,000</b>	(348,200)	(2.0)
Transfer Payments/Grants	24,744,289	<b>40,280,500</b>	37,972,600	<b>(5.7)</b>	57,000	88,700	<b>38,118,300</b>	(2,162,200)	(5.4)
Interdepartmental Charges	10,525,948	<b>10,997,600</b>	11,153,600	<b>1.4</b>	0	0	<b>11,153,600</b>	156,000	1.4
Transfer To Reserves & Reserve Funds	10,664,767	<b>10,535,500</b>	11,362,500	<b>7.8</b>	0	0	<b>11,362,500</b>	827,000	7.8
Financial	2,658,993	<b>2,757,700</b>	2,783,500	<b>0.9</b>	0	0	<b>2,783,500</b>	25,800	0.9
Long Term Debt Charges	3,144,360	<b>3,443,700</b>	3,163,700	<b>(8.1)</b>	0	0	<b>3,163,700</b>	(280,000)	(8.1)
Capital	1,896,315	<b>1,777,900</b>	2,359,000	<b>32.7</b>	25,600	7,100	<b>2,391,700</b>	613,800	34.5
<b>TOTAL EXPENDITURES</b>	<b>133,880,495</b>	<b>152,804,500</b>	<b>151,560,600</b>	<b>(0.8)</b>	<b>529,300</b>	<b>432,300</b>	<b>152,522,200</b>	<b>(282,300)</b>	<b>(0.2)</b>
<b>REVENUES</b>									
PIL's-Supplementaries-Local Improvements	(2,400,758)	<b>(2,605,800)</b>	(2,681,600)	<b>2.9</b>	0	0	<b>(2,681,600)</b>	75,800	2.9
Federal/Provincial Grants	(49,885,059)	<b>(50,385,500)</b>	(47,715,600)	<b>(5.3)</b>	(124,300)	(698,800)	<b>(48,538,700)</b>	(1,846,800)	(3.7)
Municipal Recoveries	(3,500,530)	<b>(3,688,600)</b>	(3,623,500)	<b>(1.8)</b>	0	126,900	<b>(3,496,600)</b>	(192,000)	(5.2)
Financial Charges/Investment Income	(4,678,234)	<b>(4,247,500)</b>	(4,390,600)	<b>3.4</b>	(39,500)	(74,500)	<b>(4,504,600)</b>	257,100	6.1
Fees & Service Charges	(10,528,103)	<b>(11,244,100)</b>	(11,082,700)	<b>(1.4)</b>	(37,200)	(34,800)	<b>(11,154,700)</b>	(89,400)	(0.8)
Other Revenues	(2,839,800)	<b>(2,012,600)</b>	(1,891,000)	<b>(6.0)</b>	0	0	<b>(1,891,000)</b>	(121,600)	(6.0)
Transfer From Reserve & Reserve Funds	(630,583)	<b>(826,000)</b>	(537,800)	<b>(34.9)</b>	0	0	<b>(537,800)</b>	(288,200)	(34.9)
Interdepartmental Recoveries	(11,630,533)	<b>(12,067,400)</b>	(12,210,700)	<b>1.2</b>	0	0	<b>(12,210,700)</b>	143,300	1.2
<b>TOTAL REVENUES</b>	<b>(86,093,600)</b>	<b>(87,077,500)</b>	<b>(84,133,500)</b>	<b>(3.4)</b>	<b>(201,000)</b>	<b>(681,200)</b>	<b>(85,015,700)</b>	<b>(2,061,800)</b>	<b>(2.4)</b>
<b>NET LEVY REQUIREMENT</b>	<b>47,786,895</b>	<b>65,727,000</b>	<b>67,427,100</b>	<b>2.6</b>	<b>328,300</b>	<b>(248,900)</b>	<b>67,506,500</b>	<b>1,779,500</b>	<b>2.7</b>
<b>STAFFING COMPLEMENT</b>		<b>728.51</b>	<b>725.05</b>		<b>2.30</b>	<b>4.36</b>	<b>731.71</b>	<b>3.20</b>	





**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**UNALLOCATED REV'S & EXPEND'S SUMMARY**

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	0	<b>(216,000)</b>	(268,400)	<b>(24.3)</b>	0	0	<b>(268,400)</b>	(52,400)	(24.3)
Services	15,264	<b>14,800</b>	16,000	<b>8.1</b>	0	0	<b>16,000</b>	1,200	8.1
Transfer Payments/Grants	0	<b>0</b>	15,000	<b>100.0</b>	0	0	<b>15,000</b>	15,000	100.0
Transfer To Reserves & Reserve Funds	1,573,163	<b>1,555,700</b>	2,255,400	<b>45.0</b>	0	0	<b>2,255,400</b>	699,700	45.0
Financial	504,330	<b>596,600</b>	626,900	<b>5.1</b>	0	0	<b>626,900</b>	30,300	5.1
<b>TOTAL EXPENDITURES</b>	<b>2,092,757</b>	<b>1,951,100</b>	<b>2,644,900</b>	<b>35.6</b>	<b>0</b>	<b>0</b>	<b>2,644,900</b>	<b>693,800</b>	<b>35.6</b>
<b>REVENUES</b>									
PIL's-Supplementaries-Local Improvements	(2,396,490)	<b>(2,601,500)</b>	(2,677,300)	<b>2.9</b>	0	0	<b>(2,677,300)</b>	75,800	2.9
Federal/Provincial Grants	(9,538,700)	<b>(9,200,000)</b>	(9,100,000)	<b>(1.1)</b>	0	0	<b>(9,100,000)</b>	(100,000)	(1.1)
Financial Charges/Investment Income	(3,589,698)	<b>(2,946,700)</b>	(3,240,700)	<b>10.0</b>	0	(66,500)	<b>(3,307,200)</b>	360,500	12.2
Other Revenues	(80,881)	<b>(500)</b>	(17,000)	<b>3,300.0</b>	0	0	<b>(17,000)</b>	16,500	3,300.0
Transfer From Reserve & Reserve Funds	0	<b>(14,900)</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(14,900)	(100.0)
<b>TOTAL REVENUES</b>	<b>(15,605,769)</b>	<b>(14,763,600)</b>	<b>(15,035,000)</b>	<b>1.8</b>	<b>0</b>	<b>(66,500)</b>	<b>(15,101,500)</b>	<b>337,900</b>	<b>2.3</b>
<b>NET LEVY REQUIREMENT</b>	<b>(13,513,012)</b>	<b>(12,812,500)</b>	<b>(12,390,100)</b>	<b>3.3</b>	<b>0</b>	<b>(66,500)</b>	<b>(12,456,600)</b>	<b>355,900</b>	<b>2.8</b>
<b>STAFFING COMPLEMENT</b>		<b>(0.17)</b>	<b>0.00</b>		<b>0.00</b>	<b>(1.22)</b>	<b>(1.22)</b>	<b>(1.05)</b>	



**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**REQ'S FROM BOARDS & AGENCIES SUMMARY**

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	6,842,770	<b>7,135,500</b>	7,118,600	<b>(0.2)</b>	35,800	131,000	<b>7,285,400</b>	149,900	2.1
Materials & Supplies	207,164	<b>149,800</b>	229,800	<b>53.4</b>	0	0	<b>229,800</b>	80,000	53.4
Services	1,157,292	<b>1,182,900</b>	1,221,800	<b>3.3</b>	4,000	0	<b>1,225,800</b>	42,900	3.6
Transfer Payments/Grants	607,979	<b>15,537,300</b>	15,252,800	<b>(1.8)</b>	0	0	<b>15,252,800</b>	(284,500)	(1.8)
Interdepartmental Charges	784,979	<b>834,500</b>	790,500	<b>(5.3)</b>	0	0	<b>790,500</b>	(44,000)	(5.3)
Financial	595	<b>1,000</b>	600	<b>(40.0)</b>	0	0	<b>600</b>	(400)	(40.0)
Capital	970	<b>0</b>	0	<b>0.0</b>	10,600	0	<b>10,600</b>	10,600	100.0
<b>TOTAL EXPENDITURES</b>	<b>9,601,749</b>	<b>24,841,000</b>	<b>24,614,100</b>	<b>(0.9)</b>	<b>50,400</b>	<b>131,000</b>	<b>24,795,500</b>	<b>(45,500)</b>	<b>(0.2)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(6,870,531)	<b>(7,104,300)</b>	(7,157,400)	<b>0.7</b>	(50,400)	(156,900)	<b>(7,364,700)</b>	260,400	3.7
Municipal Recoveries	(791,769)	<b>(844,600)</b>	(818,200)	<b>(3.1)</b>	0	(5,000)	<b>(823,200)</b>	(21,400)	(2.5)
Financial Charges/Investment Income	(7,700)	<b>(9,300)</b>	(9,300)	<b>0.0</b>	0	0	<b>(9,300)</b>	0	0.0
Fees & Service Charges	(63,595)	<b>(61,400)</b>	(64,500)	<b>5.0</b>	0	0	<b>(64,500)</b>	3,100	5.0
Other Revenues	(51,635)	<b>(36,300)</b>	(47,500)	<b>30.9</b>	0	0	<b>(47,500)</b>	11,200	30.9
Transfer From Reserve & Reserve Funds	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Interdepartmental Recoveries	(97,300)	<b>(97,300)</b>	(95,900)	<b>(1.4)</b>	0	0	<b>(95,900)</b>	(1,400)	(1.4)
<b>TOTAL REVENUES</b>	<b>(7,882,530)</b>	<b>(8,153,200)</b>	<b>(8,192,800)</b>	<b>0.5</b>	<b>(50,400)</b>	<b>(161,900)</b>	<b>(8,405,100)</b>	<b>251,900</b>	<b>3.1</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,719,219</b>	<b>16,687,800</b>	<b>16,421,300</b>	<b>(1.6)</b>	<b>0</b>	<b>(30,900)</b>	<b>16,390,400</b>	<b>(297,400)</b>	<b>(1.8)</b>
<b>STAFFING COMPLEMENT</b>		<b>83.99</b>	<b>83.74</b>		<b>0.37</b>	<b>1.69</b>	<b>85.80</b>	<b>1.81</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Police Services*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Transfer Payments/Grants	0	<b>12,738,800</b>	12,304,500	<b>(3.4)</b>	0	0	<b>12,304,500</b>	(434,300)	(3.4)
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>12,738,800</b>	<b>12,304,500</b>	<b>(3.4)</b>	<b>0</b>	<b>0</b>	<b>12,304,500</b>	<b>(434,300)</b>	<b>(3.4)</b>
<b>REVENUES</b>									
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>NET LEVY REQUIREMENT</b>	<b>0</b>	<b>12,738,800</b>	<b>12,304,500</b>	<b>(3.4)</b>	<b>0</b>	<b>0</b>	<b>12,304,500</b>	<b>(434,300)</b>	<b>(3.4)</b>

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Library Board*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Transfer Payments/Grants	0	<b>2,190,500</b>	2,285,500	<b>4.3</b>	0	0	<b>2,285,500</b>	95,000	4.3
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>2,190,500</b>	<b>2,285,500</b>	<b>4.3</b>	<b>0</b>	<b>0</b>	<b>2,285,500</b>	<b>95,000</b>	<b>4.3</b>
<b>REVENUES</b>									
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>NET LEVY REQUIREMENT</b>	<b>0</b>	<b>2,190,500</b>	<b>2,285,500</b>	<b>4.3</b>	<b>0</b>	<b>0</b>	<b>2,285,500</b>	<b>95,000</b>	<b>4.3</b>

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Long Point Region Conservation Authority*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Transfer Payments/Grants	579,868	<b>579,900</b>	595,100	<b>2.6</b>	0	0	<b>595,100</b>	15,200	2.6
<b>TOTAL EXPENDITURES</b>	<b>579,868</b>	<b>579,900</b>	<b>595,100</b>	<b>2.6</b>	<b>0</b>	<b>0</b>	<b>595,100</b>	<b>15,200</b>	<b>2.6</b>
<b>REVENUES</b>									
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>NET LEVY REQUIREMENT</b>	<b>579,868</b>	<b>579,900</b>	<b>595,100</b>	<b>2.6</b>	<b>0</b>	<b>0</b>	<b>595,100</b>	<b>15,200</b>	<b>2.6</b>

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Grand River Conservation Authority*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Transfer Payments/Grants	28,111	<b>28,100</b>	28,800	<b>2.5</b>	0	0	<b>28,800</b>	700	2.5
<b>TOTAL EXPENDITURES</b>	<b>28,111</b>	<b>28,100</b>	<b>28,800</b>	<b>2.5</b>	<b>0</b>	<b>0</b>	<b>28,800</b>	<b>700</b>	<b>2.5</b>
<b>REVENUES</b>									
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>NET LEVY REQUIREMENT</b>	<b>28,111</b>	<b>28,100</b>	<b>28,800</b>	<b>2.5</b>	<b>0</b>	<b>0</b>	<b>28,800</b>	<b>700</b>	<b>2.5</b>

## FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

### Public Health

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	6,842,770	<b>7,135,500</b>	7,118,600	<b>(0.2)</b>	35,800	131,000	<b>7,285,400</b>	149,900	2.1
Materials & Supplies	207,164	<b>149,800</b>	229,800	<b>53.4</b>	0	0	<b>229,800</b>	80,000	53.4
Services	1,157,292	<b>1,182,900</b>	1,221,800	<b>3.3</b>	4,000	0	<b>1,225,800</b>	42,900	3.6
Transfer Payments/Grants	0	<b>0</b>	38,900	<b>100.0</b>	0	0	<b>38,900</b>	38,900	100.0
Interdepartmental Charges	784,979	<b>834,500</b>	790,500	<b>(5.3)</b>	0	0	<b>790,500</b>	(44,000)	(5.3)
Financial	595	<b>1,000</b>	600	<b>(40.0)</b>	0	0	<b>600</b>	(400)	(40.0)
Capital	970	<b>0</b>	0	<b>0.0</b>	10,600	0	<b>10,600</b>	10,600	100.0
<b>TOTAL EXPENDITURES</b>	<b>8,993,770</b>	<b>9,303,700</b>	<b>9,400,200</b>	<b>1.0</b>	<b>50,400</b>	<b>131,000</b>	<b>9,581,600</b>	<b>277,900</b>	<b>3.0</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(6,870,531)	<b>(7,104,300)</b>	(7,157,400)	<b>0.7</b>	(50,400)	(156,900)	<b>(7,364,700)</b>	260,400	3.7
Municipal Recoveries	(791,769)	<b>(844,600)</b>	(818,200)	<b>(3.1)</b>	0	(5,000)	<b>(823,200)</b>	(21,400)	(2.5)
Financial Charges/Investment Income	(7,700)	<b>(9,300)</b>	(9,300)	<b>0.0</b>	0	0	<b>(9,300)</b>	0	0.0
Fees & Service Charges	(63,595)	<b>(61,400)</b>	(64,500)	<b>5.0</b>	0	0	<b>(64,500)</b>	3,100	5.0
Other Revenues	(51,635)	<b>(36,300)</b>	(47,500)	<b>30.9</b>	0	0	<b>(47,500)</b>	11,200	30.9
Transfer From Reserve & Reserve Funds	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Interdepartmental Recoveries	(97,300)	<b>(97,300)</b>	(95,900)	<b>(1.4)</b>	0	0	<b>(95,900)</b>	(1,400)	(1.4)
<b>TOTAL REVENUES</b>	<b>(7,882,530)</b>	<b>(8,153,200)</b>	<b>(8,192,800)</b>	<b>0.5</b>	<b>(50,400)</b>	<b>(161,900)</b>	<b>(8,405,100)</b>	<b>251,900</b>	<b>3.1</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,111,240</b>	<b>1,150,500</b>	<b>1,207,400</b>	<b>4.9</b>	<b>0</b>	<b>(30,900)</b>	<b>1,176,500</b>	<b>26,000</b>	<b>2.3</b>
<b>STAFFING COMPLEMENT</b>		<b>83.99</b>	<b>83.74</b>		<b>0.37</b>	<b>1.69</b>	<b>85.80</b>	<b>1.81</b>	



**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**MAYOR & COUNCIL SERVICES SUMMARY**

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	359,135	<b>366,800</b>	368,700	<b>0.5</b>	0	0	<b>368,700</b>	1,900	0.5
Materials & Supplies	3,691	<b>6,000</b>	5,800	<b>(3.3)</b>	0	0	<b>5,800</b>	(200)	(3.3)
Services	36,041	<b>33,200</b>	34,200	<b>3.0</b>	0	0	<b>34,200</b>	1,000	3.0
Transfer Payments/Grants	124,184	<b>131,100</b>	146,100	<b>11.4</b>	57,000	50,000	<b>253,100</b>	122,000	93.1
Interdepartmental Charges	80,586	<b>81,400</b>	83,000	<b>2.0</b>	0	0	<b>83,000</b>	1,600	2.0
Capital	14,405	<b>0</b>	21,500	<b>100.0</b>	0	0	<b>21,500</b>	21,500	100.0
<b>TOTAL EXPENDITURES</b>	<b>618,042</b>	<b>618,500</b>	<b>659,300</b>	<b>6.6</b>	<b>57,000</b>	<b>50,000</b>	<b>766,300</b>	<b>147,800</b>	<b>23.9</b>
<b>REVENUES</b>									
Transfer From Reserve & Reserve Funds	(21,330)	<b>(50,000)</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(50,000)	(100.0)
<b>TOTAL REVENUES</b>	<b>(21,330)</b>	<b>(50,000)</b>	<b>0</b>	<b>(100.0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(50,000)</b>	<b>(100.0)</b>
<b>NET LEVY REQUIREMENT</b>	<b>596,712</b>	<b>568,500</b>	<b>659,300</b>	<b>16.0</b>	<b>57,000</b>	<b>50,000</b>	<b>766,300</b>	<b>197,800</b>	<b>34.8</b>
<b>STAFFING COMPLEMENT</b>		<b>10.00</b>	<b>10.00</b>		<b>0.00</b>	<b>0.00</b>	<b>10.00</b>	<b>0.00</b>	



**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**COUNTY MANAGER'S OFFICE SUMMARY**

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	286,493	<b>288,300</b>	289,000	<b>0.2</b>	0	0	<b>289,000</b>	700	0.2
Materials & Supplies	8,045	<b>6,900</b>	7,400	<b>7.2</b>	0	0	<b>7,400</b>	500	7.2
Services	15,713	<b>21,200</b>	20,200	<b>(4.7)</b>	0	0	<b>20,200</b>	(1,000)	(4.7)
Interdepartmental Charges	48,848	<b>49,400</b>	52,500	<b>6.3</b>	0	0	<b>52,500</b>	3,100	6.3
<b>TOTAL EXPENDITURES</b>	<b>359,099</b>	<b>365,800</b>	<b>369,100</b>	<b>0.9</b>	<b>0</b>	<b>0</b>	<b>369,100</b>	<b>3,300</b>	<b>0.9</b>
<b>REVENUES</b>									
Fees & Service Charges	(443)	<b>(500)</b>	(1,200)	<b>140.0</b>	0	0	<b>(1,200)</b>	700	140.0
Other Revenues	(4,532)	<b>(1,000)</b>	(1,300)	<b>30.0</b>	0	0	<b>(1,300)</b>	300	30.0
Transfer From Reserve & Reserve Funds	(2,348)	<b>(2,500)</b>	(2,500)	<b>0.0</b>	0	0	<b>(2,500)</b>	0	0.0
<b>TOTAL REVENUES</b>	<b>(7,323)</b>	<b>(4,000)</b>	<b>(5,000)</b>	<b>25.0</b>	<b>0</b>	<b>0</b>	<b>(5,000)</b>	<b>1,000</b>	<b>25.0</b>
<b>NET LEVY REQUIREMENT</b>	<b>351,776</b>	<b>361,800</b>	<b>364,100</b>	<b>0.6</b>	<b>0</b>	<b>0</b>	<b>364,100</b>	<b>2,300</b>	<b>0.6</b>
<b>STAFFING COMPLEMENT</b>		<b>2.00</b>	<b>2.00</b>		<b>0.00</b>	<b>0.00</b>	<b>2.00</b>	<b>0.00</b>	



**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**EMPLOYEE & BUSINESS SERVICES SUMMARY**

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	3,368,757	<b>3,421,000</b>	3,284,600	<b>(4.0)</b>	0	31,800	<b>3,316,400</b>	(104,600)	(3.1)
Materials & Supplies	480,597	<b>501,500</b>	475,600	<b>(5.2)</b>	0	0	<b>475,600</b>	(25,900)	(5.2)
Services	753,687	<b>814,600</b>	881,900	<b>8.3</b>	0	0	<b>881,900</b>	67,300	8.3
Interdepartmental Charges	723,654	<b>733,500</b>	739,400	<b>0.8</b>	0	0	<b>739,400</b>	5,900	0.8
Transfer To Reserves & Reserve Funds	407,200	<b>407,200</b>	413,900	<b>1.6</b>	0	0	<b>413,900</b>	6,700	1.6
Financial	1,992,567	<b>2,110,000</b>	2,105,700	<b>(0.2)</b>	0	0	<b>2,105,700</b>	(4,300)	(0.2)
Long Term Debt Charges	0	<b>0</b>	7,500	<b>100.0</b>	0	0	<b>7,500</b>	7,500	100.0
Capital	58,452	<b>80,300</b>	231,500	<b>188.3</b>	0	0	<b>231,500</b>	151,200	188.3
<b>TOTAL EXPENDITURES</b>	<b>7,784,914</b>	<b>8,068,100</b>	<b>8,140,100</b>	<b>0.9</b>	<b>0</b>	<b>31,800</b>	<b>8,171,900</b>	<b>103,800</b>	<b>1.3</b>
<b>REVENUES</b>									
Federal/Provincial Grants	0	<b>(1,600)</b>	(1,200)	<b>(25.0)</b>	0	0	<b>(1,200)</b>	(400)	(25.0)
Financial Charges/Investment Income	(865,943)	<b>(1,000,000)</b>	(950,000)	<b>(5.0)</b>	0	0	<b>(950,000)</b>	(50,000)	(5.0)
Fees & Service Charges	(210,735)	<b>(197,700)</b>	(202,100)	<b>2.2</b>	0	0	<b>(202,100)</b>	4,400	2.2
Other Revenues	(20,597)	<b>(76,300)</b>	(71,900)	<b>(5.8)</b>	0	0	<b>(71,900)</b>	(4,400)	(5.8)
Transfer From Reserve & Reserve Funds	(432,240)	<b>(410,900)</b>	(401,500)	<b>(2.3)</b>	0	0	<b>(401,500)</b>	(9,400)	(2.3)
Interdepartmental Recoveries	(4,506,231)	<b>(4,513,900)</b>	(4,557,700)	<b>1.0</b>	0	0	<b>(4,557,700)</b>	43,800	1.0
<b>TOTAL REVENUES</b>	<b>(6,035,746)</b>	<b>(6,200,400)</b>	<b>(6,184,400)</b>	<b>(0.3)</b>	<b>0</b>	<b>0</b>	<b>(6,184,400)</b>	<b>(16,000)</b>	<b>(0.3)</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,749,168</b>	<b>1,867,700</b>	<b>1,955,700</b>	<b>4.7</b>	<b>0</b>	<b>31,800</b>	<b>1,987,500</b>	<b>119,800</b>	<b>6.4</b>
<b>STAFFING COMPLEMENT</b>		<b>42.74</b>	<b>40.91</b>		<b>0.00</b>	<b>0.33</b>	<b>41.24</b>	<b>(1.50)</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Employee & Business Services Administration*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	132,368	<b>239,000</b>	247,100	<b>3.4</b>	0	0	<b>247,100</b>	8,100	3.4
Materials & Supplies	798	<b>800</b>	2,500	<b>212.5</b>	0	0	<b>2,500</b>	1,700	212.5
Services	605	<b>6,100</b>	11,800	<b>93.4</b>	0	0	<b>11,800</b>	5,700	93.4
Interdepartmental Charges	238,245	<b>238,700</b>	261,200	<b>9.4</b>	0	0	<b>261,200</b>	22,500	9.4
<b>TOTAL EXPENDITURES</b>	<b>372,016</b>	<b>484,600</b>	<b>522,600</b>	<b>7.8</b>	<b>0</b>	<b>0</b>	<b>522,600</b>	<b>38,000</b>	<b>7.8</b>
<b>REVENUES</b>									
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>NET LEVY REQUIREMENT</b>	<b>372,016</b>	<b>484,600</b>	<b>522,600</b>	<b>7.8</b>	<b>0</b>	<b>0</b>	<b>522,600</b>	<b>38,000</b>	<b>7.8</b>
<b>STAFFING COMPLEMENT</b>		<b>2.00</b>	<b>2.00</b>		<b>0.00</b>	<b>0.00</b>	<b>2.00</b>	<b>0.00</b>	

## FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

### Clerk's & Council Services

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	673,266	<b>654,600</b>	662,300	<b>1.2</b>	0	0	<b>662,300</b>	7,700	1.2
Materials & Supplies	12,919	<b>24,000</b>	19,000	<b>(20.8)</b>	0	0	<b>19,000</b>	(5,000)	(20.8)
Services	117,532	<b>122,300</b>	132,700	<b>8.5</b>	0	0	<b>132,700</b>	10,400	8.5
Interdepartmental Charges	56,194	<b>56,300</b>	68,000	<b>20.8</b>	0	0	<b>68,000</b>	11,700	20.8
Transfer To Reserves & Reserve Funds	70,000	<b>70,000</b>	70,000	<b>0.0</b>	0	0	<b>70,000</b>	0	0.0
Capital	5,342	<b>5,300</b>	50,000	<b>843.4</b>	0	0	<b>50,000</b>	44,700	843.4
<b>TOTAL EXPENDITURES</b>	<b>935,253</b>	<b>932,500</b>	<b>1,002,000</b>	<b>7.5</b>	<b>0</b>	<b>0</b>	<b>1,002,000</b>	<b>69,500</b>	<b>7.5</b>
<b>REVENUES</b>									
Federal/Provincial Grants	0	<b>(400)</b>	(300)	<b>(25.0)</b>	0	0	<b>(300)</b>	(100)	(25.0)
Fees & Service Charges	(150,912)	<b>(158,900)</b>	(170,500)	<b>7.3</b>	0	0	<b>(170,500)</b>	11,600	7.3
Transfer From Reserve & Reserve Funds	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Interdepartmental Recoveries	(211,585)	<b>(219,700)</b>	(223,600)	<b>1.8</b>	0	0	<b>(223,600)</b>	3,900	1.8
<b>TOTAL REVENUES</b>	<b>(362,497)</b>	<b>(379,000)</b>	<b>(394,400)</b>	<b>4.1</b>	<b>0</b>	<b>0</b>	<b>(394,400)</b>	<b>15,400</b>	<b>4.1</b>
<b>NET LEVY REQUIREMENT</b>	<b>572,756</b>	<b>553,500</b>	<b>607,600</b>	<b>9.8</b>	<b>0</b>	<b>0</b>	<b>607,600</b>	<b>54,100</b>	<b>9.8</b>
<b>STAFFING COMPLEMENT</b>		<b>9.35</b>	<b>9.35</b>		<b>0.00</b>	<b>0.00</b>	<b>9.35</b>	<b>0.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Corporate Support Services*

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	881,881	<b>835,500</b>	856,300	<b>2.5</b>	0	31,800	<b>888,100</b>	52,600	6.3
Materials & Supplies	17,111	<b>16,100</b>	18,400	<b>14.3</b>	0	0	<b>18,400</b>	2,300	14.3
Services	315,235	<b>347,200</b>	350,200	<b>0.9</b>	0	0	<b>350,200</b>	3,000	0.9
Interdepartmental Charges	144,250	<b>151,700</b>	144,500	<b>(4.7)</b>	0	0	<b>144,500</b>	(7,200)	(4.7)
Financial	1,780,247	<b>1,949,000</b>	1,942,700	<b>(0.3)</b>	0	0	<b>1,942,700</b>	(6,300)	(0.3)
Long Term Debt Charges	0	<b>0</b>	7,500	<b>100.0</b>	0	0	<b>7,500</b>	7,500	100.0
Capital	37,752	<b>75,000</b>	173,500	<b>131.3</b>	0	0	<b>173,500</b>	98,500	131.3
<b>TOTAL EXPENDITURES</b>	<b>3,176,476</b>	<b>3,374,500</b>	<b>3,493,100</b>	<b>3.5</b>	<b>0</b>	<b>31,800</b>	<b>3,524,900</b>	<b>150,400</b>	<b>4.5</b>
<b>REVENUES</b>									
Federal/Provincial Grants	0	<b>(400)</b>	(300)	<b>(25.0)</b>	0	0	<b>(300)</b>	(100)	(25.0)
Financial Charges/Investment Income	(865,943)	<b>(1,000,000)</b>	(950,000)	<b>(5.0)</b>	0	0	<b>(950,000)</b>	(50,000)	(5.0)
Fees & Service Charges	(47,625)	<b>(26,200)</b>	(18,600)	<b>(29.0)</b>	0	0	<b>(18,600)</b>	(7,600)	(29.0)
Other Revenues	(19,653)	<b>(73,200)</b>	(68,800)	<b>(6.0)</b>	0	0	<b>(68,800)</b>	(4,400)	(6.0)
Interdepartmental Recoveries	(1,980,350)	<b>(1,965,600)</b>	(1,944,600)	<b>(1.1)</b>	0	0	<b>(1,944,600)</b>	(21,000)	(1.1)
<b>TOTAL REVENUES</b>	<b>(2,913,571)</b>	<b>(3,065,400)</b>	<b>(2,982,300)</b>	<b>(2.7)</b>	<b>0</b>	<b>0</b>	<b>(2,982,300)</b>	<b>(83,100)</b>	<b>(2.7)</b>
<b>NET LEVY REQUIREMENT</b>	<b>262,905</b>	<b>309,100</b>	<b>510,800</b>	<b>65.3</b>	<b>0</b>	<b>31,800</b>	<b>542,600</b>	<b>233,500</b>	<b>75.5</b>
<b>STAFFING COMPLEMENT</b>		<b>11.75</b>	<b>11.42</b>		<b>0.00</b>	<b>0.33</b>	<b>11.75</b>	<b>0.00</b>	



**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Information Systems Services*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	659,807	<b>680,100</b>	675,300	<b>(0.7)</b>	0	0	<b>675,300</b>	(4,800)	(0.7)
Materials & Supplies	423,561	<b>434,300</b>	410,900	<b>(5.4)</b>	0	0	<b>410,900</b>	(23,400)	(5.4)
Services	142,524	<b>116,900</b>	118,300	<b>1.2</b>	0	0	<b>118,300</b>	1,400	1.2
Interdepartmental Charges	94,035	<b>94,200</b>	96,900	<b>2.9</b>	0	0	<b>96,900</b>	2,700	2.9
Transfer To Reserves & Reserve Funds	337,200	<b>337,200</b>	343,900	<b>2.0</b>	0	0	<b>343,900</b>	6,700	2.0
Capital	15,358	<b>0</b>	8,000	<b>100.0</b>	0	0	<b>8,000</b>	8,000	100.0
<b>TOTAL EXPENDITURES</b>	<b>1,672,485</b>	<b>1,662,700</b>	<b>1,653,300</b>	<b>(0.6)</b>	<b>0</b>	<b>0</b>	<b>1,653,300</b>	<b>(9,400)</b>	<b>(0.6)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	0	<b>(400)</b>	(300)	<b>(25.0)</b>	0	0	<b>(300)</b>	(100)	(25.0)
Other Revenues	(671)	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Interdepartmental Recoveries	(1,394,300)	<b>(1,394,300)</b>	(1,403,600)	<b>0.7</b>	0	0	<b>(1,403,600)</b>	9,300	0.7
<b>TOTAL REVENUES</b>	<b>(1,394,971)</b>	<b>(1,394,700)</b>	<b>(1,403,900)</b>	<b>0.7</b>	<b>0</b>	<b>0</b>	<b>(1,403,900)</b>	<b>9,200</b>	<b>0.7</b>
<b>NET LEVY REQUIREMENT</b>	<b>277,514</b>	<b>268,000</b>	<b>249,400</b>	<b>(6.9)</b>	<b>0</b>	<b>0</b>	<b>249,400</b>	<b>(18,600)</b>	<b>(6.9)</b>
<b>STAFFING COMPLEMENT</b>		<b>8.29</b>	<b>8.29</b>		<b>0.00</b>	<b>0.00</b>	<b>8.29</b>	<b>0.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Human Resources & Staff Development*

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	1,021,439	<b>1,011,800</b>	843,600	<b>(16.6)</b>	0	0	<b>843,600</b>	(168,200)	(16.6)
Materials & Supplies	26,207	<b>26,300</b>	24,800	<b>(5.7)</b>	0	0	<b>24,800</b>	(1,500)	(5.7)
Services	177,789	<b>222,100</b>	268,900	<b>21.1</b>	0	0	<b>268,900</b>	46,800	21.1
Interdepartmental Charges	190,930	<b>192,600</b>	168,800	<b>(12.4)</b>	0	0	<b>168,800</b>	(23,800)	(12.4)
Financial	212,320	<b>161,000</b>	163,000	<b>1.2</b>	0	0	<b>163,000</b>	2,000	1.2
<b>TOTAL EXPENDITURES</b>	<b>1,628,685</b>	<b>1,613,800</b>	<b>1,469,100</b>	<b>(9.0)</b>	<b>0</b>	<b>0</b>	<b>1,469,100</b>	<b>(144,700)</b>	<b>(9.0)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	0	<b>(400)</b>	(300)	<b>(25.0)</b>	0	0	<b>(300)</b>	(100)	(25.0)
Fees & Service Charges	(12,198)	<b>(12,600)</b>	(13,000)	<b>3.2</b>	0	0	<b>(13,000)</b>	400	3.2
Other Revenues	(273)	<b>(3,100)</b>	(3,100)	<b>0.0</b>	0	0	<b>(3,100)</b>	0	0.0
Transfer From Reserve & Reserve Funds	(432,240)	<b>(410,900)</b>	(401,500)	<b>(2.3)</b>	0	0	<b>(401,500)</b>	(9,400)	(2.3)
Interdepartmental Recoveries	(919,996)	<b>(934,300)</b>	(985,900)	<b>5.5</b>	0	0	<b>(985,900)</b>	51,600	5.5
<b>TOTAL REVENUES</b>	<b>(1,364,707)</b>	<b>(1,361,300)</b>	<b>(1,403,800)</b>	<b>3.1</b>	<b>0</b>	<b>0</b>	<b>(1,403,800)</b>	<b>42,500</b>	<b>3.1</b>
<b>NET LEVY REQUIREMENT</b>	<b>263,978</b>	<b>252,500</b>	<b>65,300</b>	<b>(74.1)</b>	<b>0</b>	<b>0</b>	<b>65,300</b>	<b>(187,200)</b>	<b>(74.1)</b>
<b>STAFFING COMPLEMENT</b>		<b>11.35</b>	<b>9.85</b>		<b>0.00</b>	<b>0.00</b>	<b>9.85</b>	<b>(1.50)</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**FINANCIAL SERVICES SUMMARY**

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	1,520,355	<b>1,568,000</b>	1,633,400	<b>4.2</b>	0	0	<b>1,633,400</b>	65,400	4.2
Materials & Supplies	25,136	<b>23,600</b>	28,300	<b>19.9</b>	0	0	<b>28,300</b>	4,700	19.9
Services	1,265,585	<b>1,224,200</b>	1,231,500	<b>0.6</b>	0	0	<b>1,231,500</b>	7,300	0.6
Interdepartmental Charges	188,716	<b>195,400</b>	178,800	<b>(8.5)</b>	0	0	<b>178,800</b>	(16,600)	(8.5)
Financial	116	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Capital	10,385	<b>9,400</b>	6,000	<b>(36.2)</b>	0	0	<b>6,000</b>	(3,400)	(36.2)
<b>TOTAL EXPENDITURES</b>	<b>3,010,293</b>	<b>3,020,600</b>	<b>3,078,000</b>	<b>1.9</b>	<b>0</b>	<b>0</b>	<b>3,078,000</b>	<b>57,400</b>	<b>1.9</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(290)	<b>(800)</b>	(300)	<b>(62.5)</b>	0	0	<b>(300)</b>	(500)	(62.5)
Financial Charges/Investment Income	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Fees & Service Charges	(214,601)	<b>(120,300)</b>	(165,800)	<b>37.8</b>	0	0	<b>(165,800)</b>	45,500	37.8
Other Revenues	(2,270)	<b>(7,500)</b>	(7,500)	<b>0.0</b>	0	0	<b>(7,500)</b>	0	0.0
Interdepartmental Recoveries	(908,900)	<b>(908,900)</b>	(891,400)	<b>(1.9)</b>	0	0	<b>(891,400)</b>	(17,500)	(1.9)
<b>TOTAL REVENUES</b>	<b>(1,126,061)</b>	<b>(1,037,500)</b>	<b>(1,065,000)</b>	<b>2.7</b>	<b>0</b>	<b>0</b>	<b>(1,065,000)</b>	<b>27,500</b>	<b>2.7</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,884,232</b>	<b>1,983,100</b>	<b>2,013,000</b>	<b>1.5</b>	<b>0</b>	<b>0</b>	<b>2,013,000</b>	<b>29,900</b>	<b>1.5</b>
<b>STAFFING COMPLEMENT</b>		<b>21.75</b>	<b>22.25</b>		<b>0.00</b>	<b>0.00</b>	<b>22.25</b>	<b>0.50</b>	



**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**PUBLIC WORKS & ENVIRONMENTAL SERVICES SUMMARY**

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	8,910,607	<b>8,930,800</b>	9,021,400	<b>1.0</b>	0	33,700	<b>9,055,100</b>	124,300	1.4
Materials & Supplies	4,153,364	<b>5,203,300</b>	5,083,800	<b>(2.3)</b>	0	1,300	<b>5,085,100</b>	(118,200)	(2.3)
Services	7,095,154	<b>8,265,500</b>	7,917,200	<b>(4.2)</b>	0	2,700	<b>7,919,900</b>	(345,600)	(4.2)
Transfer Payments/Grants	749,307	<b>884,000</b>	1,200,000	<b>35.7</b>	0	0	<b>1,200,000</b>	316,000	35.7
Interdepartmental Charges	4,399,993	<b>4,772,800</b>	4,945,600	<b>3.6</b>	0	0	<b>4,945,600</b>	172,800	3.6
Transfer To Reserves & Reserve Funds	7,445,350	<b>7,453,100</b>	7,595,000	<b>1.9</b>	0	0	<b>7,595,000</b>	141,900	1.9
Financial	2,694	<b>4,800</b>	5,300	<b>10.4</b>	0	0	<b>5,300</b>	500	10.4
Long Term Debt Charges	506,966	<b>739,800</b>	462,600	<b>(37.5)</b>	0	0	<b>462,600</b>	(277,200)	(37.5)
Capital	1,074,608	<b>943,200</b>	809,000	<b>(14.2)</b>	0	0	<b>809,000</b>	(134,200)	(14.2)
<b>TOTAL EXPENDITURES</b>	<b>34,338,043</b>	<b>37,197,300</b>	<b>37,039,900</b>	<b>(0.4)</b>	<b>0</b>	<b>37,700</b>	<b>37,077,600</b>	<b>(119,700)</b>	<b>(0.3)</b>
<b>REVENUES</b>									
PIL's-Supplementaries-Local Improvements	(4,268)	<b>(4,300)</b>	(4,300)	<b>0.0</b>	0	0	<b>(4,300)</b>	0	0.0
Federal/Provincial Grants	(664,911)	<b>(669,400)</b>	(831,800)	<b>24.3</b>	0	0	<b>(831,800)</b>	162,400	24.3
Municipal Recoveries	(16,304)	<b>(16,300)</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(16,300)	(100.0)
Financial Charges/Investment Income	(2,330)	<b>(14,000)</b>	(14,000)	<b>0.0</b>	0	0	<b>(14,000)</b>	0	0.0
Fees & Service Charges	(1,237,442)	<b>(1,524,300)</b>	(1,340,800)	<b>(12.0)</b>	0	0	<b>(1,340,800)</b>	(183,500)	(12.0)
Other Revenues	(1,418,206)	<b>(773,600)</b>	(775,000)	<b>0.2</b>	0	0	<b>(775,000)</b>	1,400	0.2
Transfer From Reserve & Reserve Funds	(49,015)	<b>(221,000)</b>	(19,000)	<b>(91.4)</b>	0	0	<b>(19,000)</b>	(202,000)	(91.4)
Interdepartmental Recoveries	(4,850,260)	<b>(5,255,900)</b>	(5,414,400)	<b>3.0</b>	0	0	<b>(5,414,400)</b>	158,500	3.0
<b>TOTAL REVENUES</b>	<b>(8,242,736)</b>	<b>(8,478,800)</b>	<b>(8,399,300)</b>	<b>(0.9)</b>	<b>0</b>	<b>0</b>	<b>(8,399,300)</b>	<b>(79,500)</b>	<b>(0.9)</b>
<b>NET LEVY REQUIREMENT</b>	<b>26,095,307</b>	<b>28,718,500</b>	<b>28,640,600</b>	<b>(0.3)</b>	<b>0</b>	<b>37,700</b>	<b>28,678,300</b>	<b>(40,200)</b>	<b>(0.1)</b>
<b>STAFFING COMPLEMENT</b>		<b>113.95</b>	<b>113.95</b>		<b>0.00</b>	<b>0.00</b>	<b>113.95</b>	<b>0.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Public Works & Environmental Services Admin*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	250,522	<b>238,600</b>	243,900	<b>2.2</b>	0	0	<b>243,900</b>	5,300	2.2
Materials & Supplies	1,486	<b>1,800</b>	1,800	<b>0.0</b>	0	0	<b>1,800</b>	0	0.0
Services	7,923	<b>10,300</b>	9,800	<b>(4.9)</b>	0	0	<b>9,800</b>	(500)	(4.9)
Interdepartmental Charges	91,170	<b>91,500</b>	117,500	<b>28.4</b>	0	0	<b>117,500</b>	26,000	28.4
Capital	0	<b>1,000</b>	1,000	<b>0.0</b>	0	0	<b>1,000</b>	0	0.0
<b>TOTAL EXPENDITURES</b>	<b>351,101</b>	<b>343,200</b>	<b>374,000</b>	<b>9.0</b>	<b>0</b>	<b>0</b>	<b>374,000</b>	<b>30,800</b>	<b>9.0</b>
<b>REVENUES</b>									
Interdepartmental Recoveries	(59,000)	<b>(59,000)</b>	(61,000)	<b>3.4</b>	0	0	<b>(61,000)</b>	2,000	3.4
<b>TOTAL REVENUES</b>	<b>(59,000)</b>	<b>(59,000)</b>	<b>(61,000)</b>	<b>3.4</b>	<b>0</b>	<b>0</b>	<b>(61,000)</b>	<b>2,000</b>	<b>3.4</b>
<b>NET LEVY REQUIREMENT</b>	<b>292,101</b>	<b>284,200</b>	<b>313,000</b>	<b>10.1</b>	<b>0</b>	<b>0</b>	<b>313,000</b>	<b>28,800</b>	<b>10.1</b>
<b>STAFFING COMPLEMENT</b>		<b>2.00</b>	<b>2.00</b>		<b>0.00</b>	<b>0.00</b>	<b>2.00</b>	<b>0.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Support Services*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	633,657	<b>608,500</b>	622,700	<b>2.3</b>	0	0	<b>622,700</b>	14,200	2.3
Materials & Supplies	15,884	<b>15,800</b>	16,300	<b>3.2</b>	0	0	<b>16,300</b>	500	3.2
Services	36,108	<b>39,700</b>	39,000	<b>(1.8)</b>	0	0	<b>39,000</b>	(700)	(1.8)
Interdepartmental Charges	48,532	<b>48,600</b>	50,600	<b>4.1</b>	0	0	<b>50,600</b>	2,000	4.1
Financial	686	<b>800</b>	800	<b>0.0</b>	0	0	<b>800</b>	0	0.0
Capital	0	<b>0</b>	4,300	<b>100.0</b>	0	0	<b>4,300</b>	4,300	100.0
<b>TOTAL EXPENDITURES</b>	<b>734,867</b>	<b>713,400</b>	<b>733,700</b>	<b>2.8</b>	<b>0</b>	<b>0</b>	<b>733,700</b>	<b>20,300</b>	<b>2.8</b>
<b>REVENUES</b>									
Other Revenues	(2,604)	<b>(100)</b>	(100)	<b>0.0</b>	0	0	<b>(100)</b>	0	0.0
Interdepartmental Recoveries	(317,900)	<b>(317,900)</b>	(305,200)	<b>(4.0)</b>	0	0	<b>(305,200)</b>	(12,700)	(4.0)
<b>TOTAL REVENUES</b>	<b>(320,504)</b>	<b>(318,000)</b>	<b>(305,300)</b>	<b>(4.0)</b>	<b>0</b>	<b>0</b>	<b>(305,300)</b>	<b>(12,700)</b>	<b>(4.0)</b>
<b>NET LEVY REQUIREMENT</b>	<b>414,363</b>	<b>395,400</b>	<b>428,400</b>	<b>8.3</b>	<b>0</b>	<b>0</b>	<b>428,400</b>	<b>33,000</b>	<b>8.3</b>
<b>STAFFING COMPLEMENT</b>		<b>10.00</b>	<b>10.00</b>		<b>0.00</b>	<b>0.00</b>	<b>10.00</b>	<b>0.00</b>	

## FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

### Engineering Services

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	1,194,567	<b>1,135,300</b>	1,136,800	<b>0.1</b>	0	0	<b>1,136,800</b>	1,500	0.1
Materials & Supplies	97,290	<b>132,900</b>	104,800	<b>(21.1)</b>	0	0	<b>104,800</b>	(28,100)	(21.1)
Services	491,012	<b>433,300</b>	433,600	<b>0.1</b>	0	0	<b>433,600</b>	300	0.1
Interdepartmental Charges	344,174	<b>355,800</b>	405,300	<b>13.9</b>	0	0	<b>405,300</b>	49,500	13.9
Transfer To Reserves & Reserve Funds	4,056,100	<b>4,056,100</b>	4,137,200	<b>2.0</b>	0	0	<b>4,137,200</b>	81,100	2.0
Long Term Debt Charges	377,955	<b>453,700</b>	113,200	<b>(75.0)</b>	0	0	<b>113,200</b>	(340,500)	(75.0)
Capital	665,202	<b>508,300</b>	363,300	<b>(28.5)</b>	0	0	<b>363,300</b>	(145,000)	(28.5)
<b>TOTAL EXPENDITURES</b>	<b>7,226,300</b>	<b>7,075,400</b>	<b>6,694,200</b>	<b>(5.4)</b>	<b>0</b>	<b>0</b>	<b>6,694,200</b>	<b>(381,200)</b>	<b>(5.4)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(112,896)	<b>(118,500)</b>	(118,100)	<b>(0.3)</b>	0	0	<b>(118,100)</b>	(400)	(0.3)
Fees & Service Charges	(86,748)	<b>(114,000)</b>	(108,000)	<b>(5.3)</b>	0	0	<b>(108,000)</b>	(6,000)	(5.3)
Other Revenues	(284,593)	<b>(539,300)</b>	(501,000)	<b>(7.1)</b>	0	0	<b>(501,000)</b>	(38,300)	(7.1)
Transfer From Reserve & Reserve Funds	(3,500)	<b>(21,000)</b>	(19,000)	<b>(9.5)</b>	0	0	<b>(19,000)</b>	(2,000)	(9.5)
Interdepartmental Recoveries	(32,300)	<b>(32,300)</b>	(56,800)	<b>75.9</b>	0	0	<b>(56,800)</b>	24,500	75.9
<b>TOTAL REVENUES</b>	<b>(520,037)</b>	<b>(825,100)</b>	<b>(802,900)</b>	<b>(2.7)</b>	<b>0</b>	<b>0</b>	<b>(802,900)</b>	<b>(22,200)</b>	<b>(2.7)</b>
<b>NET LEVY REQUIREMENT</b>	<b>6,706,263</b>	<b>6,250,300</b>	<b>5,891,300</b>	<b>(5.7)</b>	<b>0</b>	<b>0</b>	<b>5,891,300</b>	<b>(359,000)</b>	<b>(5.7)</b>
<b>STAFFING COMPLEMENT</b>		<b>13.75</b>	<b>13.75</b>		<b>0.00</b>	<b>0.00</b>	<b>13.75</b>	<b>0.00</b>	



**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Fleet Equipment*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	1,141,857	<b>1,132,100</b>	1,145,000	<b>1.1</b>	0	0	<b>1,145,000</b>	12,900	1.1
Materials & Supplies	1,446,225	<b>1,677,800</b>	1,586,400	<b>(5.4)</b>	0	0	<b>1,586,400</b>	(91,400)	(5.4)
Services	325,840	<b>401,300</b>	349,700	<b>(12.9)</b>	0	0	<b>349,700</b>	(51,600)	(12.9)
Interdepartmental Charges	286,524	<b>302,900</b>	317,800	<b>4.9</b>	0	0	<b>317,800</b>	14,900	4.9
Transfer To Reserves & Reserve Funds	1,356,800	<b>1,356,800</b>	1,383,900	<b>2.0</b>	0	0	<b>1,383,900</b>	27,100	2.0
Long Term Debt Charges	0	<b>35,600</b>	35,600	<b>0.0</b>	0	0	<b>35,600</b>	0	0.0
Capital	157,865	<b>161,900</b>	62,900	<b>(61.1)</b>	0	0	<b>62,900</b>	(99,000)	(61.1)
<b>TOTAL EXPENDITURES</b>	<b>4,715,111</b>	<b>5,068,400</b>	<b>4,881,300</b>	<b>(3.7)</b>	<b>0</b>	<b>0</b>	<b>4,881,300</b>	<b>(187,100)</b>	<b>(3.7)</b>
<b>REVENUES</b>									
Fees & Service Charges	(18,843)	<b>(19,100)</b>	(19,100)	<b>0.0</b>	0	0	<b>(19,100)</b>	0	0.0
Other Revenues	(82,858)	<b>(102,400)</b>	(81,900)	<b>(20.0)</b>	0	0	<b>(81,900)</b>	(20,500)	(20.0)
Interdepartmental Recoveries	(3,607,610)	<b>(4,013,900)</b>	(4,124,200)	<b>2.7</b>	0	0	<b>(4,124,200)</b>	110,300	2.7
<b>TOTAL REVENUES</b>	<b>(3,709,311)</b>	<b>(4,135,400)</b>	<b>(4,225,200)</b>	<b>2.2</b>	<b>0</b>	<b>0</b>	<b>(4,225,200)</b>	<b>89,800</b>	<b>2.2</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,005,800</b>	<b>933,000</b>	<b>656,100</b>	<b>(29.7)</b>	<b>0</b>	<b>0</b>	<b>656,100</b>	<b>(276,900)</b>	<b>(29.7)</b>
<b>STAFFING COMPLEMENT</b>		<b>13.50</b>	<b>13.50</b>		<b>0.00</b>	<b>0.00</b>	<b>13.50</b>	<b>0.00</b>	

## FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

### Facilities

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	355,088	<b>381,400</b>	390,400	<b>2.4</b>	0	95,500	<b>485,900</b>	104,500	27.4
Materials & Supplies	199,754	<b>238,000</b>	232,800	<b>(2.2)</b>	0	1,300	<b>234,100</b>	(3,900)	(1.6)
Services	234,578	<b>254,800</b>	229,400	<b>(10.0)</b>	0	2,700	<b>232,100</b>	(22,700)	(8.9)
Interdepartmental Charges	183,860	<b>198,200</b>	203,800	<b>2.8</b>	0	0	<b>203,800</b>	5,600	2.8
Financial	0	<b>0</b>	1,500	<b>100.0</b>	0	0	<b>1,500</b>	1,500	100.0
Long Term Debt Charges	18,632	<b>22,400</b>	75,700	<b>237.9</b>	0	0	<b>75,700</b>	53,300	237.9
Capital	167,540	<b>175,500</b>	191,000	<b>8.8</b>	0	0	<b>191,000</b>	15,500	8.8
<b>TOTAL EXPENDITURES</b>	<b>1,159,452</b>	<b>1,270,300</b>	<b>1,324,600</b>	<b>4.3</b>	<b>0</b>	<b>99,500</b>	<b>1,424,100</b>	<b>153,800</b>	<b>12.1</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(830)	<b>(5,400)</b>	(300)	<b>(94.4)</b>	0	0	<b>(300)</b>	(5,100)	(94.4)
Fees & Service Charges	(10,721)	<b>(9,600)</b>	(48,600)	<b>406.3</b>	0	0	<b>(48,600)</b>	39,000	406.3
Other Revenues	(844,539)	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Interdepartmental Recoveries	(736,550)	<b>(735,900)</b>	(766,100)	<b>4.1</b>	0	0	<b>(766,100)</b>	30,200	4.1
<b>TOTAL REVENUES</b>	<b>(1,592,640)</b>	<b>(750,900)</b>	<b>(815,000)</b>	<b>8.5</b>	<b>0</b>	<b>0</b>	<b>(815,000)</b>	<b>64,100</b>	<b>8.5</b>
<b>NET LEVY REQUIREMENT</b>	<b>(433,188)</b>	<b>519,400</b>	<b>509,600</b>	<b>(1.9)</b>	<b>0</b>	<b>99,500</b>	<b>609,100</b>	<b>89,700</b>	<b>17.3</b>
<b>STAFFING COMPLEMENT</b>		<b>4.19</b>	<b>4.19</b>		<b>0.00</b>	<b>1.00</b>	<b>5.19</b>	<b>1.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Roads Operations*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	5,024,954	<b>5,157,300</b>	5,201,400	<b>0.9</b>	0	(61,800)	<b>5,139,600</b>	(17,700)	(0.3)
Materials & Supplies	2,355,058	<b>3,066,400</b>	3,081,500	<b>0.5</b>	0	0	<b>3,081,500</b>	15,100	0.5
Services	2,013,974	<b>2,608,800</b>	2,621,600	<b>0.5</b>	0	0	<b>2,621,600</b>	12,800	0.5
Interdepartmental Charges	3,169,410	<b>3,505,100</b>	3,575,800	<b>2.0</b>	0	0	<b>3,575,800</b>	70,700	2.0
Transfer To Reserves & Reserve Funds	1,673,350	<b>1,681,100</b>	1,714,800	<b>2.0</b>	0	0	<b>1,714,800</b>	33,700	2.0
Long Term Debt Charges	24,162	<b>29,000</b>	40,100	<b>38.3</b>	0	0	<b>40,100</b>	11,100	38.3
Capital	84,000	<b>84,000</b>	15,000	<b>(82.1)</b>	0	0	<b>15,000</b>	(69,000)	(82.1)
<b>TOTAL EXPENDITURES</b>	<b>14,344,908</b>	<b>16,131,700</b>	<b>16,250,200</b>	<b>0.7</b>	<b>0</b>	<b>(61,800)</b>	<b>16,188,400</b>	<b>56,700</b>	<b>0.4</b>
<b>REVENUES</b>									
Federal/Provincial Grants	0	<b>(2,600)</b>	(1,700)	<b>(34.6)</b>	0	0	<b>(1,700)</b>	(900)	(34.6)
Financial Charges/Investment Income	(2,330)	<b>(14,000)</b>	(14,000)	<b>0.0</b>	0	0	<b>(14,000)</b>	0	0.0
Fees & Service Charges	(94,799)	<b>(108,600)</b>	(97,700)	<b>(10.0)</b>	0	0	<b>(97,700)</b>	(10,900)	(10.0)
Other Revenues	(202,316)	<b>(130,300)</b>	(190,800)	<b>46.4</b>	0	0	<b>(190,800)</b>	60,500	46.4
Transfer From Reserve & Reserve Funds	(12,185)	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
<b>TOTAL REVENUES</b>	<b>(311,630)</b>	<b>(255,500)</b>	<b>(304,200)</b>	<b>19.1</b>	<b>0</b>	<b>0</b>	<b>(304,200)</b>	<b>48,700</b>	<b>19.1</b>
<b>NET LEVY REQUIREMENT</b>	<b>14,033,278</b>	<b>15,876,200</b>	<b>15,946,000</b>	<b>0.4</b>	<b>0</b>	<b>(61,800)</b>	<b>15,884,200</b>	<b>8,000</b>	<b>0.1</b>
<b>STAFFING COMPLEMENT</b>		<b>66.46</b>	<b>66.46</b>		<b>0.00</b>	<b>(1.00)</b>	<b>65.46</b>	<b>(1.00)</b>	

# FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

## Waste Management

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	309,956	<b>277,600</b>	281,200	<b>1.3</b>	0	0	<b>281,200</b>	3,600	1.3
Materials & Supplies	37,668	<b>70,600</b>	60,200	<b>(14.7)</b>	0	0	<b>60,200</b>	(10,400)	(14.7)
Services	3,985,716	<b>4,517,300</b>	4,234,100	<b>(6.3)</b>	0	0	<b>4,234,100</b>	(283,200)	(6.3)
Transfer Payments/Grants	749,307	<b>884,000</b>	1,200,000	<b>35.7</b>	0	0	<b>1,200,000</b>	316,000	35.7
Interdepartmental Charges	276,324	<b>270,700</b>	274,800	<b>1.5</b>	0	0	<b>274,800</b>	4,100	1.5
Transfer To Reserves & Reserve Funds	359,100	<b>359,100</b>	359,100	<b>0.0</b>	0	0	<b>359,100</b>	0	0.0
Financial	2,008	<b>4,000</b>	3,000	<b>(25.0)</b>	0	0	<b>3,000</b>	(1,000)	(25.0)
Long Term Debt Charges	86,217	<b>199,100</b>	198,000	<b>(0.6)</b>	0	0	<b>198,000</b>	(1,100)	(0.6)
Capital	0	<b>12,500</b>	171,500	<b>1,272.0</b>	0	0	<b>171,500</b>	159,000	1,272.0
<b>TOTAL EXPENDITURES</b>	<b>5,806,296</b>	<b>6,594,900</b>	<b>6,781,900</b>	<b>2.8</b>	<b>0</b>	<b>0</b>	<b>6,781,900</b>	<b>187,000</b>	<b>2.8</b>
<b>REVENUES</b>									
PIL's-Supplementaries-Local Improvements	(4,268)	<b>(4,300)</b>	(4,300)	<b>0.0</b>	0	0	<b>(4,300)</b>	0	0.0
Federal/Provincial Grants	(551,185)	<b>(542,900)</b>	(711,700)	<b>31.1</b>	0	0	<b>(711,700)</b>	168,800	31.1
Municipal Recoveries	(16,304)	<b>(16,300)</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(16,300)	(100.0)
Fees & Service Charges	(1,026,331)	<b>(1,273,000)</b>	(1,067,400)	<b>(16.2)</b>	0	0	<b>(1,067,400)</b>	(205,600)	(16.2)
Other Revenues	(1,297)	<b>(1,500)</b>	(1,200)	<b>(20.0)</b>	0	0	<b>(1,200)</b>	(300)	(20.0)
Transfer From Reserve & Reserve Funds	(33,330)	<b>(200,000)</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(200,000)	(100.0)
Interdepartmental Recoveries	(96,900)	<b>(96,900)</b>	(101,100)	<b>4.3</b>	0	0	<b>(101,100)</b>	4,200	4.3
<b>TOTAL REVENUES</b>	<b>(1,729,615)</b>	<b>(2,134,900)</b>	<b>(1,885,700)</b>	<b>(11.7)</b>	<b>0</b>	<b>0</b>	<b>(1,885,700)</b>	<b>(249,200)</b>	<b>(11.7)</b>
<b>NET LEVY REQUIREMENT</b>	<b>4,076,681</b>	<b>4,460,000</b>	<b>4,896,200</b>	<b>9.8</b>	<b>0</b>	<b>0</b>	<b>4,896,200</b>	<b>436,200</b>	<b>9.8</b>
<b>STAFFING COMPLEMENT</b>		<b>4.05</b>	<b>4.05</b>		<b>0.00</b>	<b>0.00</b>	<b>4.05</b>	<b>0.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**HEALTH & SOCIAL SERVICES SUMMARY**

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	16,153,889	<b>16,312,300</b>	16,480,200	<b>1.0</b>	63,800	177,000	<b>16,721,000</b>	408,700	2.5
Materials & Supplies	1,662,232	<b>1,658,300</b>	1,736,100	<b>4.7</b>	0	0	<b>1,736,100</b>	77,800	4.7
Services	2,164,802	<b>2,015,000</b>	2,062,000	<b>2.3</b>	10,100	6,400	<b>2,078,500</b>	63,500	3.2
Transfer Payments/Grants	22,856,226	<b>23,359,000</b>	20,995,900	<b>(10.1)</b>	0	38,700	<b>21,034,600</b>	(2,324,400)	(10.0)
Interdepartmental Charges	1,279,126	<b>1,281,400</b>	1,294,900	<b>1.1</b>	0	0	<b>1,294,900</b>	13,500	1.1
Financial	121,686	<b>6,000</b>	6,100	<b>1.7</b>	0	0	<b>6,100</b>	100	1.7
Long Term Debt Charges	2,036,188	<b>2,036,100</b>	2,024,800	<b>(0.6)</b>	0	0	<b>2,024,800</b>	(11,300)	(0.6)
Capital	81,575	<b>77,000</b>	50,700	<b>(34.2)</b>	0	7,100	<b>57,800</b>	(19,200)	(24.9)
<b>TOTAL EXPENDITURES</b>	<b>46,355,724</b>	<b>46,745,100</b>	<b>44,650,700</b>	<b>(4.5)</b>	<b>73,900</b>	<b>229,200</b>	<b>44,953,800</b>	<b>(1,791,300)</b>	<b>(3.8)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(29,076,985)	<b>(29,586,600)</b>	(26,768,900)	<b>(9.5)</b>	(73,900)	(495,900)	<b>(27,338,700)</b>	(2,247,900)	(7.6)
Municipal Recoveries	(2,649,657)	<b>(2,741,900)</b>	(2,718,700)	<b>(0.8)</b>	0	131,900	<b>(2,586,800)</b>	(155,100)	(5.7)
Financial Charges/Investment Income	(13,700)	<b>(8,700)</b>	(10,800)	<b>24.1</b>	0	0	<b>(10,800)</b>	2,100	24.1
Fees & Service Charges	(3,660,424)	<b>(3,937,600)</b>	(4,083,600)	<b>3.7</b>	(17,000)	0	<b>(4,100,600)</b>	163,000	4.1
Other Revenues	(558,570)	<b>(293,700)</b>	(302,900)	<b>3.1</b>	0	0	<b>(302,900)</b>	9,200	3.1
Transfer From Reserve & Reserve Funds	(21,993)	<b>(33,100)</b>	(35,900)	<b>8.5</b>	0	0	<b>(35,900)</b>	2,800	8.5
Interdepartmental Recoveries	(889,600)	<b>(889,600)</b>	(861,200)	<b>(3.2)</b>	0	0	<b>(861,200)</b>	(28,400)	(3.2)
<b>TOTAL REVENUES</b>	<b>(36,870,929)</b>	<b>(37,491,200)</b>	<b>(34,782,000)</b>	<b>(7.2)</b>	<b>(90,900)</b>	<b>(364,000)</b>	<b>(35,236,900)</b>	<b>(2,254,300)</b>	<b>(6.0)</b>
<b>NET LEVY REQUIREMENT</b>	<b>9,484,795</b>	<b>9,253,900</b>	<b>9,868,700</b>	<b>6.6</b>	<b>(17,000)</b>	<b>(134,800)</b>	<b>9,716,900</b>	<b>463,000</b>	<b>5.0</b>
<b>STAFFING COMPLEMENT</b>		<b>222.20</b>	<b>220.84</b>		<b>0.75</b>	<b>2.50</b>	<b>224.09</b>	<b>1.89</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Health & Social Services Administration*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	243,133	<b>244,900</b>	249,900	<b>2.0</b>	0	0	<b>249,900</b>	5,000	2.0
Materials & Supplies	1,348	<b>1,600</b>	1,600	<b>0.0</b>	0	0	<b>1,600</b>	0	0.0
Services	11,827	<b>17,000</b>	13,700	<b>(19.4)</b>	0	0	<b>13,700</b>	(3,300)	(19.4)
Interdepartmental Charges	25,300	<b>25,300</b>	23,300	<b>(7.9)</b>	0	0	<b>23,300</b>	(2,000)	(7.9)
<b>TOTAL EXPENDITURES</b>	<b>281,608</b>	<b>288,800</b>	<b>288,500</b>	<b>(0.1)</b>	<b>0</b>	<b>0</b>	<b>288,500</b>	<b>(300)</b>	<b>(0.1)</b>
<b>REVENUES</b>									
Financial Charges/Investment Income	(2,700)	<b>(2,700)</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(2,700)	(100.0)
Interdepartmental Recoveries	(286,500)	<b>(286,500)</b>	(288,500)	<b>0.7</b>	0	0	<b>(288,500)</b>	2,000	0.7
<b>TOTAL REVENUES</b>	<b>(289,200)</b>	<b>(289,200)</b>	<b>(288,500)</b>	<b>(0.2)</b>	<b>0</b>	<b>0</b>	<b>(288,500)</b>	<b>(700)</b>	<b>(0.2)</b>
<b>NET LEVY REQUIREMENT</b>	<b>(7,592)</b>	<b>(400)</b>	<b>0</b>	<b>100.0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>100.0</b>
<b>STAFFING COMPLEMENT</b>		<b>2.00</b>	<b>2.00</b>		<b>0.00</b>	<b>0.00</b>	<b>2.00</b>	<b>0.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*HSS Administration Buildings*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Materials & Supplies	42,861	<b>42,400</b>	42,500	<b>0.2</b>	0	0	<b>42,500</b>	100	0.2
Services	393,915	<b>389,200</b>	397,100	<b>2.0</b>	0	0	<b>397,100</b>	7,900	2.0
Interdepartmental Charges	14,800	<b>18,500</b>	16,000	<b>(13.5)</b>	0	0	<b>16,000</b>	(2,500)	(13.5)
<b>TOTAL EXPENDITURES</b>	<b>451,576</b>	<b>450,100</b>	<b>455,600</b>	<b>1.2</b>	<b>0</b>	<b>0</b>	<b>455,600</b>	<b>5,500</b>	<b>1.2</b>
<b>REVENUES</b>									
Fees & Service Charges	(1,200)	<b>(1,300)</b>	(1,200)	<b>(7.7)</b>	0	0	<b>(1,200)</b>	(100)	(7.7)
Interdepartmental Recoveries	(483,800)	<b>(483,800)</b>	(454,400)	<b>(6.1)</b>	0	0	<b>(454,400)</b>	(29,400)	(6.1)
<b>TOTAL REVENUES</b>	<b>(485,000)</b>	<b>(485,100)</b>	<b>(455,600)</b>	<b>(6.1)</b>	<b>0</b>	<b>0</b>	<b>(455,600)</b>	<b>(29,500)</b>	<b>(6.1)</b>
<b>NET LEVY REQUIREMENT</b>	<b>(33,424)</b>	<b>(35,000)</b>	<b>0</b>	<b>100.0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>100.0</b>

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Port Rowan Medical Centre*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Materials & Supplies	6,782	<b>7,500</b>	7,200	<b>(4.0)</b>	0	0	<b>7,200</b>	(300)	(4.0)
Services	15,315	<b>17,100</b>	18,000	<b>5.3</b>	0	0	<b>18,000</b>	900	5.3
Interdepartmental Charges	3,320	<b>3,400</b>	3,500	<b>2.9</b>	0	0	<b>3,500</b>	100	2.9
Capital	992	<b>1,000</b>	3,400	<b>240.0</b>	0	0	<b>3,400</b>	2,400	240.0
<b>TOTAL EXPENDITURES</b>	<b>26,409</b>	<b>29,000</b>	<b>32,100</b>	<b>10.7</b>	<b>0</b>	<b>0</b>	<b>32,100</b>	<b>3,100</b>	<b>10.7</b>
<b>REVENUES</b>									
Fees & Service Charges	(24,786)	<b>(14,600)</b>	(15,100)	<b>3.4</b>	(17,000)	0	<b>(32,100)</b>	17,500	119.9
<b>TOTAL REVENUES</b>	<b>(24,786)</b>	<b>(14,600)</b>	<b>(15,100)</b>	<b>3.4</b>	<b>(17,000)</b>	<b>0</b>	<b>(32,100)</b>	<b>17,500</b>	<b>119.9</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,623</b>	<b>14,400</b>	<b>17,000</b>	<b>18.1</b>	<b>(17,000)</b>	<b>0</b>	<b>0</b>	<b>(14,400)</b>	<b>(100.0)</b>



# FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

## Social Services

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	3,568,977	<b>3,737,400</b>	3,687,400	<b>(1.3)</b>	63,800	109,000	<b>3,860,200</b>	122,800	3.3
Materials & Supplies	52,058	<b>73,300</b>	72,700	<b>(0.8)</b>	0	0	<b>72,700</b>	(600)	(0.8)
Services	1,257,938	<b>1,137,900</b>	1,138,400	<b>0.0</b>	400	0	<b>1,138,800</b>	900	0.1
Transfer Payments/Grants	15,597,163	<b>15,629,100</b>	15,610,300	<b>(0.1)</b>	0	0	<b>15,610,300</b>	(18,800)	(0.1)
Interdepartmental Charges	680,622	<b>680,200</b>	690,300	<b>1.5</b>	0	0	<b>690,300</b>	10,100	1.5
Financial	3,716	<b>4,600</b>	4,400	<b>(4.3)</b>	0	0	<b>4,400</b>	(200)	(4.3)
Capital	5,100	<b>3,600</b>	24,300	<b>575.0</b>	0	2,600	<b>26,900</b>	23,300	647.2
<b>TOTAL EXPENDITURES</b>	<b>21,165,574</b>	<b>21,266,100</b>	<b>21,227,800</b>	<b>(0.2)</b>	<b>64,200</b>	<b>111,600</b>	<b>21,403,600</b>	<b>137,500</b>	<b>0.6</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(16,333,486)	<b>(16,581,900)</b>	(16,542,500)	<b>(0.2)</b>	(64,200)	(456,400)	<b>(17,063,100)</b>	481,200	2.9
Municipal Recoveries	(1,652,517)	<b>(1,751,600)</b>	(1,668,700)	<b>(4.7)</b>	0	131,900	<b>(1,536,800)</b>	(214,800)	(12.3)
Fees & Service Charges	(103,698)	<b>(60,500)</b>	(60,500)	<b>0.0</b>	0	0	<b>(60,500)</b>	0	0.0
Other Revenues	(525,519)	<b>(288,700)</b>	(286,500)	<b>(0.8)</b>	0	0	<b>(286,500)</b>	(2,200)	(0.8)
Interdepartmental Recoveries	(106,700)	<b>(106,700)</b>	(107,000)	<b>0.3</b>	0	0	<b>(107,000)</b>	300	0.3
<b>TOTAL REVENUES</b>	<b>(18,721,920)</b>	<b>(18,789,400)</b>	<b>(18,665,200)</b>	<b>(0.7)</b>	<b>(64,200)</b>	<b>(324,500)</b>	<b>(19,053,900)</b>	<b>264,500</b>	<b>1.4</b>
<b>NET LEVY REQUIREMENT</b>	<b>2,443,654</b>	<b>2,476,700</b>	<b>2,562,600</b>	<b>3.5</b>	<b>0</b>	<b>(212,900)</b>	<b>2,349,700</b>	<b>(127,000)</b>	<b>(5.1)</b>
<b>STAFFING COMPLEMENT</b>		<b>54.54</b>	<b>53.04</b>		<b>0.75</b>	<b>1.50</b>	<b>55.29</b>	<b>0.75</b>	

# FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

## Norview Lodge

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	12,178,430	<b>12,160,800</b>	12,371,000	<b>1.7</b>	0	0	<b>12,371,000</b>	210,200	1.7
Materials & Supplies	1,545,484	<b>1,532,000</b>	1,610,800	<b>5.1</b>	0	0	<b>1,610,800</b>	78,800	5.1
Services	448,323	<b>404,100</b>	430,200	<b>6.5</b>	0	0	<b>430,200</b>	26,100	6.5
Interdepartmental Charges	493,867	<b>492,800</b>	503,000	<b>2.1</b>	0	0	<b>503,000</b>	10,200	2.1
Financial	117,225	<b>1,000</b>	1,100	<b>10.0</b>	0	0	<b>1,100</b>	100	10.0
Long Term Debt Charges	2,036,188	<b>2,036,100</b>	2,024,800	<b>(0.6)</b>	0	0	<b>2,024,800</b>	(11,300)	(0.6)
Capital	75,483	<b>72,400</b>	23,000	<b>(68.2)</b>	0	0	<b>23,000</b>	(49,400)	(68.2)
<b>TOTAL EXPENDITURES</b>	<b>16,895,000</b>	<b>16,699,200</b>	<b>16,963,900</b>	<b>1.6</b>	<b>0</b>	<b>0</b>	<b>16,963,900</b>	<b>264,700</b>	<b>1.6</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(8,188,552)	<b>(7,952,700)</b>	(7,763,900)	<b>(2.4)</b>	0	0	<b>(7,763,900)</b>	(188,800)	(2.4)
Financial Charges/Investment Income	(11,000)	<b>(6,000)</b>	(10,800)	<b>80.0</b>	0	0	<b>(10,800)</b>	4,800	80.0
Fees & Service Charges	(3,530,740)	<b>(3,861,200)</b>	(4,006,800)	<b>3.8</b>	0	0	<b>(4,006,800)</b>	145,600	3.8
Other Revenues	(28,122)	<b>(4,900)</b>	(16,300)	<b>232.7</b>	0	0	<b>(16,300)</b>	11,400	232.7
Transfer From Reserve & Reserve Funds	(21,993)	<b>(33,100)</b>	(35,900)	<b>8.5</b>	0	0	<b>(35,900)</b>	2,800	8.5
<b>TOTAL REVENUES</b>	<b>(11,780,407)</b>	<b>(11,857,900)</b>	<b>(11,833,700)</b>	<b>(0.2)</b>	<b>0</b>	<b>0</b>	<b>(11,833,700)</b>	<b>(24,200)</b>	<b>(0.2)</b>
<b>NET LEVY REQUIREMENT</b>	<b>5,114,593</b>	<b>4,841,300</b>	<b>5,130,200</b>	<b>6.0</b>	<b>0</b>	<b>0</b>	<b>5,130,200</b>	<b>288,900</b>	<b>6.0</b>
<b>STAFFING COMPLEMENT</b>		<b>163.97</b>	<b>164.11</b>		<b>0.00</b>	<b>0.00</b>	<b>164.11</b>	<b>0.14</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Social Housing*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	163,350	<b>169,200</b>	171,900	<b>1.6</b>	0	68,000	<b>239,900</b>	70,700	41.8
Materials & Supplies	13,698	<b>1,500</b>	1,300	<b>(13.3)</b>	0	0	<b>1,300</b>	(200)	(13.3)
Services	37,485	<b>49,700</b>	64,600	<b>30.0</b>	9,700	6,400	<b>80,700</b>	31,000	62.4
Transfer Payments/Grants	7,259,063	<b>7,729,900</b>	5,385,600	<b>(30.3)</b>	0	38,700	<b>5,424,300</b>	(2,305,600)	(29.8)
Interdepartmental Charges	61,216	<b>61,200</b>	58,800	<b>(3.9)</b>	0	0	<b>58,800</b>	(2,400)	(3.9)
Financial	745	<b>400</b>	600	<b>50.0</b>	0	0	<b>600</b>	200	50.0
Capital	0	<b>0</b>	0	<b>0.0</b>	0	4,500	<b>4,500</b>	4,500	100.0
<b>TOTAL EXPENDITURES</b>	<b>7,535,557</b>	<b>8,011,900</b>	<b>5,682,800</b>	<b>(29.1)</b>	<b>9,700</b>	<b>117,600</b>	<b>5,810,100</b>	<b>(2,201,800)</b>	<b>(27.5)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(4,554,947)	<b>(5,052,000)</b>	(2,462,500)	<b>(51.3)</b>	(9,700)	(39,500)	<b>(2,511,700)</b>	(2,540,300)	(50.3)
Municipal Recoveries	(997,140)	<b>(990,300)</b>	(1,050,000)	<b>6.0</b>	0	0	<b>(1,050,000)</b>	59,700	6.0
Other Revenues	(4,930)	<b>(100)</b>	(100)	<b>0.0</b>	0	0	<b>(100)</b>	0	0.0
Interdepartmental Recoveries	(12,600)	<b>(12,600)</b>	(11,300)	<b>(10.3)</b>	0	0	<b>(11,300)</b>	(1,300)	(10.3)
<b>TOTAL REVENUES</b>	<b>(5,569,617)</b>	<b>(6,055,000)</b>	<b>(3,523,900)</b>	<b>(41.8)</b>	<b>(9,700)</b>	<b>(39,500)</b>	<b>(3,573,100)</b>	<b>(2,481,900)</b>	<b>(41.0)</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,965,940</b>	<b>1,956,900</b>	<b>2,158,900</b>	<b>10.3</b>	<b>0</b>	<b>78,100</b>	<b>2,237,000</b>	<b>280,100</b>	<b>14.3</b>
<b>STAFFING COMPLEMENT</b>		<b>1.69</b>	<b>1.69</b>		<b>0.00</b>	<b>1.00</b>	<b>2.69</b>	<b>1.00</b>	



**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**COMMUNITY SERVICES SUMMARY**

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	13,858,769	<b>13,678,300</b>	13,881,200	<b>1.5</b>	78,400	88,100	<b>14,047,700</b>	369,400	2.7
Materials & Supplies	2,378,301	<b>2,508,600</b>	2,516,400	<b>0.3</b>	300	0	<b>2,516,700</b>	8,100	0.3
Services	2,025,941	<b>2,174,800</b>	1,903,200	<b>(12.5)</b>	264,800	(135,500)	<b>2,032,500</b>	(142,300)	(6.5)
Transfer Payments/Grants	337,222	<b>346,600</b>	362,800	<b>4.7</b>	0	0	<b>362,800</b>	16,200	4.7
Interdepartmental Charges	2,286,865	<b>2,318,800</b>	2,355,200	<b>1.6</b>	0	0	<b>2,355,200</b>	36,400	1.6
Transfer To Reserves & Reserve Funds	1,028,620	<b>1,028,700</b>	1,045,100	<b>1.6</b>	0	0	<b>1,045,100</b>	16,400	1.6
Financial	35,704	<b>37,300</b>	35,600	<b>(4.6)</b>	0	0	<b>35,600</b>	(1,700)	(4.6)
Long Term Debt Charges	523,164	<b>565,300</b>	592,100	<b>4.7</b>	0	0	<b>592,100</b>	26,800	4.7
Capital	569,705	<b>599,000</b>	1,099,600	<b>83.6</b>	15,000	0	<b>1,114,600</b>	515,600	86.1
<b>TOTAL EXPENDITURES</b>	<b>23,044,291</b>	<b>23,257,400</b>	<b>23,791,200</b>	<b>2.3</b>	<b>358,500</b>	<b>(47,400)</b>	<b>24,102,300</b>	<b>844,900</b>	<b>3.6</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(3,627,889)	<b>(3,678,800)</b>	(3,772,800)	<b>2.6</b>	0	(46,000)	<b>(3,818,800)</b>	140,000	3.8
Municipal Recoveries	(42,800)	<b>(85,800)</b>	(86,600)	<b>0.9</b>	0	0	<b>(86,600)</b>	800	0.9
Financial Charges/Investment Income	(96,092)	<b>(139,300)</b>	(65,400)	<b>(53.1)</b>	(38,500)	(8,000)	<b>(111,900)</b>	(27,400)	(19.7)
Fees & Service Charges	(3,320,605)	<b>(3,525,000)</b>	(3,364,900)	<b>(4.5)</b>	(20,200)	(34,800)	<b>(3,419,900)</b>	(105,100)	(3.0)
Other Revenues	(550,992)	<b>(618,600)</b>	(484,700)	<b>(21.6)</b>	0	0	<b>(484,700)</b>	(133,900)	(21.6)
Transfer From Reserve & Reserve Funds	(67,371)	<b>(78,500)</b>	(68,800)	<b>(12.4)</b>	0	0	<b>(68,800)</b>	(9,700)	(12.4)
Interdepartmental Recoveries	(281,007)	<b>(302,500)</b>	(289,700)	<b>(4.2)</b>	0	0	<b>(289,700)</b>	(12,800)	(4.2)
<b>TOTAL REVENUES</b>	<b>(7,986,756)</b>	<b>(8,428,500)</b>	<b>(8,132,900)</b>	<b>(3.5)</b>	<b>(58,700)</b>	<b>(88,800)</b>	<b>(8,280,400)</b>	<b>(148,100)</b>	<b>(1.8)</b>
<b>NET LEVY REQUIREMENT</b>	<b>15,057,535</b>	<b>14,828,900</b>	<b>15,658,300</b>	<b>5.6</b>	<b>299,800</b>	<b>(136,200)</b>	<b>15,821,900</b>	<b>993,000</b>	<b>6.7</b>
<b>STAFFING COMPLEMENT</b>		<b>176.94</b>	<b>177.92</b>		<b>1.18</b>	<b>1.06</b>	<b>180.16</b>	<b>3.22</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Community Services Administration*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	228,345	<b>226,400</b>	232,400	<b>2.7</b>	0	0	<b>232,400</b>	6,000	2.7
Materials & Supplies	42,549	<b>47,100</b>	43,400	<b>(7.9)</b>	0	0	<b>43,400</b>	(3,700)	(7.9)
Services	82,702	<b>65,800</b>	75,100	<b>14.1</b>	0	0	<b>75,100</b>	9,300	14.1
Interdepartmental Charges	50,440	<b>50,500</b>	48,800	<b>(3.4)</b>	0	0	<b>48,800</b>	(1,700)	(3.4)
Capital	3,000	<b>3,000</b>	5,000	<b>66.7</b>	0	0	<b>5,000</b>	2,000	66.7
<b>TOTAL EXPENDITURES</b>	<b>407,036</b>	<b>392,800</b>	<b>404,700</b>	<b>3.0</b>	<b>0</b>	<b>0</b>	<b>404,700</b>	<b>11,900</b>	<b>3.0</b>
<b>REVENUES</b>									
Financial Charges/Investment Income	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Fees & Service Charges	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Interdepartmental Recoveries	(112,900)	<b>(112,900)</b>	(105,400)	<b>(6.6)</b>	0	0	<b>(105,400)</b>	(7,500)	(6.6)
<b>TOTAL REVENUES</b>	<b>(112,900)</b>	<b>(112,900)</b>	<b>(105,400)</b>	<b>(6.6)</b>	<b>0</b>	<b>0</b>	<b>(105,400)</b>	<b>(7,500)</b>	<b>(6.6)</b>
<b>NET LEVY REQUIREMENT</b>	<b>294,136</b>	<b>279,900</b>	<b>299,300</b>	<b>6.9</b>	<b>0</b>	<b>0</b>	<b>299,300</b>	<b>19,400</b>	<b>6.9</b>
<b>STAFFING COMPLEMENT</b>		<b>2.00</b>	<b>2.00</b>		<b>0.00</b>	<b>0.00</b>	<b>2.00</b>	<b>0.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Business Services*

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	460,252	<b>441,400</b>	511,700	<b>15.9</b>	0	0	<b>511,700</b>	70,300	15.9
Materials & Supplies	6,425	<b>9,100</b>	7,200	<b>(20.9)</b>	0	0	<b>7,200</b>	(1,900)	(20.9)
Services	9,729	<b>14,300</b>	10,600	<b>(25.9)</b>	0	0	<b>10,600</b>	(3,700)	(25.9)
Transfer Payments/Grants	663	<b>600</b>	600	<b>0.0</b>	0	0	<b>600</b>	0	0.0
Interdepartmental Charges	38,000	<b>38,000</b>	39,000	<b>2.6</b>	0	0	<b>39,000</b>	1,000	2.6
Financial	23,758	<b>26,300</b>	22,800	<b>(13.3)</b>	0	0	<b>22,800</b>	(3,500)	(13.3)
Capital	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
<b>TOTAL EXPENDITURES</b>	<b>538,827</b>	<b>529,700</b>	<b>591,900</b>	<b>11.7</b>	<b>0</b>	<b>0</b>	<b>591,900</b>	<b>62,200</b>	<b>11.7</b>
<b>REVENUES</b>									
Financial Charges/Investment Income	(762)	<b>(100)</b>	(100)	<b>0.0</b>	0	0	<b>(100)</b>	0	0.0
Fees & Service Charges	(63,505)	<b>(55,800)</b>	(43,600)	<b>(21.9)</b>	0	(30,000)	<b>(73,600)</b>	17,800	31.9
Other Revenues	(30,898)	<b>(19,700)</b>	(19,700)	<b>0.0</b>	0	0	<b>(19,700)</b>	0	0.0
Transfer From Reserve & Reserve Funds	(54,050)	<b>(54,300)</b>	(54,000)	<b>(0.6)</b>	0	0	<b>(54,000)</b>	(300)	(0.6)
<b>TOTAL REVENUES</b>	<b>(149,215)</b>	<b>(129,900)</b>	<b>(117,400)</b>	<b>(9.6)</b>	<b>0</b>	<b>(30,000)</b>	<b>(147,400)</b>	<b>17,500</b>	<b>13.5</b>
<b>NET LEVY REQUIREMENT</b>	<b>389,612</b>	<b>399,800</b>	<b>474,500</b>	<b>18.7</b>	<b>0</b>	<b>(30,000)</b>	<b>444,500</b>	<b>44,700</b>	<b>11.2</b>
<b>STAFFING COMPLEMENT</b>		<b>5.60</b>	<b>6.60</b>		<b>0.00</b>	<b>0.00</b>	<b>6.60</b>	<b>1.00</b>	

## FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

### Parks & Facilities

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	3,194,072	<b>3,188,100</b>	3,150,200	<b>(1.2)</b>	11,200	88,700	<b>3,250,100</b>	62,000	1.9
Materials & Supplies	1,137,175	<b>1,204,800</b>	1,218,300	<b>1.1</b>	300	0	<b>1,218,600</b>	13,800	1.1
Services	842,893	<b>889,800</b>	894,800	<b>0.6</b>	0	17,400	<b>912,200</b>	22,400	2.5
Transfer Payments/Grants	311,375	<b>320,000</b>	337,200	<b>5.4</b>	0	0	<b>337,200</b>	17,200	5.4
Interdepartmental Charges	919,670	<b>896,400</b>	916,100	<b>2.2</b>	0	0	<b>916,100</b>	19,700	2.2
Transfer To Reserves & Reserve Funds	20	<b>100</b>	100	<b>0.0</b>	0	0	<b>100</b>	0	0.0
Long Term Debt Charges	241,087	<b>278,800</b>	216,500	<b>(22.3)</b>	0	0	<b>216,500</b>	(62,300)	(22.3)
Capital	260,263	<b>295,000</b>	718,000	<b>143.4</b>	0	0	<b>718,000</b>	423,000	143.4
<b>TOTAL EXPENDITURES</b>	<b>6,906,555</b>	<b>7,073,000</b>	<b>7,451,200</b>	<b>5.3</b>	<b>11,500</b>	<b>106,100</b>	<b>7,568,800</b>	<b>495,800</b>	<b>7.0</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(9,778)	<b>(13,700)</b>	(9,800)	<b>(28.5)</b>	0	0	<b>(9,800)</b>	(3,900)	(28.5)
Municipal Recoveries	(25,800)	<b>(25,800)</b>	(26,600)	<b>3.1</b>	0	0	<b>(26,600)</b>	800	3.1
Financial Charges/Investment Income	(13,315)	<b>(50,400)</b>	(17,300)	<b>(65.7)</b>	(11,500)	(25,000)	<b>(53,800)</b>	3,400	6.7
Fees & Service Charges	(1,666,025)	<b>(1,735,100)</b>	(1,751,300)	<b>0.9</b>	0	0	<b>(1,751,300)</b>	16,200	0.9
Other Revenues	(196,296)	<b>(270,400)</b>	(117,200)	<b>(56.7)</b>	0	0	<b>(117,200)</b>	(153,200)	(56.7)
Transfer From Reserve & Reserve Funds	(3,200)	<b>(8,200)</b>	(2,200)	<b>(73.2)</b>	0	0	<b>(2,200)</b>	(6,000)	(73.2)
Interdepartmental Recoveries	(155,843)	<b>(177,100)</b>	(171,600)	<b>(3.1)</b>	0	0	<b>(171,600)</b>	(5,500)	(3.1)
<b>TOTAL REVENUES</b>	<b>(2,070,257)</b>	<b>(2,280,700)</b>	<b>(2,096,000)</b>	<b>(8.1)</b>	<b>(11,500)</b>	<b>(25,000)</b>	<b>(2,132,500)</b>	<b>(148,200)</b>	<b>(6.5)</b>
<b>NET LEVY REQUIREMENT</b>	<b>4,836,298</b>	<b>4,792,300</b>	<b>5,355,200</b>	<b>11.7</b>	<b>0</b>	<b>81,100</b>	<b>5,436,300</b>	<b>644,000</b>	<b>13.4</b>
<b>STAFFING COMPLEMENT</b>		<b>48.18</b>	<b>48.18</b>		<b>0.18</b>	<b>1.00</b>	<b>49.36</b>	<b>1.18</b>	



## FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

### Recreation

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	1,495,759	<b>1,479,500</b>	1,489,500	<b>0.7</b>	0	1,600	<b>1,491,100</b>	11,600	0.8
Materials & Supplies	263,089	<b>264,400</b>	267,100	<b>1.0</b>	0	0	<b>267,100</b>	2,700	1.0
Services	226,279	<b>223,700</b>	230,600	<b>3.1</b>	0	0	<b>230,600</b>	6,900	3.1
Transfer Payments/Grants	25,041	<b>24,500</b>	24,500	<b>0.0</b>	0	0	<b>24,500</b>	0	0.0
Interdepartmental Charges	212,252	<b>226,800</b>	221,900	<b>(2.2)</b>	0	0	<b>221,900</b>	(4,900)	(2.2)
Transfer To Reserves & Reserve Funds	3,000	<b>3,000</b>	3,100	<b>3.3</b>	0	0	<b>3,100</b>	100	3.3
Financial	750	<b>1,000</b>	1,000	<b>0.0</b>	0	0	<b>1,000</b>	0	0.0
Capital	26,990	<b>26,100</b>	11,500	<b>(55.9)</b>	15,000	0	<b>26,500</b>	400	1.5
<b>TOTAL EXPENDITURES</b>	<b>2,253,160</b>	<b>2,249,000</b>	<b>2,249,200</b>	<b>0.0</b>	<b>15,000</b>	<b>1,600</b>	<b>2,265,800</b>	<b>16,800</b>	<b>0.7</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(60,156)	<b>(69,500)</b>	(62,500)	<b>(10.1)</b>	0	0	<b>(62,500)</b>	(7,000)	(10.1)
Financial Charges/Investment Income	(30,170)	<b>(33,000)</b>	(29,000)	<b>(12.1)</b>	0	0	<b>(29,000)</b>	(4,000)	(12.1)
Fees & Service Charges	(602,802)	<b>(618,500)</b>	(590,700)	<b>(4.5)</b>	0	0	<b>(590,700)</b>	(27,800)	(4.5)
Other Revenues	(35,561)	<b>(37,400)</b>	(40,400)	<b>8.0</b>	0	0	<b>(40,400)</b>	3,000	8.0
Transfer From Reserve & Reserve Funds	(6,000)	<b>(6,000)</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(6,000)	(100.0)
Interdepartmental Recoveries	(6,664)	<b>(6,900)</b>	(6,800)	<b>(1.4)</b>	0	0	<b>(6,800)</b>	(100)	(1.4)
<b>TOTAL REVENUES</b>	<b>(741,353)</b>	<b>(771,300)</b>	<b>(729,400)</b>	<b>(5.4)</b>	<b>0</b>	<b>0</b>	<b>(729,400)</b>	<b>(41,900)</b>	<b>(5.4)</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,511,807</b>	<b>1,477,700</b>	<b>1,519,800</b>	<b>2.8</b>	<b>15,000</b>	<b>1,600</b>	<b>1,536,400</b>	<b>58,700</b>	<b>4.0</b>
<b>STAFFING COMPLEMENT</b>		<b>27.07</b>	<b>27.05</b>		<b>0.00</b>	<b>0.06</b>	<b>27.11</b>	<b>0.04</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Fire & Rescue Services*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	1,966,696	<b>1,852,300</b>	1,882,600	<b>1.6</b>	0	0	<b>1,882,600</b>	30,300	1.6
Materials & Supplies	269,375	<b>320,100</b>	312,800	<b>(2.3)</b>	0	0	<b>312,800</b>	(7,300)	(2.3)
Services	459,529	<b>478,600</b>	472,300	<b>(1.3)</b>	0	0	<b>472,300</b>	(6,300)	(1.3)
Interdepartmental Charges	740,422	<b>771,300</b>	789,700	<b>2.4</b>	0	0	<b>789,700</b>	18,400	2.4
Transfer To Reserves & Reserve Funds	636,700	<b>636,700</b>	649,400	<b>2.0</b>	0	0	<b>649,400</b>	12,700	2.0
Long Term Debt Charges	237,377	<b>241,800</b>	305,100	<b>26.2</b>	0	0	<b>305,100</b>	63,300	26.2
Capital	189,166	<b>201,000</b>	282,000	<b>40.3</b>	0	0	<b>282,000</b>	81,000	40.3
<b>TOTAL EXPENDITURES</b>	<b>4,499,265</b>	<b>4,501,800</b>	<b>4,693,900</b>	<b>4.3</b>	<b>0</b>	<b>0</b>	<b>4,693,900</b>	<b>192,100</b>	<b>4.3</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(900)	<b>(1,700)</b>	(300)	<b>(82.4)</b>	0	0	<b>(300)</b>	(1,400)	(82.4)
Financial Charges/Investment Income	(23,685)	<b>(5,000)</b>	(10,000)	<b>100.0</b>	0	0	<b>(10,000)</b>	5,000	100.0
Fees & Service Charges	(47,649)	<b>(59,500)</b>	(34,600)	<b>(41.8)</b>	0	0	<b>(34,600)</b>	(24,900)	(41.8)
Other Revenues	(292)	<b>(6,300)</b>	(4,600)	<b>(27.0)</b>	0	0	<b>(4,600)</b>	(1,700)	(27.0)
Transfer From Reserve & Reserve Funds	(968)	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Interdepartmental Recoveries	(5,600)	<b>(5,600)</b>	(5,900)	<b>5.4</b>	0	0	<b>(5,900)</b>	300	5.4
<b>TOTAL REVENUES</b>	<b>(79,094)</b>	<b>(78,100)</b>	<b>(55,400)</b>	<b>(29.1)</b>	<b>0</b>	<b>0</b>	<b>(55,400)</b>	<b>(22,700)</b>	<b>(29.1)</b>
<b>NET LEVY REQUIREMENT</b>	<b>4,420,171</b>	<b>4,423,700</b>	<b>4,638,500</b>	<b>4.9</b>	<b>0</b>	<b>0</b>	<b>4,638,500</b>	<b>214,800</b>	<b>4.9</b>
<b>STAFFING COMPLEMENT</b>		<b>31.47</b>	<b>31.47</b>		<b>0.00</b>	<b>0.00</b>	<b>31.47</b>	<b>0.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Emergency Medical Services*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	6,232,915	<b>6,251,000</b>	6,372,600	<b>1.9</b>	0	0	<b>6,372,600</b>	121,600	1.9
Materials & Supplies	306,776	<b>333,000</b>	332,500	<b>(0.2)</b>	0	0	<b>332,500</b>	(500)	(0.2)
Services	137,099	<b>116,700</b>	119,200	<b>2.1</b>	0	0	<b>119,200</b>	2,500	2.1
Interdepartmental Charges	261,210	<b>271,900</b>	279,600	<b>2.8</b>	0	0	<b>279,600</b>	7,700	2.8
Transfer To Reserves & Reserve Funds	178,900	<b>178,900</b>	182,500	<b>2.0</b>	0	0	<b>182,500</b>	3,600	2.0
Long Term Debt Charges	41,300	<b>41,300</b>	67,100	<b>62.5</b>	0	0	<b>67,100</b>	25,800	62.5
Capital	51,681	<b>32,000</b>	62,000	<b>93.8</b>	0	0	<b>62,000</b>	30,000	93.8
<b>TOTAL EXPENDITURES</b>	<b>7,209,881</b>	<b>7,224,800</b>	<b>7,415,500</b>	<b>2.6</b>	<b>0</b>	<b>0</b>	<b>7,415,500</b>	<b>190,700</b>	<b>2.6</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(3,554,055)	<b>(3,589,000)</b>	(3,697,200)	<b>3.0</b>	0	0	<b>(3,697,200)</b>	108,200	3.0
Municipal Recoveries	(17,000)	<b>(60,000)</b>	(60,000)	<b>0.0</b>	0	0	<b>(60,000)</b>	0	0.0
Financial Charges/Investment Income	(28,160)	<b>0</b>	(9,000)	<b>100.0</b>	0	0	<b>(9,000)</b>	9,000	100.0
Fees & Service Charges	(48)	<b>(1,200)</b>	(700)	<b>(41.7)</b>	0	0	<b>(700)</b>	(500)	(41.7)
Other Revenues	(2,602)	<b>0</b>	(1,000)	<b>100.0</b>	0	0	<b>(1,000)</b>	1,000	100.0
<b>TOTAL REVENUES</b>	<b>(3,601,865)</b>	<b>(3,650,200)</b>	<b>(3,767,900)</b>	<b>3.2</b>	<b>0</b>	<b>0</b>	<b>(3,767,900)</b>	<b>117,700</b>	<b>3.2</b>
<b>NET LEVY REQUIREMENT</b>	<b>3,608,016</b>	<b>3,574,600</b>	<b>3,647,600</b>	<b>2.0</b>	<b>0</b>	<b>0</b>	<b>3,647,600</b>	<b>73,000</b>	<b>2.0</b>
<b>STAFFING COMPLEMENT</b>		<b>57.33</b>	<b>57.33</b>		<b>0.00</b>	<b>0.00</b>	<b>57.33</b>	<b>0.00</b>	

## FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

### Port Dover Marina

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	220,620	<b>214,700</b>	217,000	<b>1.1</b>	0	0	<b>217,000</b>	2,300	1.1
Materials & Supplies	349,793	<b>324,300</b>	327,600	<b>1.0</b>	0	0	<b>327,600</b>	3,300	1.0
Services	56,013	<b>82,700</b>	76,900	<b>(7.0)</b>	0	0	<b>76,900</b>	(5,800)	(7.0)
Transfer Payments/Grants	143	<b>1,500</b>	500	<b>(66.7)</b>	0	0	<b>500</b>	(1,000)	(66.7)
Interdepartmental Charges	45,254	<b>44,600</b>	40,100	<b>(10.1)</b>	0	0	<b>40,100</b>	(4,500)	(10.1)
Transfer To Reserves & Reserve Funds	210,000	<b>210,000</b>	210,000	<b>0.0</b>	0	0	<b>210,000</b>	0	0.0
Financial	11,188	<b>10,000</b>	11,800	<b>18.0</b>	0	0	<b>11,800</b>	1,800	18.0
Long Term Debt Charges	3,400	<b>3,400</b>	3,400	<b>0.0</b>	0	0	<b>3,400</b>	0	0.0
Capital	27,770	<b>30,400</b>	18,800	<b>(38.2)</b>	0	0	<b>18,800</b>	(11,600)	(38.2)
<b>TOTAL EXPENDITURES</b>	<b>924,181</b>	<b>921,600</b>	<b>906,100</b>	<b>(1.7)</b>	<b>0</b>	<b>0</b>	<b>906,100</b>	<b>(15,500)</b>	<b>(1.7)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(2,400)	<b>(3,800)</b>	(2,400)	<b>(36.8)</b>	0	0	<b>(2,400)</b>	(1,400)	(36.8)
Financial Charges/Investment Income	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Fees & Service Charges	(875,961)	<b>(883,300)</b>	(885,600)	<b>0.3</b>	0	0	<b>(885,600)</b>	2,300	0.3
Other Revenues	(278,391)	<b>(277,700)</b>	(294,700)	<b>6.1</b>	0	0	<b>(294,700)</b>	17,000	6.1
<b>TOTAL REVENUES</b>	<b>(1,156,752)</b>	<b>(1,164,800)</b>	<b>(1,182,700)</b>	<b>1.5</b>	<b>0</b>	<b>0</b>	<b>(1,182,700)</b>	<b>17,900</b>	<b>1.5</b>
<b>NET LEVY REQUIREMENT</b>	<b>(232,571)</b>	<b>(243,200)</b>	<b>(276,600)</b>	<b>(13.7)</b>	<b>0</b>	<b>0</b>	<b>(276,600)</b>	<b>(33,400)</b>	<b>(13.7)</b>
<b>STAFFING COMPLEMENT</b>		<b>4.59</b>	<b>4.59</b>		<b>0.00</b>	<b>0.00</b>	<b>4.59</b>	<b>0.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Port Rowan Marina*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	21,236	<b>24,900</b>	25,200	<b>1.2</b>	0	0	<b>25,200</b>	300	1.2
Materials & Supplies	3,115	<b>5,800</b>	7,500	<b>29.3</b>	0	0	<b>7,500</b>	1,700	29.3
Services	12,558	<b>15,400</b>	23,700	<b>53.9</b>	0	0	<b>23,700</b>	8,300	53.9
Interdepartmental Charges	19,618	<b>19,300</b>	20,000	<b>3.6</b>	0	0	<b>20,000</b>	700	3.6
Transfer To Reserves & Reserve Funds	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Capital	10,835	<b>11,500</b>	2,300	<b>(80.0)</b>	0	0	<b>2,300</b>	(9,200)	(80.0)
<b>TOTAL EXPENDITURES</b>	<b>67,362</b>	<b>76,900</b>	<b>78,700</b>	<b>2.3</b>	<b>0</b>	<b>0</b>	<b>78,700</b>	<b>1,800</b>	<b>2.3</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(600)	<b>(1,100)</b>	(600)	<b>(45.5)</b>	0	0	<b>(600)</b>	(500)	(45.5)
Fees & Service Charges	(56,656)	<b>(59,100)</b>	(58,400)	<b>(1.2)</b>	0	0	<b>(58,400)</b>	(700)	(1.2)
Other Revenues	(6,953)	<b>(7,100)</b>	(7,100)	<b>0.0</b>	0	0	<b>(7,100)</b>	0	0.0
Transfer From Reserve & Reserve Funds	(3,153)	<b>(10,000)</b>	(12,600)	<b>26.0</b>	0	0	<b>(12,600)</b>	2,600	26.0
<b>TOTAL REVENUES</b>	<b>(67,362)</b>	<b>(77,300)</b>	<b>(78,700)</b>	<b>1.8</b>	<b>0</b>	<b>0</b>	<b>(78,700)</b>	<b>1,400</b>	<b>1.8</b>
<b>NET LEVY REQUIREMENT</b>	<b>0</b>	<b>(400)</b>	<b>0</b>	<b>100.0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>100.0</b>
<b>STAFFING COMPLEMENT</b>		<b>0.70</b>	<b>0.70</b>		<b>0.00</b>	<b>0.00</b>	<b>0.70</b>	<b>0.00</b>	

## FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

*Ride Norfolk*

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	38,871	0	0	0.0	67,200	(2,200)	65,000	65,000	100.0
Services	199,141	287,800	0	(100.0)	264,800	(152,900)	111,900	(175,900)	(61.1)
Financial	9	0	0	0.0	0	0	0	0	0.0
<b>TOTAL EXPENDITURES</b>	<b>238,021</b>	<b>287,800</b>	<b>0</b>	<b>(100.0)</b>	<b>332,000</b>	<b>(155,100)</b>	<b>176,900</b>	<b>(110,900)</b>	<b>(38.5)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	0	0	0	0.0	0	(46,000)	(46,000)	46,000	100.0
Financial Charges/Investment Income	0	(50,800)	0	(100.0)	(27,000)	17,000	(10,000)	(40,800)	(80.3)
Fees & Service Charges	(7,958)	(112,500)	0	(100.0)	(20,200)	(4,800)	(25,000)	(87,500)	(77.8)
<b>TOTAL REVENUES</b>	<b>(7,958)</b>	<b>(163,300)</b>	<b>0</b>	<b>(100.0)</b>	<b>(47,200)</b>	<b>(33,800)</b>	<b>(81,000)</b>	<b>(82,300)</b>	<b>(50.4)</b>
<b>NET LEVY REQUIREMENT</b>	<b>230,063</b>	<b>124,500</b>	<b>0</b>	<b>(100.0)</b>	<b>284,800</b>	<b>(188,900)</b>	<b>95,900</b>	<b>(28,600)</b>	<b>(23.0)</b>
<b>STAFFING COMPLEMENT</b>		<b>0.00</b>	<b>0.00</b>		<b>1.00</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
**PLANNING & ECONOMIC DEV. SUMMARY**

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	4,044,060	<b>4,159,200</b>	4,084,400	<b>(1.8)</b>	0	0	<b>4,084,400</b>	(74,800)	(1.8)
Materials & Supplies	219,630	<b>283,200</b>	251,900	<b>(11.1)</b>	1,500	0	<b>253,400</b>	(29,800)	(10.5)
Services	1,233,346	<b>1,280,000</b>	1,249,500	<b>(2.4)</b>	(12,000)	0	<b>1,237,500</b>	(42,500)	(3.3)
Transfer Payments/Grants	69,371	<b>22,500</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(22,500)	(100.0)
Interdepartmental Charges	733,181	<b>730,400</b>	713,700	<b>(2.3)</b>	0	0	<b>713,700</b>	(16,700)	(2.3)
Transfer To Reserves & Reserve Funds	210,434	<b>90,800</b>	53,100	<b>(41.5)</b>	0	0	<b>53,100</b>	(37,700)	(41.5)
Financial	1,300	<b>2,000</b>	3,300	<b>65.0</b>	0	0	<b>3,300</b>	1,300	65.0
Long Term Debt Charges	78,043	<b>102,500</b>	76,700	<b>(25.2)</b>	0	0	<b>76,700</b>	(25,800)	(25.2)
Capital	86,215	<b>69,000</b>	140,700	<b>103.9</b>	0	0	<b>140,700</b>	71,700	103.9
<b>TOTAL EXPENDITURES</b>	<b>6,675,580</b>	<b>6,739,600</b>	<b>6,573,300</b>	<b>(2.5)</b>	<b>(10,500)</b>	<b>0</b>	<b>6,562,800</b>	<b>(176,800)</b>	<b>(2.6)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(105,753)	<b>(144,000)</b>	(83,200)	<b>(42.2)</b>	0	0	<b>(83,200)</b>	(60,800)	(42.2)
Financial Charges/Investment Income	(102,771)	<b>(129,500)</b>	(100,400)	<b>(22.5)</b>	(1,000)	0	<b>(101,400)</b>	(28,100)	(21.7)
Fees & Service Charges	(1,820,260)	<b>(1,877,300)</b>	(1,859,800)	<b>(0.9)</b>	0	0	<b>(1,859,800)</b>	(17,500)	(0.9)
Other Revenues	(152,118)	<b>(205,100)</b>	(183,200)	<b>(10.7)</b>	0	0	<b>(183,200)</b>	(21,900)	(10.7)
Transfer From Reserve & Reserve Funds	(36,285)	<b>(15,100)</b>	(10,100)	<b>(33.1)</b>	0	0	<b>(10,100)</b>	(5,000)	(33.1)
Interdepartmental Recoveries	(97,235)	<b>(99,300)</b>	(100,400)	<b>1.1</b>	0	0	<b>(100,400)</b>	1,100	1.1
<b>TOTAL REVENUES</b>	<b>(2,314,422)</b>	<b>(2,470,300)</b>	<b>(2,337,100)</b>	<b>(5.4)</b>	<b>(1,000)</b>	<b>0</b>	<b>(2,338,100)</b>	<b>(132,200)</b>	<b>(5.4)</b>
<b>NET LEVY REQUIREMENT</b>	<b>4,361,158</b>	<b>4,269,300</b>	<b>4,236,200</b>	<b>(0.8)</b>	<b>(11,500)</b>	<b>0</b>	<b>4,224,700</b>	<b>(44,600)</b>	<b>(1.0)</b>
<b>STAFFING COMPLEMENT</b>		<b>55.11</b>	<b>53.44</b>		<b>0.00</b>	<b>0.00</b>	<b>53.44</b>	<b>(1.67)</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Planning & Economic Development Admin*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	331,794	<b>329,000</b>	299,700	<b>(8.9)</b>	0	0	<b>299,700</b>	(29,300)	(8.9)
Materials & Supplies	28,644	<b>24,700</b>	22,200	<b>(10.1)</b>	0	0	<b>22,200</b>	(2,500)	(10.1)
Services	76,560	<b>73,600</b>	67,200	<b>(8.7)</b>	0	0	<b>67,200</b>	(6,400)	(8.7)
Transfer Payments/Grants	54,786	<b>22,500</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(22,500)	(100.0)
Interdepartmental Charges	77,227	<b>76,800</b>	70,500	<b>(8.2)</b>	0	0	<b>70,500</b>	(6,300)	(8.2)
<b>TOTAL EXPENDITURES</b>	<b>569,011</b>	<b>526,600</b>	<b>459,600</b>	<b>(12.7)</b>	<b>0</b>	<b>0</b>	<b>459,600</b>	<b>(67,000)</b>	<b>(12.7)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	0	<b>(50,000)</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(50,000)	(100.0)
Financial Charges/Investment Income	(5,000)	<b>(15,000)</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(15,000)	(100.0)
Fees & Service Charges	(752)	<b>(2,400)</b>	(2,400)	<b>0.0</b>	0	0	<b>(2,400)</b>	0	0.0
Other Revenues	(3,878)	<b>(2,300)</b>	(800)	<b>(65.2)</b>	0	0	<b>(800)</b>	(1,500)	(65.2)
Transfer From Reserve & Reserve Funds	(1,700)	<b>(1,700)</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(1,700)	(100.0)
Interdepartmental Recoveries	(3,204)	<b>(4,800)</b>	(5,100)	<b>6.3</b>	0	0	<b>(5,100)</b>	300	6.3
<b>TOTAL REVENUES</b>	<b>(14,534)</b>	<b>(76,200)</b>	<b>(8,300)</b>	<b>(89.1)</b>	<b>0</b>	<b>0</b>	<b>(8,300)</b>	<b>(67,900)</b>	<b>(89.1)</b>
<b>NET LEVY REQUIREMENT</b>	<b>554,477</b>	<b>450,400</b>	<b>451,300</b>	<b>0.2</b>	<b>0</b>	<b>0</b>	<b>451,300</b>	<b>900</b>	<b>0.2</b>
<b>STAFFING COMPLEMENT</b>		<b>3.30</b>	<b>3.05</b>		<b>0.00</b>	<b>0.00</b>	<b>3.05</b>	<b>(0.25)</b>	



**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Community Planning Services*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	974,987	<b>991,600</b>	993,900	<b>0.2</b>	0	0	<b>993,900</b>	2,300	0.2
Materials & Supplies	18,336	<b>23,900</b>	4,500	<b>(81.2)</b>	0	0	<b>4,500</b>	(19,400)	(81.2)
Services	156,525	<b>205,200</b>	182,700	<b>(11.0)</b>	0	0	<b>182,700</b>	(22,500)	(11.0)
Interdepartmental Charges	195,972	<b>196,300</b>	195,200	<b>(0.6)</b>	0	0	<b>195,200</b>	(1,100)	(0.6)
Long Term Debt Charges	24,688	<b>29,600</b>	30,200	<b>2.0</b>	0	0	<b>30,200</b>	600	2.0
Capital	0	<b>0</b>	98,000	<b>100.0</b>	0	0	<b>98,000</b>	98,000	100.0
<b>TOTAL EXPENDITURES</b>	<b>1,370,508</b>	<b>1,446,600</b>	<b>1,504,500</b>	<b>4.0</b>	<b>0</b>	<b>0</b>	<b>1,504,500</b>	<b>57,900</b>	<b>4.0</b>
<b>REVENUES</b>									
Federal/Provincial Grants	0	<b>(800)</b>	(600)	<b>(25.0)</b>	0	0	<b>(600)</b>	(200)	(25.0)
Fees & Service Charges	(212,142)	<b>(265,700)</b>	(252,100)	<b>(5.1)</b>	0	0	<b>(252,100)</b>	(13,600)	(5.1)
Other Revenues	(10,678)	<b>(51,100)</b>	(31,100)	<b>(39.1)</b>	0	0	<b>(31,100)</b>	(20,000)	(39.1)
Interdepartmental Recoveries	(94,031)	<b>(94,500)</b>	(95,300)	<b>0.8</b>	0	0	<b>(95,300)</b>	800	0.8
<b>TOTAL REVENUES</b>	<b>(316,851)</b>	<b>(412,100)</b>	<b>(379,100)</b>	<b>(8.0)</b>	<b>0</b>	<b>0</b>	<b>(379,100)</b>	<b>(33,000)</b>	<b>(8.0)</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,053,657</b>	<b>1,034,500</b>	<b>1,125,400</b>	<b>8.8</b>	<b>0</b>	<b>0</b>	<b>1,125,400</b>	<b>90,900</b>	<b>8.8</b>
<b>STAFFING COMPLEMENT</b>		<b>12.10</b>	<b>12.10</b>		<b>0.00</b>	<b>0.00</b>	<b>12.10</b>	<b>0.00</b>	

## FINAL 2013 LEVY SUPPORTED OPERATING BUDGET

### Building

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	985,319	<b>1,030,800</b>	1,065,000	<b>3.3</b>	0	0	<b>1,065,000</b>	34,200	3.3
Materials & Supplies	14,350	<b>13,100</b>	12,700	<b>(3.1)</b>	0	0	<b>12,700</b>	(400)	(3.1)
Services	109,851	<b>121,300</b>	121,900	<b>0.5</b>	0	0	<b>121,900</b>	600	0.5
Interdepartmental Charges	125,896	<b>126,500</b>	147,100	<b>16.3</b>	0	0	<b>147,100</b>	20,600	16.3
Transfer To Reserves & Reserve Funds	210,434	<b>90,800</b>	50,100	<b>(44.8)</b>	0	0	<b>50,100</b>	(40,700)	(44.8)
Capital	23,562	<b>5,500</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(5,500)	(100.0)
<b>TOTAL EXPENDITURES</b>	<b>1,469,412</b>	<b>1,388,000</b>	<b>1,396,800</b>	<b>0.6</b>	<b>0</b>	<b>0</b>	<b>1,396,800</b>	<b>8,800</b>	<b>0.6</b>
<b>REVENUES</b>									
Financial Charges/Investment Income	(2,434)	<b>(500)</b>	(500)	<b>0.0</b>	0	0	<b>(500)</b>	0	0.0
Fees & Service Charges	(1,407,186)	<b>(1,393,600)</b>	(1,391,200)	<b>(0.2)</b>	0	0	<b>(1,391,200)</b>	(2,400)	(0.2)
Other Revenues	(25,207)	<b>(5,100)</b>	(5,100)	<b>0.0</b>	0	0	<b>(5,100)</b>	0	0.0
Transfer From Reserve & Reserve Funds	(34,585)	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
<b>TOTAL REVENUES</b>	<b>(1,469,412)</b>	<b>(1,399,200)</b>	<b>(1,396,800)</b>	<b>(0.2)</b>	<b>0</b>	<b>0</b>	<b>(1,396,800)</b>	<b>(2,400)</b>	<b>(0.2)</b>
<b>NET LEVY REQUIREMENT</b>	<b>0</b>	<b>(11,200)</b>	<b>0</b>	<b>100.0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,200</b>	<b>100.0</b>
<b>STAFFING COMPLEMENT</b>		<b>12.88</b>	<b>13.08</b>		<b>0.00</b>	<b>0.00</b>	<b>13.08</b>	<b>0.20</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*By-Law Enforcement*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	598,036	<b>618,300</b>	532,400	<b>(13.9)</b>	0	0	<b>532,400</b>	(85,900)	(13.9)
Materials & Supplies	11,939	<b>12,900</b>	12,900	<b>0.0</b>	0	0	<b>12,900</b>	0	0.0
Services	386,889	<b>396,700</b>	413,800	<b>4.3</b>	(13,500)	0	<b>400,300</b>	3,600	0.9
Interdepartmental Charges	74,422	<b>70,900</b>	54,200	<b>(23.6)</b>	0	0	<b>54,200</b>	(16,700)	(23.6)
Capital	0	<b>1,000</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(1,000)	(100.0)
<b>TOTAL EXPENDITURES</b>	<b>1,071,286</b>	<b>1,099,800</b>	<b>1,013,300</b>	<b>(7.9)</b>	<b>(13,500)</b>	<b>0</b>	<b>999,800</b>	<b>(100,000)</b>	<b>(9.1)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	0	<b>(500)</b>	(600)	<b>20.0</b>	0	0	<b>(600)</b>	100	20.0
Financial Charges/Investment Income	(64,381)	<b>(60,400)</b>	(60,400)	<b>0.0</b>	0	0	<b>(60,400)</b>	0	0.0
Fees & Service Charges	(71,754)	<b>(86,900)</b>	(86,900)	<b>0.0</b>	0	0	<b>(86,900)</b>	0	0.0
Other Revenues	(37,195)	<b>(60,000)</b>	(60,000)	<b>0.0</b>	0	0	<b>(60,000)</b>	0	0.0
<b>TOTAL REVENUES</b>	<b>(173,330)</b>	<b>(207,800)</b>	<b>(207,900)</b>	<b>0.0</b>	<b>0</b>	<b>0</b>	<b>(207,900)</b>	<b>100</b>	<b>0.0</b>
<b>NET LEVY REQUIREMENT</b>	<b>897,956</b>	<b>892,000</b>	<b>805,400</b>	<b>(9.7)</b>	<b>(13,500)</b>	<b>0</b>	<b>791,900</b>	<b>(100,100)</b>	<b>(11.2)</b>
<b>STAFFING COMPLEMENT</b>		<b>8.80</b>	<b>7.60</b>		<b>0.00</b>	<b>0.00</b>	<b>7.60</b>	<b>(1.20)</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Tourism & Economic Development*

	2012 Forecasted Actuals	<b>2012 APPROVED BUDGET</b>	2013 Adjusted Budget	<b>2012 ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2013 APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	419,357	<b>468,200</b>	436,900	<b>(6.7)</b>	0	0	<b>436,900</b>	(31,300)	(6.7)
Materials & Supplies	7,279	<b>6,700</b>	8,000	<b>19.4</b>	0	0	<b>8,000</b>	1,300	19.4
Services	274,962	<b>267,300</b>	292,600	<b>9.5</b>	0	0	<b>292,600</b>	25,300	9.5
Transfer Payments/Grants	14,585	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	0.0
Interdepartmental Charges	86,765	<b>84,400</b>	75,700	<b>(10.3)</b>	0	0	<b>75,700</b>	(8,700)	(10.3)
Financial	1,300	<b>1,300</b>	2,700	<b>107.7</b>	0	0	<b>2,700</b>	1,400	107.7
Long Term Debt Charges	53,354	<b>53,400</b>	27,000	<b>(49.4)</b>	0	0	<b>27,000</b>	(26,400)	(49.4)
Capital	1,202	<b>4,000</b>	0	<b>(100.0)</b>	0	0	<b>0</b>	(4,000)	(100.0)
<b>TOTAL EXPENDITURES</b>	<b>858,804</b>	<b>885,300</b>	<b>842,900</b>	<b>(4.8)</b>	<b>0</b>	<b>0</b>	<b>842,900</b>	<b>(42,400)</b>	<b>(4.8)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(13,222)	<b>(2,200)</b>	(1,200)	<b>(45.5)</b>	0	0	<b>(1,200)</b>	(1,000)	(45.5)
Fees & Service Charges	(45,659)	<b>(56,100)</b>	(53,500)	<b>(4.6)</b>	0	0	<b>(53,500)</b>	(2,600)	(4.6)
Other Revenues	(59,407)	<b>(71,300)</b>	(69,800)	<b>(2.1)</b>	0	0	<b>(69,800)</b>	(1,500)	(2.1)
<b>TOTAL REVENUES</b>	<b>(118,288)</b>	<b>(129,600)</b>	<b>(124,500)</b>	<b>(3.9)</b>	<b>0</b>	<b>0</b>	<b>(124,500)</b>	<b>(5,100)</b>	<b>(3.9)</b>
<b>NET LEVY REQUIREMENT</b>	<b>740,516</b>	<b>755,700</b>	<b>718,400</b>	<b>(4.9)</b>	<b>0</b>	<b>0</b>	<b>718,400</b>	<b>(37,300)</b>	<b>(4.9)</b>
<b>STAFFING COMPLEMENT</b>		<b>6.23</b>	<b>5.81</b>		<b>0.00</b>	<b>0.00</b>	<b>5.81</b>	<b>(0.42)</b>	

**FINAL 2013 LEVY SUPPORTED OPERATING BUDGET**  
*Heritage & Culture*

	2012 Forecasted Actuals	2012 <b>APPROVED BUDGET</b>	2013 Adjusted Budget	2012 <b>ADJ BUD % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2013 <b>APPROVED BUDGET</b>	2013 Budget \$ Incr/(Decr)	2013 Budget % Incr/(Decr)
<b>EXPENDITURES</b>									
Salaries & Benefits	734,569	<b>721,300</b>	756,500	<b>4.9</b>	0	0	<b>756,500</b>	35,200	4.9
Materials & Supplies	139,084	<b>201,900</b>	191,600	<b>(5.1)</b>	1,500	0	<b>193,100</b>	(8,800)	(4.4)
Services	228,560	<b>215,900</b>	171,300	<b>(20.7)</b>	1,500	0	<b>172,800</b>	(43,100)	(20.0)
Interdepartmental Charges	172,899	<b>175,500</b>	171,000	<b>(2.6)</b>	0	0	<b>171,000</b>	(4,500)	(2.6)
Transfer To Reserves & Reserve Funds	0	<b>0</b>	3,000	<b>100.0</b>	0	0	<b>3,000</b>	3,000	100.0
Financial	0	<b>700</b>	600	<b>(14.3)</b>	0	0	<b>600</b>	(100)	(14.3)
Long Term Debt Charges	0	<b>19,500</b>	19,500	<b>0.0</b>	0	0	<b>19,500</b>	0	0.0
Capital	61,450	<b>58,500</b>	42,700	<b>(27.0)</b>	0	0	<b>42,700</b>	(15,800)	(27.0)
<b>TOTAL EXPENDITURES</b>	<b>1,336,562</b>	<b>1,393,300</b>	<b>1,356,200</b>	<b>(2.7)</b>	<b>3,000</b>	<b>0</b>	<b>1,359,200</b>	<b>(34,100)</b>	<b>(2.4)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(92,531)	<b>(90,500)</b>	(80,800)	<b>(10.7)</b>	0	0	<b>(80,800)</b>	(9,700)	(10.7)
Financial Charges/Investment Income	(30,956)	<b>(53,600)</b>	(39,500)	<b>(26.3)</b>	(1,000)	0	<b>(40,500)</b>	(13,100)	(24.4)
Fees & Service Charges	(82,767)	<b>(72,600)</b>	(73,700)	<b>1.5</b>	0	0	<b>(73,700)</b>	1,100	1.5
Other Revenues	(15,751)	<b>(15,300)</b>	(16,400)	<b>7.2</b>	0	0	<b>(16,400)</b>	1,100	7.2
Transfer From Reserve & Reserve Funds	0	<b>(13,400)</b>	(10,100)	<b>(24.6)</b>	0	0	<b>(10,100)</b>	(3,300)	(24.6)
<b>TOTAL REVENUES</b>	<b>(222,005)</b>	<b>(245,400)</b>	<b>(220,500)</b>	<b>(10.1)</b>	<b>(1,000)</b>	<b>0</b>	<b>(221,500)</b>	<b>(23,900)</b>	<b>(9.7)</b>
<b>NET LEVY REQUIREMENT</b>	<b>1,114,557</b>	<b>1,147,900</b>	<b>1,135,700</b>	<b>(1.1)</b>	<b>2,000</b>	<b>0</b>	<b>1,137,700</b>	<b>(10,200)</b>	<b>(0.9)</b>
<b>STAFFING COMPLEMENT</b>		<b>11.80</b>	<b>11.80</b>		<b>0.00</b>	<b>0.00</b>	<b>11.80</b>	<b>0.00</b>	