

# Final 2024 Haldimand-Norfolk Health Unit Operating Budget



2024 BUDGET

BOARD OF HEALTH

**HALDIMAND-NORFOLK HEALTH UNIT OPERATING BUDGET**

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## FINAL 2024 HALDIMAND-NORFOLK HEALTH UNIT OPERATING BUDGET

*Haldimand-Norfolk Health Unit*

### **NET LEVY REQUIREMENT**

	2023 Forecasted Actuals	<b>2023 APPROVED BUDGET</b>	Base Budget Adjustments	<b>2024 ADJ BUD % Incr/(Decr)</b>	Board Approved Initiatives	New Budget Initiatives	<b>2024 PROPOSED BUDGET</b>	2024 Budget \$ Incr/(Decr)	<b>2024 Budget % Incr/(Decr)</b>
Haldimand-Norfolk Health Unit									
Ministry of Health Programs	2,942,300	<b>3,193,500</b>	71,900	<b>2.3</b>	(20,000)	0	<b>3,245,400</b>	51,900	<b>1.6</b>
Ministry of Children, Community and Social Services Progr	51,900	<b>75,100</b>	47,500	<b>63.2</b>	0	0	<b>122,600</b>	47,500	<b>63.2</b>
COVID-19 Public Health Programs	0	<b>0</b>	153,900	<b>100.0</b>	0	0	<b>153,900</b>	153,900	<b>100.0</b>
<b>Total Haldimand-Norfolk Health Unit</b>	2,994,200	<b>3,268,600</b>	273,300	<b>8.4</b>	(20,000)	0	<b>3,521,900</b>	253,300	<b>7.7</b>
<b>Total Haldimand-Norfolk Health Unit</b>	2,994,200	<b>3,268,600</b>	273,300	<b>8.4</b>	(20,000)	0	<b>3,521,900</b>	253,300	<b>7.7</b>

# FINAL 2024 HALDIMAND-NORFOLK HEALTH UNIT OPERATING BUDGET

*Haldimand-Norfolk Health Unit*

## DEPARTMENT SUMMARY

	2023 Forecasted Actuals	2023 <b>APPROVED BUDGET</b>	Base Budget Adjustments	2024 <b>Base Bud % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2024 <b>APPROVED BUDGET</b>	2024 Budget \$ Incr/(Decr)	2024 <b>Budget % Incr/(Decr)</b>
<b>EXPENDITURES</b>									
Salaries & Benefits	9,877,600	<b>10,351,600</b>	(1,635,700)	<b>(15.8)</b>	316,500	0	<b>9,032,400</b>	(1,319,200)	<b>(12.7)</b>
Materials & Supplies	266,900	<b>330,600</b>	(3,100)	<b>(0.9)</b>	65,300	0	<b>392,800</b>	62,200	<b>18.8</b>
Services	943,200	<b>1,046,700</b>	(719,000)	<b>(68.7)</b>	266,800	0	<b>594,500</b>	(452,200)	<b>(43.2)</b>
Interdepartmental Charges	1,437,900	<b>1,518,700</b>	(85,800)	<b>(5.6)</b>	0	0	<b>1,432,900</b>	(85,800)	<b>(5.6)</b>
Financial	1,500	<b>1,400</b>	200	<b>14.3</b>	0	0	<b>1,600</b>	200	<b>14.3</b>
Infrastructure Funding	20,000	<b>20,000</b>	0	<b>0.0</b>	(20,000)	0	<b>0</b>	(20,000)	<b>(100.0)</b>
Minor Capital	0	<b>0</b>	0	<b>0.0</b>	48,700	0	<b>48,700</b>	48,700	<b>100.0</b>
<b>TOTAL EXPENDITURES</b>	<b>12,547,100</b>	<b>13,269,000</b>	<b>(2,443,400)</b>	<b>(18.4)</b>	<b>677,300</b>	<b>0</b>	<b>11,502,900</b>	<b>(1,766,100)</b>	<b>(13.3)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(9,399,000)	<b>(9,830,500)</b>	2,946,900	<b>(30.0)</b>	(697,300)	0	<b>(7,580,900)</b>	(2,249,600)	<b>(22.9)</b>
Fees & Service Charges	(71,700)	<b>(90,500)</b>	10,200	<b>(11.3)</b>	0	0	<b>(80,300)</b>	(10,200)	<b>(11.3)</b>
Transfer From Reserve & Reserve Funds	0	<b>0</b>	(218,800)	<b>100.0</b>	0	0	<b>(218,800)</b>	218,800	<b>100.0</b>
Interdepartmental Recoveries	(68,200)	<b>(68,200)</b>	(13,100)	<b>19.2</b>	0	0	<b>(81,300)</b>	13,100	<b>19.2</b>
Other Revenues	(13,900)	<b>(11,200)</b>	(8,500)	<b>75.9</b>	0	0	<b>(19,700)</b>	8,500	<b>75.9</b>
<b>TOTAL REVENUES</b>	<b>(9,552,800)</b>	<b>(10,000,400)</b>	<b>2,716,700</b>	<b>(27.2)</b>	<b>(697,300)</b>	<b>0</b>	<b>(7,981,000)</b>	<b>(2,019,400)</b>	<b>(20.2)</b>
<b>NET LEVY REQUIREMENT</b>	<b>2,994,200</b>	<b>3,268,600</b>	<b>273,300</b>	<b>8.4</b>	<b>(20,000)</b>	<b>0</b>	<b>3,521,900</b>	<b>253,300</b>	<b>7.7</b>
<b>HALDIMAND SHARE</b>	<b>1,257,700</b>	<b>1,341,400</b>	<b>203,100</b>	<b>15.1</b>	<b>0</b>	<b>0</b>	<b>1,544,500</b>	<b>203,100</b>	<b>15.1</b>
<b>NORFOLK SHARE</b>	<b>1,736,500</b>	<b>1,927,200</b>	<b>70,200</b>	<b>3.6</b>	<b>(20,000)</b>	<b>0</b>	<b>1,977,400</b>	<b>50,200</b>	<b>2.6</b>
<b>STAFFING COMPLEMENT</b>		<b>95.85</b>	<b>(18.80)</b>		<b>3.00</b>	<b>0.00</b>	<b>80.05</b>	<b>(15.80)</b>	



# FINAL 2024 HALDIMAND-NORFOLK HEALTH UNIT OPERATING BUDGET

*Ministry of Health Programs*

## SUMMARY

	2023 Forecasted Actuals	2023 <b>APPROVED BUDGET</b>	Base Budget Adjustments	2024 <b>Base Bud % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	2024 <b>APPROVED BUDGET</b>	2024 Budget \$ Incr/(Decr)	2024 <b>Budget % Incr/(Decr)</b>
<b>EXPENDITURES</b>									
Salaries & Benefits	7,188,100	7,298,000	255,900	3.5	316,500	0	7,870,400	572,400	7.8
Materials & Supplies	206,800	244,200	14,800	6.1	65,300	0	324,300	80,100	32.8
Services	853,800	893,000	(582,000)	(65.2)	266,800	0	577,800	(315,200)	(35.3)
Interdepartmental Charges	1,314,300	1,395,100	(102,400)	(7.3)	0	0	1,292,700	(102,400)	(7.3)
Financial	1,500	1,400	200	14.3	0	0	1,600	200	14.3
Infrastructure Funding	20,000	20,000	0	0.0	(20,000)	0	0	(20,000)	(100.0)
Minor Capital	0	0	0	0.0	48,700	0	48,700	48,700	100.0
<b>TOTAL EXPENDITURES</b>	<b>9,584,500</b>	<b>9,851,700</b>	<b>(413,500)</b>	<b>(4.2)</b>	<b>677,300</b>	<b>0</b>	<b>10,115,500</b>	<b>263,800</b>	<b>2.7</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(6,488,300)	(6,488,300)	496,800	(7.7)	(697,300)	0	(6,688,800)	200,500	3.1
Fees & Service Charges	(71,700)	(90,500)	10,200	(11.3)	0	0	(80,300)	(10,200)	(11.3)
Interdepartmental Recoveries	(68,200)	(68,200)	(13,100)	19.2	0	0	(81,300)	13,100	19.2
Other Revenues	(13,900)	(11,200)	(8,500)	75.9	0	0	(19,700)	8,500	75.9
<b>TOTAL REVENUES</b>	<b>(6,642,200)</b>	<b>(6,658,200)</b>	<b>485,400</b>	<b>(7.3)</b>	<b>(697,300)</b>	<b>0</b>	<b>(6,870,100)</b>	<b>211,900</b>	<b>3.2</b>
<b>NET LEVY REQUIREMENT</b>	<b>2,942,300</b>	<b>3,193,500</b>	<b>71,900</b>	<b>2.3</b>	<b>(20,000)</b>	<b>0</b>	<b>3,245,400</b>	<b>51,900</b>	<b>1.6</b>
<b>HALDIMAND SHARE</b>	<b>1,236,300</b>	<b>1,310,500</b>	<b>29,500</b>	<b>2.3</b>	<b>0</b>	<b>0</b>	<b>1,340,000</b>	<b>29,500</b>	<b>2.3</b>
<b>NORFOLK SHARE</b>	<b>1,706,000</b>	<b>1,883,000</b>	<b>42,400</b>	<b>2.3</b>	<b>(20,000)</b>	<b>0</b>	<b>1,905,400</b>	<b>22,400</b>	<b>1.2</b>
<b>STAFFING COMPLEMENT</b>		<b>66.45</b>	<b>0.00</b>		<b>3.00</b>	<b>0.00</b>	<b>69.45</b>	<b>3.00</b>	

## 2024 Board-Approved Initiative

Name	<b>HSS-650-2024-076 Ontario Seniors Dental Care Program - 2023 Update</b>		SLT Priority Ranking	<b>1</b>
Department	Haldimand-Norfolk Health Unit	Position Type	Permanent Full-Time	
Strategic Theme	Health Unit Strategic Plan	FTEs	3.00	
Strategic Direction	Implement Ontario Public Health Standards (OPHS)	Budget Impact	\$ 0	
Strategic Goal	Cost of initiatives must be within funding envelope	Net Levy Impact	\$ 0	
Included in Business Plan?	Yes	Request Need	Board of Health Directed	
Start Date	02-May-2023	New or Existing	Existing Program	
End Date	Subject to Funding			

### DESCRIPTION

Per report HSS-23-027 Ontario Seniors Dental Care Program - Program Overview and Service Implementation Request, presented to Board of Health on May 2, 2023.

### JUSTIFICATION

The report provided the Board of Health (BOH) with an update on the implementation of the Ontario Seniors Dental Care Program (OSDCP), and requested approval on operationalization of the program to ensure continuity of services.

Of the three options presented, a hybrid model was approved where the service provision will be provided through HNHU salaried staff (3.0 FTEs) consisting of a dentist (0.5 FTE), dental hygienist (1.0 FTE), dental assistant (1.0 FTE), and program assistant (0.5 FTE increase); supplemented by continued use of the contracted community dental providers. Contracted dental provider services will only be utilized when the anticipated waitlist has reached a pre-determined threshold, and for clients with specialist needs.

Staff will provide services in both the Simcoe and Dunnville PHU dental clinics based on client appointments. Prosthodontic services will be provided through a contracted community provider.

### FINANCIAL IMPACT

#### EXPENDITURE AND REVENUE ITEMS

Expenditures:	(\$)
Salaries and Benefits	316,500
Materials, Supplies and Services	316,800
Transfer Payments and Grants to Others	
Interdepartmental Charges	
Capital Expenditures	
Other Expenditures	
<b>TOTAL EXPENDITURES</b>	633,300
Revenues:	(\$)
Provincial/Federal Grants/Funding	633,300
User Fees and /or Service Charges	
Other Recoveries/Collections/Sponsorships/Donations	
Transfers from Reserve/Reserve Funds	
Interdepartmental Recoveries	
Other Revenues	
<b>TOTAL REVENUES</b>	633,300
<b>BUDGET IMPACT</b>	0
<b>ADJUSTMENT FOR FIRST YEAR DEFERRAL</b>	0
<b>2024 NET LEVY IMPACT</b>	\$ 0

## 2024 Board-Approved Initiative

Name	HSS-650-2024-081 HNHU 2023-24 Approved One-Time Programs		SLT Priority Ranking	1
Department	Haldimand-Norfolk Health Unit	Position Type	Not Applicable	
Strategic Theme	Health Unit Strategic Plan	FTEs	0.00	
Strategic Direction	Community Well-Being	Budget Impact	\$ 0	
Strategic Goal	Enhance Community Access to Services	Net Levy Impact	\$ 0	
Included in Business Plan?	Yes	Request Need	Board of Health Directed	
Start Date	01-January-2024	New or Existing	New Program	
End Date	December 2024			

### DESCRIPTION

Per report HSS-23-059 HNHU Funding and Accountability Agreement, presented to Board of Health on November 7, 2023.

### JUSTIFICATION

The report advised the Board of Health on the outcome of the Annual Service Plan and Budget Submission (ASPBS). It also provided information on the current Public Health funding and accountability agreement, requesting approval for the funding to be received, and requesting that the current Board of Health operating budget be amended.

Projects carried over to 2024 include the New Purpose Built Vaccine Refrigerators (\$48,700) and the Secure Swipe Card Access (\$15,300), both funded at 100% by the Ministry of Health and both to be completed by March 31, 2024.

### FINANCIAL IMPACT

#### EXPENDITURE AND REVENUE ITEMS

	(\$)
<b>Expenditures:</b>	<b>(\$)</b>
Salaries and Benefits	
Materials, Supplies and Services	15,300
Transfer Payments and Grants to Others	
Interdepartmental Charges	
Capital Expenditures	48,700
Other Expenditures	
<b>TOTAL EXPENDITURES</b>	<b>64,000</b>
<b>Revenues:</b>	<b>(\$)</b>
Provincial/Federal Grants/Funding	64,000
User Fees and /or Service Charges	
Other Recoveries/Collections/Sponsorships/Donations	
Transfers from Reserve/Reserve Funds	
Interdepartmental Recoveries	
Other Revenues	
<b>TOTAL REVENUES</b>	<b>64,000</b>
<b>BUDGET IMPACT</b>	<b>0</b>
<b>ADJUSTMENT FOR FIRST YEAR DEFERRAL</b>	<b>0</b>
<b>2024 NET LEVY IMPACT</b>	<b>\$ 0</b>

# FINAL 2024 HALDIMAND-NORFOLK HEALTH UNIT OPERATING BUDGET

*Ministry of Children, Community and Social Services Programs*

## SUMMARY

	2023 Forecasted Actuals	<b>2023 APPROVED BUDGET</b>	Base Budget Adjustments	<b>2024 Base Bud % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2024 APPROVED BUDGET</b>	2024 Budget \$ Incr/(Decr)	<b>2024 Budget % Incr/(Decr)</b>
<b>EXPENDITURES</b>									
Salaries & Benefits	779,400	<b>789,500</b>	29,800	<b>3.8</b>	0	0	<b>819,300</b>	29,800	<b>3.8</b>
Materials & Supplies	26,100	<b>37,400</b>	1,100	<b>2.9</b>	0	0	<b>38,500</b>	1,100	<b>2.9</b>
Services	14,900	<b>16,700</b>	0	<b>0.0</b>	0	0	<b>16,700</b>	0	<b>0.0</b>
Interdepartmental Charges	123,600	<b>123,600</b>	16,600	<b>13.4</b>	0	0	<b>140,200</b>	16,600	<b>13.4</b>
Infrastructure Funding	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	<b>0.0</b>
Minor Capital	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	<b>0.0</b>
<b>TOTAL EXPENDITURES</b>	<b>944,000</b>	<b>967,200</b>	<b>47,500</b>	<b>4.9</b>	<b>0</b>	<b>0</b>	<b>1,014,700</b>	<b>47,500</b>	<b>4.9</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(892,100)	<b>(892,100)</b>	0	<b>0.0</b>	0	0	<b>(892,100)</b>	0	<b>0.0</b>
Other Revenues	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	<b>0.0</b>
<b>TOTAL REVENUES</b>	<b>(892,100)</b>	<b>(892,100)</b>	<b>0</b>	<b>0.0</b>	<b>0</b>	<b>0</b>	<b>(892,100)</b>	<b>0</b>	<b>0.0</b>
<b>NET LEVY REQUIREMENT</b>	<b>51,900</b>	<b>75,100</b>	<b>47,500</b>	<b>63.2</b>	<b>0</b>	<b>0</b>	<b>122,600</b>	<b>47,500</b>	<b>63.2</b>
<b>HALDIMAND SHARE</b>	<b>21,400</b>	<b>30,900</b>	<b>19,700</b>	<b>63.8</b>	<b>0</b>	<b>0</b>	<b>50,600</b>	<b>19,700</b>	<b>63.8</b>
<b>NORFOLK SHARE</b>	<b>30,500</b>	<b>44,200</b>	<b>27,800</b>	<b>62.9</b>	<b>0</b>	<b>0</b>	<b>72,000</b>	<b>27,800</b>	<b>62.9</b>
<b>STAFFING COMPLEMENT</b>		<b>7.60</b>	<b>0.00</b>		<b>0.00</b>	<b>0.00</b>	<b>7.60</b>	<b>0.00</b>	



# FINAL 2024 HALDIMAND-NORFOLK HEALTH UNIT OPERATING BUDGET

## COVID-19 Public Health Programs

### SUMMARY

	2023 Forecasted Actuals	<b>2023 APPROVED BUDGET</b>	Base Budget Adjustments	<b>2024 Base Bud % Incr/(Decr)</b>	Council Approved Initiatives	New Budget Initiatives	<b>2024 APPROVED BUDGET</b>	2024 Budget \$ Incr/(Decr)	<b>2024 Budget % Incr/(Decr)</b>
<b>EXPENDITURES</b>									
Salaries & Benefits	1,910,100	<b>2,264,100</b>	(1,921,400)	<b>(84.9)</b>	0	0	<b>342,700</b>	(1,921,400)	<b>(84.9)</b>
Materials & Supplies	34,000	<b>49,000</b>	(19,000)	<b>(38.8)</b>	0	0	<b>30,000</b>	(19,000)	<b>(38.8)</b>
Services	74,500	<b>137,000</b>	(137,000)	<b>(100.0)</b>	0	0	<b>0</b>	(137,000)	<b>(100.0)</b>
Infrastructure Funding	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	<b>0.0</b>
Minor Capital	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	<b>0.0</b>
<b>TOTAL EXPENDITURES</b>	<b>2,018,600</b>	<b>2,450,100</b>	<b>(2,077,400)</b>	<b>(84.8)</b>	<b>0</b>	<b>0</b>	<b>372,700</b>	<b>(2,077,400)</b>	<b>(84.8)</b>
<b>REVENUES</b>									
Federal/Provincial Grants	(2,018,600)	<b>(2,450,100)</b>	2,450,100	<b>(100.0)</b>	0	0	<b>0</b>	(2,450,100)	<b>(100.0)</b>
Transfer From Reserve & Reserve Funds	0	<b>0</b>	(218,800)	<b>100.0</b>	0	0	<b>(218,800)</b>	218,800	<b>100.0</b>
Other Revenues	0	<b>0</b>	0	<b>0.0</b>	0	0	<b>0</b>	0	<b>0.0</b>
<b>TOTAL REVENUES</b>	<b>(2,018,600)</b>	<b>(2,450,100)</b>	<b>2,231,300</b>	<b>(91.1)</b>	<b>0</b>	<b>0</b>	<b>(218,800)</b>	<b>(2,231,300)</b>	<b>(91.1)</b>
<b>NET LEVY REQUIREMENT</b>	<b>0</b>	<b>0</b>	<b>153,900</b>	<b>100.0</b>	<b>0</b>	<b>0</b>	<b>153,900</b>	<b>153,900</b>	<b>100.0</b>
<b>HALDIMAND SHARE</b>	<b>0</b>	<b>0</b>	<b>153,900</b>	<b>100.0</b>	<b>0</b>	<b>0</b>	<b>153,900</b>	<b>153,900</b>	<b>100.0</b>
<b>NORFOLK SHARE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>STAFFING COMPLEMENT</b>		<b>21.80</b>	<b>(18.80)</b>		<b>0.00</b>	<b>0.00</b>	<b>3.00</b>	<b>(18.80)</b>	