



NORFOLK COUNTY  
**Final 2016-2025 Capital Plan**  
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**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**PROJECT TYPES**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	<b>TOTAL FUNDING</b>
REPLACEMENTS OF CAPITAL ASSETS	22,144,000	(799,300)	(316,700)	(109,000)	(19,999,000)	(920,000)	<b>(22,144,000)</b>
REPLACEMENTS WITH ENHANCEMENTS	2,850,000			(286,000)	(2,184,500)	(379,500)	<b>(2,850,000)</b>
NEW CAPITAL INITIATIVES	4,855,000			(634,000)	(3,896,000)	(325,000)	<b>(4,855,000)</b>
NORFOLK COUNTY PUBLIC LIBRARIES	2,390,000	(200,000)	(100,000)	(176,000)	(1,908,000)	(6,000)	<b>(2,390,000)</b>
<b>Total PROJECT TYPES</b>	<b>32,239,000</b>	<b>(999,300)</b>	<b>(416,700)</b>	<b>(1,205,000)</b>	<b>(27,987,500)</b>	<b>(1,630,500)</b>	<b>(32,239,000)</b>





**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**REPLACEMENTS OF CAPITAL ASSETS**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
<b>Employee &amp; Business Services</b>							
<b>Information Systems</b>							
<b>Information Technology Replacement Program</b>							
3431601 Information Technology Replacement Program	355,000	0	0	0	(355,000)	0	(355,000)
<b>Total Information Technology Replacement Program</b>	355,000	0	0	0	(355,000)	0	(355,000)
<b>Telephone Equipment Replacement Program</b>							
3431602 Telephone Equipment Replacement Program	40,000	0	0	0	(40,000)	0	(40,000)
<b>Total Telephone Equipment Replacement Program</b>	40,000	0	0	0	(40,000)	0	(40,000)
<b>Total Information Systems</b>	395,000				(395,000)		(395,000)
<b>Total Employee &amp; Business Services</b>	395,000				(395,000)		(395,000)
<b>Financial Services</b>							
<b>Financial Services</b>							
<b>Other Replacements</b>							
4131601 Recreation & Facilities Booking System Replacement	50,000	0	0	0	0	(50,000)	(50,000)
<b>Total Other Replacements</b>	50,000	0	0	0	0	(50,000)	(50,000)
<b>Total Financial Services</b>	50,000					(50,000)	(50,000)
<b>Total Financial Services</b>	50,000					(50,000)	(50,000)
<b>Public Works &amp; Environmental Services</b>							
<b>Engineering Services</b>							
<b>Infrastructure Reconstruction Program</b>							
5531613 St. George Street - Pine to Park Ave, Delhi	260,000	0	0	0	(260,000)	0	(260,000)
5531616 Park Avenue - St. George St to east end	585,000	0	0	0	(585,000)	0	(585,000)
5531617 East Street - Pine to Park, Delhi	165,000	0	0	0	(165,000)	0	(165,000)
5531620 Main Street - Harbour Street to Chapman Street, Port Dover - Phase	1,840,000	0	0	0	(1,840,000)	0	(1,840,000)
<b>Total Infrastructure Reconstruction Program</b>	2,850,000	0	0	0	(2,850,000)	0	(2,850,000)
<b>Asphalt Resurfacing Program</b>							
5531602 Asphalt Resurfacing - Erie Boulevard	1,300,000	0	0	0	(1,300,000)	0	(1,300,000)
5531603 Asphalt Resurfacing - Highway 59 Langton	250,000	0	0	0	(250,000)	0	(250,000)
5531604 Asphalt Resurfacing - Nixon Road	1,200,000	0	0	0	(1,200,000)	0	(1,200,000)
5531605 Asphalt Resurfacing - Norfolk County Road 45	375,000	0	0	0	(375,000)	0	(375,000)



**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**REPLACEMENTS OF CAPITAL ASSETS**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
5531607 Asphalt Resurfacing - Queensway East	800,000	0	0	0	(800,000)	0	(800,000)
<b>Total Asphalt Resurfacing Program</b>	<b>3,925,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,925,000)</b>	<b>0</b>	<b>(3,925,000)</b>
<b>Bridge Rehabilitation Program</b>							
5531622 Structure 010105 - Cemetery Road Bridge	570,000	0	0	0	(570,000)	0	(570,000)
5531623 Structure 010092 - Concession 8 Villa Nova Road	650,000	0	0	0	(650,000)	0	(650,000)
5531624 Structure 010056 - Concession 2 Townsend	540,000	0	0	0	(540,000)	0	(540,000)
5531628 Structure 010057 - Cunningham Bridge / Townline Bridge	450,000	0	0	0	(450,000)	0	(450,000)
<b>Total Bridge Rehabilitation Program</b>	<b>2,210,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,210,000)</b>	<b>0</b>	<b>(2,210,000)</b>
<b>Total Engineering Services</b>	<b>8,985,000</b>				<b>(8,985,000)</b>		<b>(8,985,000)</b>
<b>Wastewater Operations</b>							
<b>Wastewater Equipment Replacements/Upgrades Program</b>							
5831619 Port Dover WWTF - Scum Pump Replacement	15,000	0	0	0	(15,000)	0	(15,000)
5831620 Port Dover Harbour Street SPS - Pump Rebuilds (2)	12,000	0	0	0	(12,000)	0	(12,000)
5831621 Port Dover SPS - HMI Installations	30,000	0	0	0	0	(30,000)	(30,000)
5831622 Port Rowan Front Road SPS - Pump Rebuild	10,000	0	0	0	(10,000)	0	(10,000)
5831624 Delhi Main Street SPS - Pump Replacement	8,000	0	0	0	(8,000)	0	(8,000)
5831625 Delhi Main Street SPS - Electrical Replacements/Upgrades	20,000	0	0	0	(20,000)	0	(20,000)
5831626 Simcoe WWTF - Digester Heat Exchanger Replacement	20,000	0	0	0	(20,000)	0	(20,000)
5831628 Simcoe WWTF - Hot Water Heating Loop Replacement	30,000	0	0	0	(30,000)	0	(30,000)
5831629 Simcoe WWTF - Supernatant Pump Station Upgrades	40,000	0	0	0	(40,000)	0	(40,000)
5831630 Simcoe WWTF - Air Conditioning Improvements	9,000	0	0	0	0	(9,000)	(9,000)
5831631 Simcoe Second Avenue SPS - Pump Rebuilds	12,000	0	0	0	(12,000)	0	(12,000)
5831639 Delhi Main Street SPS - Pump Discharge Valve Replacements (4)	20,000	0	0	0	(20,000)	0	(20,000)
<b>Total Wastewater Equipment Replacements/Upgrades Program</b>	<b>226,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(187,000)</b>	<b>(39,000)</b>	<b>(226,000)</b>
<b>Concrete Tank Repairs Program</b>							
5831604 Wastewater Treatment Facility Concrete Tank Repairs	100,000	0	0	0	(100,000)	0	(100,000)
<b>Total Concrete Tank Repairs Program</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(100,000)</b>	<b>0</b>	<b>(100,000)</b>
<b>Total Wastewater Operations</b>	<b>326,000</b>				<b>(287,000)</b>	<b>(39,000)</b>	<b>(326,000)</b>
<b>Water Operations</b>							
<b>Water Equipment Replacements/Upgrades Program</b>							



**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**REPLACEMENTS OF CAPITAL ASSETS**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
5831632 Port Rowan WTP - Equipment Cooling Upgrades	50,000	0	0	0	0	(50,000)	(50,000)
5831633 Simcoe NW WTP - Header Piping Replacement	15,000	0	0	0	(15,000)	0	(15,000)
5831636 Waterford WTP - Header Piping Replacement	15,000	0	0	0	(15,000)	0	(15,000)
<b>Total Water Equipment Replacements/Upgrades Program</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(30,000)</b>	<b>(50,000)</b>	<b>(80,000)</b>
<b>SCADA Workstation Upgrades Program</b>							
5831610 Water SCADA Programmable Logic Controller (PLC)	250,000	0	0	0	(250,000)	0	(250,000)
<b>Total SCADA Workstation Upgrades Program</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(250,000)</b>	<b>0</b>	<b>(250,000)</b>
<b>Well Rehabilitation Program</b>							
5831616 Well Rehabilitation Program - Simcoe	150,000	0	0	0	(150,000)	0	(150,000)
<b>Total Well Rehabilitation Program</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(150,000)</b>	<b>0</b>	<b>(150,000)</b>
<b>Water Meter Replacements Program</b>							
5831807 Water Meter Replacement Program - Port Rowan	100,000	0	0	0	(100,000)	0	(100,000)
<b>Total Water Meter Replacements Program</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(100,000)</b>	<b>0</b>	<b>(100,000)</b>
<b>Total Water Operations</b>	<b>580,000</b>				<b>(530,000)</b>	<b>(50,000)</b>	<b>(580,000)</b>
<b>Municipal Drainage Services</b>							
<b>Drainage Engineering &amp; Construction Program</b>							
5931601 Drainage Engineering & Construction Program	950,000	(333,300)	(316,700)	0	0	(300,000)	(950,000)
5931602 Drainage Maintenance Program	531,000	(466,000)	0	0	0	(65,000)	(531,000)
<b>Total Drainage Engineering &amp; Construction Program</b>	<b>1,481,000</b>	<b>(799,300)</b>	<b>(316,700)</b>	<b>0</b>	<b>0</b>	<b>(365,000)</b>	<b>(1,481,000)</b>
<b>Total Municipal Drainage Services</b>	<b>1,481,000</b>	<b>(799,300)</b>	<b>(316,700)</b>			<b>(365,000)</b>	<b>(1,481,000)</b>
<b>Fleet</b>							
<b>Fleet Capital Equipment Replacement Program</b>							
5431604 Mini Van Replacement - V061	22,000	0	0	0	(22,000)	0	(22,000)
5431608 Utility Tractor/Loader/Backhoe Replacement - B034	100,000	0	0	0	(100,000)	0	(100,000)
5431610 Tandem Axle Truck Replacement- T345	260,000	0	0	0	(260,000)	0	(260,000)
5431614 Mechanical Street Sweeper Replacement - S071	250,000	0	0	0	(250,000)	0	(250,000)
5431626 1/2 Ton Pickup Truck Replacement - P084	26,000	0	0	0	(26,000)	0	(26,000)
5431632 Mid Mount Mower Replacement - M551	36,000	0	0	0	(36,000)	0	(36,000)
5431637 One Ton Static Roller Replacement - S430	10,000	0	0	0	(10,000)	0	(10,000)
<b>Total Fleet Capital Equipment Replacement Program</b>	<b>704,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(704,000)</b>	<b>0</b>	<b>(704,000)</b>



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**REPLACEMENTS OF CAPITAL ASSETS**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
<b>Total Fleet</b>	<b>704,000</b>				<b>(704,000)</b>		<b>(704,000)</b>
<b>Facilities</b>							
<b>HVAC Replacement Program</b>							
5331606 HVAC Cooling Tower Replacement - CAB	140,000	0	0	0	(140,000)	0	<b>(140,000)</b>
5331609 HVAC - 2 Roof top Units - SRC Arena	35,000	0	0	0	(35,000)	0	<b>(35,000)</b>
5331610 HVAC - St. Williams Community Centre	38,000	0	0	0	(38,000)	0	<b>(38,000)</b>
5331622 HVAC Replacement - Facilities Operation Building	23,000	0	0	0	(23,000)	0	<b>(23,000)</b>
<b>Total HVAC Replacement Program</b>	<b>236,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(236,000)</b>	<b>0</b>	<b>(236,000)</b>
<b>Roof Replacement Program</b>							
5331637 Shingle Roof Replacement - County Admin Bldg	25,000	0	0	0	(25,000)	0	<b>(25,000)</b>
7331643 Roof Repair - Talbot Gardens Arena	45,000	0	0	0	(45,000)	0	<b>(45,000)</b>
7531614 Roof Replacement Base 06 Port Rowan	10,000	0	0	0	(10,000)	0	<b>(10,000)</b>
<b>Total Roof Replacement Program</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(80,000)</b>	<b>0</b>	<b>(80,000)</b>
<b>Admin Buildings Repairs &amp; Maintenance Program</b>							
5331619 Exterior Wall and Foundation Repairs - Delhi Admin Building	110,000	0	0	0	(110,000)	0	<b>(110,000)</b>
<b>Total Admin Buildings Repairs &amp; Maintenance Program</b>	<b>110,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(110,000)</b>	<b>0</b>	<b>(110,000)</b>
<b>Generator Replacement Program</b>							
7431632 Generator Replacement - Fire Station #5 Delhi	5,000	0	0	0	(5,000)	0	<b>(5,000)</b>
7431633 Generator Replacement - Fire Communication Tower Rd 45	5,000	0	0	0	(5,000)	0	<b>(5,000)</b>
<b>Total Generator Replacement Program</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(10,000)</b>	<b>0</b>	<b>(10,000)</b>
<b>County Administration Building Masonry Repairs</b>							
5331624 Exterior Restoration - County Administration Building - West Side	150,000	0	0	0	(150,000)	0	<b>(150,000)</b>
<b>Total County Administration Building Masonry Repairs</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(150,000)</b>	<b>0</b>	<b>(150,000)</b>
<b>Total Facilities</b>	<b>586,000</b>				<b>(586,000)</b>		<b>(586,000)</b>
<b>Road Operations</b>							
<b>Urban Street Upgrades Program</b>							
5631603 Urban Street Upgrades Program	125,000	0	0	0	(125,000)	0	<b>(125,000)</b>
<b>Total Urban Street Upgrades Program</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(125,000)</b>	<b>0</b>	<b>(125,000)</b>
<b>Gravel Resurfacing Program</b>							
5631606 Gravel Resurfacing and Road Reconstruction	801,000	0	0	0	(801,000)	0	<b>(801,000)</b>





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**REPLACEMENTS OF CAPITAL ASSETS**

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<b>Total Gravel Resurfacing Program</b>	801,000	0	0	0	(801,000)	0	<b>(801,000)</b>
<b>Retaining Wall Replacements Program</b>							
5631608 Retaining Walls	60,000	0	0	0	(60,000)	0	<b>(60,000)</b>
<b>Total Retaining Wall Replacements Program</b>	60,000	0	0	0	(60,000)	0	<b>(60,000)</b>
<b>Surface Treatments Program</b>							
5631604 Surface Treatment	1,922,000	0	0	0	(1,922,000)	0	<b>(1,922,000)</b>
<b>Total Surface Treatments Program</b>	1,922,000	0	0	0	(1,922,000)	0	<b>(1,922,000)</b>
<b>Other Replacements</b>							
5631613 Repairs to Argyle & Culver Street Parking Lot	100,000	0	0	0	0	(100,000)	<b>(100,000)</b>
<b>Total Other Replacements</b>	100,000	0	0	0	0	(100,000)	<b>(100,000)</b>
<b>Total Road Operations</b>	<b>3,008,000</b>				<b>(2,908,000)</b>	<b>(100,000)</b>	<b>(3,008,000)</b>
<b>Waste Management</b>							
<b>Other Replacements</b>							
5731609 South Walsingham Transfer Station Site Transition	773,000	0	0	0	(773,000)	0	<b>(773,000)</b>
5731610 Simcoe Transfer Station Site Transition	3,625,000	0	0	0	(3,625,000)	0	<b>(3,625,000)</b>
<b>Total Other Replacements</b>	4,398,000	0	0	0	(4,398,000)	0	<b>(4,398,000)</b>
<b>Total Waste Management</b>	<b>4,398,000</b>				<b>(4,398,000)</b>		<b>(4,398,000)</b>
<b>Total Public Works &amp; Environmental Services</b>	<b>20,068,000</b>	<b>(799,300)</b>	<b>(316,700)</b>		<b>(18,398,000)</b>	<b>(554,000)</b>	<b>(20,068,000)</b>
<b>Health &amp; Social Services</b>							
<b>Norview Lodge</b>							
<b>Equipment Replacement Program</b>							
6331605 Commercial Dishwasher	8,000	0	0	0	(8,000)	0	<b>(8,000)</b>
6331607 Lift - Alenti with Scale (5)	80,000	0	0	0	(80,000)	0	<b>(80,000)</b>
6331608 Lift - Opera with Scale	13,000	0	0	0	(13,000)	0	<b>(13,000)</b>
6331609 2016 Lift - Tempo - Maximove(4)	52,000	0	0	0	(52,000)	0	<b>(52,000)</b>
6331612 Hot Water Tank Replacement (3)	21,000	0	0	0	(21,000)	0	<b>(21,000)</b>
6331613 Therapeutic Bathing System (2)	64,000	0	0	0	(64,000)	0	<b>(64,000)</b>
6331615 Carpet - Phase 2	35,000	0	0	0	0	(35,000)	<b>(35,000)</b>
<b>Total Equipment Replacement Program</b>	273,000	0	0	0	(238,000)	(35,000)	<b>(273,000)</b>
<b>Software System Upgrades/Replacements Program</b>							



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6331619 Replacement of Resident Care and Trust Accounting Program	25,000	0	0	0	(25,000)	0	(25,000)
<b>Total Software System Upgrades/Replacements Program</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(25,000)</b>	<b>0</b>	<b>(25,000)</b>
<b>Building Envelope Repair Program</b>							
6331614 Norview Building Envelope Repairs - Roof Dormers	50,000	0	0	0	(50,000)	0	(50,000)
6331618 Norview Building Envelope Repairs - Repaint Siding	50,000	0	0	0	(50,000)	0	(50,000)
<b>Total Building Envelope Repair Program</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(100,000)</b>	<b>0</b>	<b>(100,000)</b>
<b>Total Norview Lodge</b>	<b>398,000</b>				<b>(363,000)</b>	<b>(35,000)</b>	<b>(398,000)</b>
<b>Total Health &amp; Social Services</b>	<b>398,000</b>				<b>(363,000)</b>	<b>(35,000)</b>	<b>(398,000)</b>
<b>Community Services</b>							
<b>Parks, Facilities &amp; Recreation</b>							
<b>Parking Area Resurfacing Program</b>							
7331639 Windel Park Phase #2 - Tar & Chip Parking Lot	20,000	0	0	0	0	(20,000)	(20,000)
<b>Total Parking Area Resurfacing Program</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(20,000)</b>	<b>(20,000)</b>
<b>Refrigeration Equipment Replacement Program</b>							
7331637 Chiller & Compressor Replacement - Langton Arena	190,000	0	0	0	(190,000)	0	(190,000)
<b>Total Refrigeration Equipment Replacement Program</b>	<b>190,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(190,000)</b>	<b>0</b>	<b>(190,000)</b>
<b>Other Replacements</b>							
7331604 Water System - Oakwood Cemetery - Phase 2	30,000	0	0	0	0	(30,000)	(30,000)
7331615 Courtland CC - Parking Lot Refurbishment	44,000	0	0	0	0	(44,000)	(44,000)
7331630 Port Rowan CC - Parking Lot Refurbishment	42,000	0	0	0	0	(42,000)	(42,000)
7331632 Percy Carter Park Tennis Court Repairs - Simcoe Parks	109,000	0	0	(109,000)	0	0	(109,000)
7331645 Ball Park Light Refurbishment - Memorial Park Simcoe	35,000	0	0	0	0	(35,000)	(35,000)
7331646 Replace Fencing - Hellyer Ball Park Waterford	15,000	0	0	0	0	(15,000)	(15,000)
7331647 Wellington Park Walkway - Simcoe Parks	60,000	0	0	0	0	(60,000)	(60,000)
7331648 Sound System - Langton Arena	35,000	0	0	0	(35,000)	0	(35,000)
<b>Total Other Replacements</b>	<b>370,000</b>	<b>0</b>	<b>0</b>	<b>(109,000)</b>	<b>(35,000)</b>	<b>(226,000)</b>	<b>(370,000)</b>
<b>Total Parks, Facilities &amp; Recreation</b>	<b>580,000</b>			<b>(109,000)</b>	<b>(225,000)</b>	<b>(246,000)</b>	<b>(580,000)</b>
<b>Fire &amp; Rescue Services</b>							
<b>Infrared Thermal Imaging Camera Replacement Program</b>							
7431604 Infrared Thermal Imaging Camera Replacements	33,000	0	0	0	(33,000)	0	(33,000)



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**FINAL 2016 CAPITAL BUDGET**  
**REPLACEMENTS OF CAPITAL ASSETS**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
<b>Total Infrared Thermal Imaging Camera Replacement Program</b>	33,000	0	0	0	(33,000)	0	<b>(33,000)</b>
<b>Fire Station Building Repairs &amp; Maintenance Program</b>							
7431603 Fire Station Building Repairs & Maintenance	51,000	0	0	0	(51,000)	0	<b>(51,000)</b>
<b>Total Fire Station Building Repairs &amp; Maintenance Program</b>	51,000	0	0	0	(51,000)	0	<b>(51,000)</b>
<b>Total Fire &amp; Rescue Services</b>	<b>84,000</b>				<b>(84,000)</b>		<b>(84,000)</b>
<b>Emergency Medical Services</b>							
<b>EMS Vehicle Replacement Program</b>							
7531601 Ambulance 09-A036	137,000	0	0	0	(137,000)	0	<b>(137,000)</b>
7531602 Ambulance 09-A034	137,000	0	0	0	(137,000)	0	<b>(137,000)</b>
<b>Total EMS Vehicle Replacement Program</b>	274,000	0	0	0	(274,000)	0	<b>(274,000)</b>
<b>Defibrillator Replacement Program</b>							
7531603 Defibrillator Replacement Program (5)	113,000	0	0	0	(113,000)	0	<b>(113,000)</b>
<b>Total Defibrillator Replacement Program</b>	113,000	0	0	0	(113,000)	0	<b>(113,000)</b>
<b>EMS Buildings Repairs &amp; Maintenance Program</b>							
7531606 EMS Buildings Repairs & Maintenance	20,000	0	0	0	(20,000)	0	<b>(20,000)</b>
<b>Total EMS Buildings Repairs &amp; Maintenance Program</b>	20,000	0	0	0	(20,000)	0	<b>(20,000)</b>
<b>Ruggedized Computer Replacement Program</b>							
7531605 Ruggedized Computer Replacement Program (7)	35,000	0	0	0	0	(35,000)	<b>(35,000)</b>
<b>Total Ruggedized Computer Replacement Program</b>	35,000	0	0	0	0	(35,000)	<b>(35,000)</b>
<b>Stretcher Replacement Program</b>							
7531607 Stretcher Replacement Program (2)	12,000	0	0	0	(12,000)	0	<b>(12,000)</b>
<b>Total Stretcher Replacement Program</b>	12,000	0	0	0	(12,000)	0	<b>(12,000)</b>
<b>Total Emergency Medical Services</b>	<b>454,000</b>				<b>(419,000)</b>	<b>(35,000)</b>	<b>(454,000)</b>
<b>Total Community Services</b>	<b>1,118,000</b>			<b>(109,000)</b>	<b>(728,000)</b>	<b>(281,000)</b>	<b>(1,118,000)</b>
<b>Development &amp; Cultural Services</b>							
<b>Heritage &amp; Culture</b>							
<b>Museums Repairs &amp; Maintenance Program</b>							
5331615 Windows - WHAM - (Phase 2 of 3)	20,000	0	0	0	(20,000)	0	<b>(20,000)</b>
8331601 Delhi Museum Tobacco Kiln Renovations	10,000	0	0	0	(10,000)	0	<b>(10,000)</b>
8331602 Port Dover Museum Carpet Replacement	10,000	0	0	0	(10,000)	0	<b>(10,000)</b>



**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**REPLACEMENTS OF CAPITAL ASSETS**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
8331603 Teeterville Museum Exhibit Space Renovations	10,000	0	0	0	(10,000)	0	(10,000)
8331604 Waterford Museum Storage Area Renovations	10,000	0	0	0	(10,000)	0	(10,000)
8331606 Wheelhouse Restoration - Port Dover Harbour Museum	55,000	0	0	0	(55,000)	0	(55,000)
<b>Total Museums Repairs &amp; Maintenance Program</b>	<b>115,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(115,000)</b>	<b>0</b>	<b>(115,000)</b>
<b>Total Heritage &amp; Culture</b>	<b>115,000</b>				<b>(115,000)</b>		<b>(115,000)</b>
<b>Total Development &amp; Cultural Services</b>	<b>115,000</b>				<b>(115,000)</b>		<b>(115,000)</b>
<b>Total REPLACEMENTS OF CAPITAL ASSETS</b>	<b>22,144,000</b>	<b>(799,300)</b>	<b>(316,700)</b>	<b>(109,000)</b>	<b>(19,999,000)</b>	<b>(920,000)</b>	<b>(22,144,000)</b>



**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**REPLACEMENTS WITH ENHANCEMENTS**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
<b>Employee &amp; Business Services</b>							
<b>Corporate Support Services</b>							
<b>Barrier Free Access Program - Enhancements</b>							
3331605 Accessible Parking Norview Lodge	88,000	0	0	0	0	(88,000)	<b>(88,000)</b>
3331607 Accessible Playspace Ground Surface - Delcrest Park, Delhi	45,000	0	0	0	0	(45,000)	<b>(45,000)</b>
3331609 Various Accessible Parking Improvements	5,000	0	0	0	0	(5,000)	<b>(5,000)</b>
<b>Total Barrier Free Access Program - Enhancements</b>	<b>138,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(138,000)</b>	<b>(138,000)</b>
<b>Total Corporate Support Services</b>	<b>138,000</b>					<b>(138,000)</b>	<b>(138,000)</b>
<b>Information Systems</b>							
<b>Other Replacements With Enhancements</b>							
3431603 Fibre Build to Port Rowan	286,000	0	0	(286,000)	0	0	<b>(286,000)</b>
<b>Total Other Replacements With Enhancements</b>	<b>286,000</b>	<b>0</b>	<b>0</b>	<b>(286,000)</b>	<b>0</b>	<b>0</b>	<b>(286,000)</b>
<b>Total Information Systems</b>	<b>286,000</b>			<b>(286,000)</b>			<b>(286,000)</b>
<b>Total Employee &amp; Business Services</b>	<b>424,000</b>			<b>(286,000)</b>		<b>(138,000)</b>	<b>(424,000)</b>
<b>Public Works &amp; Environmental Services</b>							
<b>Engineering Services</b>							
<b>Sidewalks &amp; Walkways Reconstruction Program</b>							
5531621 2016 Sidewalks & Walkways Reconstruction	175,000	0	0	0	(100,000)	(75,000)	<b>(175,000)</b>
<b>Total Sidewalks &amp; Walkways Reconstruction Program</b>	<b>175,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(100,000)</b>	<b>(75,000)</b>	<b>(175,000)</b>
<b>Total Engineering Services</b>	<b>175,000</b>				<b>(100,000)</b>	<b>(75,000)</b>	<b>(175,000)</b>
<b>Wastewater Operations</b>							
<b>Other Replacements With Enhancements</b>							
5831617 Sewage Pump Station Upgrades - Phase 5	1,600,000	0	0	0	(1,600,000)	0	<b>(1,600,000)</b>
<b>Total Other Replacements With Enhancements</b>	<b>1,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,600,000)</b>	<b>0</b>	<b>(1,600,000)</b>
<b>Total Wastewater Operations</b>	<b>1,600,000</b>				<b>(1,600,000)</b>		<b>(1,600,000)</b>
<b>Water Operations</b>							
<b>Other Replacements With Enhancements</b>							
5831637 Simcoe Cedar Street Reservoir - High Lift Pump VFD Installation	25,000	0	0	0	0	(25,000)	<b>(25,000)</b>
<b>Total Other Replacements With Enhancements</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(25,000)</b>	<b>(25,000)</b>
<b>Total Water Operations</b>	<b>25,000</b>					<b>(25,000)</b>	<b>(25,000)</b>



**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**REPLACEMENTS WITH ENHANCEMENTS**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
<b>Road Operations</b>							
<b>Traffic Signal Controllers Program</b>							
5631607 Traffic Controller Program - Simcoe	40,000	0	0	0	(40,000)	0	(40,000)
<b>Total Traffic Signal Controllers Program</b>	40,000	0	0	0	(40,000)	0	(40,000)
<b>Other Replacements With Enhancements</b>							
5631610 Downtown Decorative Lighting to LED Replacements	20,000	0	0	0	0	(20,000)	(20,000)
5631611 Salt Dome (Courtland)	140,000	0	0	0	(140,000)	0	(140,000)
<b>Total Other Replacements With Enhancements</b>	160,000	0	0	0	(140,000)	(20,000)	(160,000)
<b>Total Road Operations</b>	<b>200,000</b>				<b>(180,000)</b>	<b>(20,000)</b>	<b>(200,000)</b>
<b>Waste Management</b>							
<b>Other Replacements With Enhancements</b>							
5731611 Tom Howe - Leachate Transfer Station Upgrade	226,000	0	0	0	(226,000)	0	(226,000)
<b>Total Other Replacements With Enhancements</b>	226,000	0	0	0	(226,000)	0	(226,000)
<b>Total Waste Management</b>	<b>226,000</b>				<b>(226,000)</b>		<b>(226,000)</b>
<b>Total Public Works &amp; Environmental Services</b>	<b>2,226,000</b>				<b>(2,106,000)</b>	<b>(120,000)</b>	<b>(2,226,000)</b>
<b>Community Services</b>							
<b>Parks, Facilities &amp; Recreation</b>							
<b>Oakwood Cemetery Road Reconstruction Program</b>							
7331603 Roadway Reconstruction Program - Oakwood Cemetery	20,000	0	0	0	0	(20,000)	(20,000)
<b>Total Oakwood Cemetery Road Reconstruction Program</b>	20,000	0	0	0	0	(20,000)	(20,000)
<b>Other Replacements With Enhancements</b>							
7331622 Wellington Park Bridge Rehabilitation/Replacement	90,000	0	0	0	(65,000)	(25,000)	(90,000)
7331629 Fuelmaker Natural Gas Station (VRA) - Langton Arena	30,000	0	0	0	0	(30,000)	(30,000)
7331631 20FT - Special Events Trailer (2of 2)	15,000	0	0	0	(13,500)	(1,500)	(15,000)
<b>Total Other Replacements With Enhancements</b>	135,000	0	0	0	(78,500)	(56,500)	(135,000)
<b>Total Parks, Facilities &amp; Recreation</b>	<b>155,000</b>				<b>(78,500)</b>	<b>(76,500)</b>	<b>(155,000)</b>
<b>Fire &amp; Rescue Services</b>							
<b>Other Replacements With Enhancements</b>							
7431620 Parking Area Refurbishment - Stn#5 Delhi	45,000	0	0	0	0	(45,000)	(45,000)
<b>Total Other Replacements With Enhancements</b>	45,000	0	0	0	0	(45,000)	(45,000)



**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**REPLACEMENTS WITH ENHANCEMENTS**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	<b>TOTAL FUNDING</b>
<b>Total Fire &amp; Rescue Services</b>	<b>45,000</b>					<b>(45,000)</b>	<b>(45,000)</b>
<b>Total Community Services</b>	<b>200,000</b>				<b>(78,500)</b>	<b>(121,500)</b>	<b>(200,000)</b>
<b>Total REPLACEMENTS WITH ENHANCEMENTS</b>	<b>2,850,000</b>			<b>(286,000)</b>	<b>(2,184,500)</b>	<b>(379,500)</b>	<b>(2,850,000)</b>







**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**NEW CAPITAL INITIATIVES**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
<b>Employee &amp; Business Services</b>							
<b>Corporate Support Services</b>							
<b>Barrier Free Access Program</b>							
3331604 Accessible Podium	5,000	0	0	0	0	(5,000)	(5,000)
3331608 Parking and Accessible Route - Lakeview Park - Final Phase	15,000	0	0	0	0	(15,000)	(15,000)
<b>Total Barrier Free Access Program</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(20,000)</b>	<b>(20,000)</b>
<b>Total Corporate Support Services</b>	<b>20,000</b>					<b>(20,000)</b>	<b>(20,000)</b>
<b>Total Employee &amp; Business Services</b>	<b>20,000</b>					<b>(20,000)</b>	<b>(20,000)</b>
<b>Public Works &amp; Environmental Services</b>							
<b>Wastewater Operations</b>							
<b>Supervisory Control &amp; Data Acquisition Additions Program</b>							
5831602 SCADA Additions - Wastewater	150,000	0	0	(137,000)	(13,000)	0	(150,000)
5831623 Port Rowan WWTF - Grit Vortex Bypass	16,000	0	0	0	0	(16,000)	(16,000)
<b>Total Supervisory Control &amp; Data Acquisition Additions Program</b>	<b>166,000</b>	<b>0</b>	<b>0</b>	<b>(137,000)</b>	<b>(13,000)</b>	<b>(16,000)</b>	<b>(166,000)</b>
<b>Total Wastewater Operations</b>	<b>166,000</b>			<b>(137,000)</b>	<b>(13,000)</b>	<b>(16,000)</b>	<b>(166,000)</b>
<b>Water Operations</b>							
<b>Supervisory Control &amp; Data Acquisition Additions Program</b>							
5831609 SCADA Additions - Water	150,000	0	0	(137,000)	(13,000)	0	(150,000)
5831611 Water SCADA Local Data Archive Installations	60,000	0	0	0	0	(60,000)	(60,000)
<b>Total Supervisory Control &amp; Data Acquisition Additions Program</b>	<b>210,000</b>	<b>0</b>	<b>0</b>	<b>(137,000)</b>	<b>(13,000)</b>	<b>(60,000)</b>	<b>(210,000)</b>
<b>Other New Capital Initiatives</b>							
5831614 Port Dover Water Tower	3,500,000	0	0	0	(3,500,000)	0	(3,500,000)
5831634 Simcoe NW WTP - Industrial Dehumidifier	50,000	0	0	0	0	(50,000)	(50,000)
5831635 Waterford WTP - Industrial Dehumidifier	50,000	0	0	0	0	(50,000)	(50,000)
<b>Total Other New Capital Initiatives</b>	<b>3,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,500,000)</b>	<b>(100,000)</b>	<b>(3,600,000)</b>
<b>Total Water Operations</b>	<b>3,810,000</b>			<b>(137,000)</b>	<b>(3,513,000)</b>	<b>(160,000)</b>	<b>(3,810,000)</b>
<b>Fleet</b>							
<b>Other New Capital Initiatives</b>							
5431640 Drainage 1/2 Ton Pickup	20,000	0	0	0	0	(20,000)	(20,000)
5431647 Tractor With Arm - Roads Central	250,000	0	0	0	(250,000)	0	(250,000)



**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**NEW CAPITAL INITIATIVES**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
<b>Total Other New Capital Initiatives</b>	270,000	0	0	0	(250,000)	(20,000)	<b>(270,000)</b>
<b>Total Fleet</b>	<b>270,000</b>				<b>(250,000)</b>	<b>(20,000)</b>	<b>(270,000)</b>
<b>Facilities</b>							
<b>Other New Capital Initiatives</b>							
5331601 Generator - Facilities Operation Building	20,000	0	0	0	0	(20,000)	<b>(20,000)</b>
7331641 Air Quality Upgrade - Annalise Carr Aquatic Centre	120,000	0	0	0	(120,000)	0	<b>(120,000)</b>
<b>Total Other New Capital Initiatives</b>	140,000	0	0	0	(120,000)	(20,000)	<b>(140,000)</b>
<b>Total Facilities</b>	<b>140,000</b>				<b>(120,000)</b>	<b>(20,000)</b>	<b>(140,000)</b>
<b>Road Operations</b>							
<b>Turkey Point Walkway Construction</b>							
5631605 Turkey Point Walkway	22,000	0	0	0	0	(22,000)	<b>(22,000)</b>
<b>Total Turkey Point Walkway Construction</b>	22,000	0	0	0	0	(22,000)	<b>(22,000)</b>
<b>Total Road Operations</b>	<b>22,000</b>					<b>(22,000)</b>	<b>(22,000)</b>
<b>Waste Management</b>							
<b>Other New Capital Initiatives</b>							
5731612 Closed Sites - Charlottesville - Monitoring Wells	20,000	0	0	0	0	(20,000)	<b>(20,000)</b>
<b>Total Other New Capital Initiatives</b>	20,000	0	0	0	0	(20,000)	<b>(20,000)</b>
<b>Total Waste Management</b>	<b>20,000</b>					<b>(20,000)</b>	<b>(20,000)</b>
<b>Total Public Works &amp; Environmental Services</b>	<b>4,428,000</b>			<b>(274,000)</b>	<b>(3,896,000)</b>	<b>(258,000)</b>	<b>(4,428,000)</b>
<b>Health &amp; Social Services</b>							
<b>Norview Lodge</b>							
<b>Ceiling Lift - Maxi Sky Program</b>							
6331611 Ceiling Lift - Maxi Sky (2)	7,000	0	0	0	0	(7,000)	<b>(7,000)</b>
<b>Total Ceiling Lift - Maxi Sky Program</b>	7,000	0	0	0	0	(7,000)	<b>(7,000)</b>
<b>Total Norview Lodge</b>	<b>7,000</b>					<b>(7,000)</b>	<b>(7,000)</b>
<b>Total Health &amp; Social Services</b>	<b>7,000</b>					<b>(7,000)</b>	<b>(7,000)</b>
<b>Community Services</b>							
<b>Fire &amp; Rescue Services</b>							
<b>Other New Capital Initiatives</b>							
7431634 80' Cellular Tower - Fire Station #8 Fairgrounds	5,000	0	0	0	0	(5,000)	<b>(5,000)</b>



**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**NEW CAPITAL INITIATIVES**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	TOTAL FUNDING
<b>Total Other New Capital Initiatives</b>	5,000	0	0	0	0	(5,000)	<b>(5,000)</b>
<b>Total Fire &amp; Rescue Services</b>	<b>5,000</b>					<b>(5,000)</b>	<b>(5,000)</b>
<b>Emergency Medical Services</b>							
<b>Other New Capital Initiatives</b>							
7531610 EMS Resource Vehicle	30,000	0	0	0	0	(30,000)	<b>(30,000)</b>
<b>Total Other New Capital Initiatives</b>	30,000	0	0	0	0	(30,000)	<b>(30,000)</b>
<b>Total Emergency Medical Services</b>	<b>30,000</b>					<b>(30,000)</b>	<b>(30,000)</b>
<b>Marinas</b>							
<b>Other New Capital Initiatives</b>							
7631607 80' Cellular Tower - Port Dover Harbour Marina	5,000	0	0	0	0	(5,000)	<b>(5,000)</b>
7631705 PDHM Wastewater/Sewage Pump System	360,000	0	0	(360,000)	0	0	<b>(360,000)</b>
<b>Total Other New Capital Initiatives</b>	365,000	0	0	(360,000)	0	(5,000)	<b>(365,000)</b>
<b>Total Marinas</b>	<b>365,000</b>			<b>(360,000)</b>		<b>(5,000)</b>	<b>(365,000)</b>
<b>Total Community Services</b>	<b>400,000</b>			<b>(360,000)</b>		<b>(40,000)</b>	<b>(400,000)</b>
<b>Total NEW CAPITAL INITIATIVES</b>	<b>4,855,000</b>			<b>(634,000)</b>	<b>(3,896,000)</b>	<b>(325,000)</b>	<b>(4,855,000)</b>





**NORFOLK COUNTY**  
**FINAL 2016 CAPITAL BUDGET**  
**NORFOLK COUNTY PUBLIC LIBRARIES**

Project ID/Name	2016 GROSS EXPENDITURES	External Financing	Grants & Subsidies	Debt Financing	Reserves & Reserve Funds	Levy/Rates	<b>TOTAL FUNDING</b>
<b>Requisitions from Boards &amp; Agencies</b>							
<b>Library Board</b>							
<b>HVAC Replacement Program</b>							
5331612 HVAC Furnace - Port Rowan Library	16,000	0	0	0	(16,000)	0	<b>(16,000)</b>
<b>Total HVAC Replacement Program</b>	16,000	0	0	0	(16,000)	0	<b>(16,000)</b>
<b>Material Replacement Program</b>							
9131603 2016 Library Materials	300,000	0	0	0	(300,000)	0	<b>(300,000)</b>
<b>Total Material Replacement Program</b>	300,000	0	0	0	(300,000)	0	<b>(300,000)</b>
<b>Other Replacements</b>							
9131607 Exterior Restoration - Simcoe Branch Library	175,000	0	0	0	(175,000)	0	<b>(175,000)</b>
<b>Total Other Replacements</b>	175,000	0	0	0	(175,000)	0	<b>(175,000)</b>
<b>New &amp; Enhanced Security Technology for Libraries</b>							
9131602 2016 Security & Technology for Libraries	30,000	0	0	(27,000)	(3,000)	0	<b>(30,000)</b>
9131604 Technology & Security Upgrade	10,000	0	0	0	(4,000)	(6,000)	<b>(10,000)</b>
<b>Total New &amp; Enhanced Security Technology for Libraries</b>	40,000	0	0	(27,000)	(7,000)	(6,000)	<b>(40,000)</b>
<b>Other New Capital Initiatives</b>							
9131605 Delhi Library Building Expansion	1,859,000	(200,000)	(100,000)	(149,000)	(1,410,000)	0	<b>(1,859,000)</b>
<b>Total Other New Capital Initiatives</b>	1,859,000	(200,000)	(100,000)	(149,000)	(1,410,000)	0	<b>(1,859,000)</b>
<b>Total Library Board</b>	<b>2,390,000</b>	<b>(200,000)</b>	<b>(100,000)</b>	<b>(176,000)</b>	<b>(1,908,000)</b>	<b>(6,000)</b>	<b>(2,390,000)</b>
<b>Total Requisitions from Boards &amp; Agencies</b>	<b>2,390,000</b>	<b>(200,000)</b>	<b>(100,000)</b>	<b>(176,000)</b>	<b>(1,908,000)</b>	<b>(6,000)</b>	<b>(2,390,000)</b>
<b>Total NORFOLK COUNTY PUBLIC LIBRARIES</b>	<b>2,390,000</b>	<b>(200,000)</b>	<b>(100,000)</b>	<b>(176,000)</b>	<b>(1,908,000)</b>	<b>(6,000)</b>	<b>(2,390,000)</b>





**NORFOLK COUNTY**  
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DEPARTMENTS	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
Requisitions from Boards & Agencies	2,390,000	339,000	538,000	346,000	358,000	368,000	378,000	388,000	398,000	411,000	5,914,000
Employee & Business Services	839,000	581,000	495,000	410,000	505,000	421,000	405,000	350,000	450,000	516,000	4,972,000
Financial Services	50,000										50,000
Public Works & Environmental Services	20,215,000	29,362,000	22,599,000	23,261,000	23,165,000	19,641,000	20,199,000	17,750,000	17,212,000	23,161,000	216,565,000
Health & Social Services	405,000	471,000	250,000	256,000	282,000	168,000	173,000	185,000	192,000	153,000	2,535,000
Community Services	1,718,000	11,896,000	3,524,000	4,004,000	2,906,000	595,000	1,010,000	907,000	980,000	1,021,000	28,561,000
Development & Cultural Services	115,000	165,000	100,000	100,000	120,000	100,000	100,000	100,000	100,000	125,000	1,125,000
Water & Wastewater	6,507,000	5,006,000	8,312,000	1,453,000	4,944,000	1,110,000	1,126,000	1,142,000	1,308,000	14,324,000	45,232,000
<b>Total NORFOLK COUNTY SUMMARY</b>	<b>32,239,000</b>	<b>47,820,000</b>	<b>35,818,000</b>	<b>29,830,000</b>	<b>32,280,000</b>	<b>22,403,000</b>	<b>23,391,000</b>	<b>20,822,000</b>	<b>20,640,000</b>	<b>39,711,000</b>	<b>304,954,000</b>
PROJECT TYPES	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
Replacements of Capital Assets	22,144,000	33,622,000	24,725,000	26,392,000	26,052,000	21,268,000	22,207,000	19,482,000	19,499,000	25,559,000	240,950,000
Replacements with Enhancements	2,850,000	5,085,000	1,121,000	1,735,000	1,785,000	235,000	235,000	435,000	235,000	235,000	13,951,000
New Capital Initiatives	4,855,000	8,774,000	9,434,000	1,357,000	4,085,000	532,000	571,000	517,000	508,000	13,506,000	44,139,000
Norfolk County Public Libraries	2,390,000	339,000	538,000	346,000	358,000	368,000	378,000	388,000	398,000	411,000	5,914,000
<b>TOTAL PROJECT TYPES SUMMARY</b>	<b>32,239,000</b>	<b>47,820,000</b>	<b>35,818,000</b>	<b>29,830,000</b>	<b>32,280,000</b>	<b>22,403,000</b>	<b>23,391,000</b>	<b>20,822,000</b>	<b>20,640,000</b>	<b>39,711,000</b>	<b>304,954,000</b>
FUNDING SOURCES	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
External Financing	999,300	1,473,600	824,300	829,300	844,300	1,849,300	2,361,300	872,300	883,300	894,300	11,831,300
Grants & Subsidies	416,700	316,700	316,700	316,700	316,700	316,700	316,700	316,700	316,700	316,700	3,267,000
Debt Financing	1,205,000	6,678,000	8,666,000	977,000	4,031,000	291,000	441,000	291,000	291,000	5,294,000	28,165,000
Reserves & Reserve Funds	27,987,500	37,769,700	24,118,000	26,900,000	26,209,000	19,263,000	19,531,000	18,688,000	18,498,000	32,581,000	251,545,200
Levy/Rates	1,630,500	1,582,000	1,893,000	807,000	879,000	683,000	741,000	654,000	651,000	625,000	10,145,500
<b>TOTAL FUNDING SOURCE SUMMARY</b>	<b>32,239,000</b>	<b>47,820,000</b>	<b>35,818,000</b>	<b>29,830,000</b>	<b>32,280,000</b>	<b>22,403,000</b>	<b>23,391,000</b>	<b>20,822,000</b>	<b>20,640,000</b>	<b>39,711,000</b>	<b>304,954,000</b>







**NORFOLK COUNTY**  
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Project ID/Name	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
<b>Requisitions from Boards &amp; Agencies</b>											
<b>Library Board</b>											
HVAC Replacement Program	16,000										16,000
Material Replacement Program	300,000	309,000	318,000	326,000	338,000	348,000	358,000	368,000	378,000	386,000	3,429,000
<b>Other Replacements</b>											
9131607 Exterior Restoration - Simcoe Branch Library	175,000										175,000
<b>Total Other Replacements</b>	175,000										175,000
<b>Other Replacements With Enhancements</b>											
9132502 2025 Security & Technology for Libraries										25,000	25,000
<b>Total Other Replacements With Enhancements</b>										25,000	25,000
<b>New &amp; Enhanced Security Technology for Libraries</b>	40,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		200,000
<b>Other New Capital Initiatives</b>											
9131605 Delhi Library Building Expansion	1,859,000										1,859,000
9131703 2017 Simcoe - Private Study Rooms		10,000									10,000
9131801 Courtyard Enclosure - Waterford Library			200,000								200,000
<b>Total Other New Capital Initiatives</b>	1,859,000	10,000	200,000								2,069,000
<b>Total Library Board</b>	2,390,000	339,000	538,000	346,000	358,000	368,000	378,000	388,000	398,000	411,000	5,914,000
<b>Total Requisitions from Boards &amp; Agencies</b>	2,390,000	339,000	538,000	346,000	358,000	368,000	378,000	388,000	398,000	411,000	5,914,000
<b>Employee &amp; Business Services</b>											
<b>Human Resources</b>											
<b>Other Replacements</b>											
3531701 Printer/Photocopier/Scanner/Fax Combo Replacement		11,000									11,000
3532101 Printer/Copier/Scanner/Fax Combo						11,000					11,000
3532501 Printer/Copier/Scanner/Fax Combo										11,000	11,000
<b>Total Other Replacements</b>		11,000				11,000				11,000	33,000
<b>Total Human Resources</b>		11,000				11,000				11,000	33,000
<b>Clerk's &amp; Council Services</b>											
<b>Council Services Document Handling Equipment Program</b>					70,000					70,000	140,000
<b>Other Replacements With Enhancements</b>											
3231601 Renovations to Council Chambers		70,000									70,000
<b>Total Other Replacements With Enhancements</b>		70,000									70,000
<b>Total Clerk's &amp; Council Services</b>		70,000			70,000					70,000	210,000
<b>Corporate Support Services</b>											
<b>POA Photocopier Replacement Program</b>					10,000					10,000	20,000
<b>Barrier Free Access Program - Enhancements</b>	138,000										138,000
<b>Barrier Free Access Program</b>	20,000	150,000	325,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,545,000
<b>Other New Capital Initiatives</b>											



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Project ID/Name	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
3331601 CRM Customer Service - Phase 2		50,000									50,000
<b>Total Other New Capital Initiatives</b>		50,000									50,000
<b>Total Corporate Support Services</b>	158,000	200,000	325,000	150,000	160,000	150,000	150,000	150,000	150,000	160,000	1,753,000
<b>Information Systems</b>											
<b>Information Technology Replacement Program</b>	355,000	270,000	170,000	260,000	275,000	260,000	180,000	170,000	300,000	275,000	2,515,000
<b>Telephone Equipment Replacement Program</b>	40,000	30,000					50,000	30,000			150,000
<b>Other Replacements</b>											
3432203 Replacement VAN for Information Systems							25,000				25,000
<b>Total Other Replacements</b>							25,000				25,000
<b>Other Replacements With Enhancements</b>											
3431603 Fibre Build to Port Rowan	286,000										286,000
<b>Total Other Replacements With Enhancements</b>	286,000										286,000
<b>Total Information Systems</b>	681,000	300,000	170,000	260,000	275,000	260,000	255,000	200,000	300,000	275,000	2,976,000
<b>Total Employee &amp; Business Services</b>	839,000	581,000	495,000	410,000	505,000	421,000	405,000	350,000	450,000	516,000	4,972,000
<b>Financial Services</b>											
<b>Financial Services</b>											
<b>Other Replacements</b>											
4131601 Recreation & Facilities Booking System Replacement	50,000										50,000
<b>Total Other Replacements</b>	50,000										50,000
<b>Total Financial Services</b>	50,000										50,000
<b>Total Financial Services</b>	50,000										50,000
<b>Public Works &amp; Environmental Services</b>											
<b>Support Services</b>											
<b>Public Works Photocopier Replacement Program</b>		17,000			12,000		20,000			14,000	63,000
<b>Total Support Services</b>		17,000			12,000		20,000			14,000	63,000
<b>Engineering Division</b>											
<b>Infrastructure Reconstruction Program</b>	2,850,000	10,255,000	4,895,000	9,190,000	9,765,000	8,590,000	6,315,000	4,875,000	6,595,000	13,010,000	76,340,000
<b>Asphalt Resurfacing Program</b>	3,925,000	5,350,000	4,725,000	4,625,000	4,890,000	3,400,000	5,650,000	3,510,000	2,425,000	875,000	39,375,000
<b>Bridge Rehabilitation Program</b>	2,210,000	2,545,000	1,800,000	1,915,000	1,750,000	800,000	1,800,000	1,665,000	1,575,000	2,380,000	18,440,000
<b>Infrastructure Reconstruction Program</b>		1,150,000									1,150,000
<b>Sidewalks &amp; Walkways Reconstruction Program</b>	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	1,750,000
<b>New Infrastructure Construction</b>					415,000		45,000				460,000
<b>Total Engineering Division</b>	9,160,000	19,475,000	11,595,000	15,905,000	16,995,000	12,965,000	13,985,000	10,225,000	10,770,000	16,440,000	137,515,000
<b>Municipal Drainage Services</b>											
<b>Drainage Engineering &amp; Construction Program</b>	1,481,000	1,492,000	1,503,000	1,514,000	1,525,000	1,537,000	1,549,000	1,561,000	1,573,000	1,585,000	15,320,000
<b>Total Municipal Drainage Services</b>	1,481,000	1,492,000	1,503,000	1,514,000	1,525,000	1,537,000	1,549,000	1,561,000	1,573,000	1,585,000	15,320,000
<b>Facilities</b>											



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Project ID/Name	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
<b>HVAC Replacement Program</b>	236,000	387,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,623,000
<b>Roof Replacement Program</b>	80,000	369,000	795,000	300,000	300,000	200,000	400,000	400,000	400,000	300,000	3,544,000
<b>Admin Buildings Repairs &amp; Maintenance Program</b>	110,000	229,000	300,000	300,000	300,000	300,000	355,000	300,000	300,000	300,000	2,794,000
<b>Generator Replacement Program</b>	10,000	25,000	10,000	15,000	60,000	70,000	60,000	35,000	30,000	75,000	390,000
<b>County Administration Building Masonry Repairs</b>	150,000										150,000
<b>Other Replacements</b>											
5331702 Resurface Parking Lot-Langton Administration Building			71,000								71,000
<b>Total Other Replacements</b>			71,000								71,000
<b>Other Replacements With Enhancements</b>											
5331513 Port Rowan Medical Centre - Renovations		225,000									225,000
<b>Total Other Replacements With Enhancements</b>		225,000									225,000
<b>Other New Capital Initiatives</b>											
5331601 Generator - Facilities Operation Building	20,000										20,000
5331603 Generator - DAB		30,000									30,000
7331641 Air Quality Upgrade - Annaleise Carr Aquatic Centre	120,000										120,000
<b>Total Other New Capital Initiatives</b>	140,000	30,000									170,000
<b>Total Facilities</b>	726,000	1,265,000	1,426,000	865,000	910,000	820,000	1,065,000	985,000	980,000	925,000	9,967,000
<b>Fleet</b>											
<b>Fleet Capital Equipment Replacement Program</b>	704,000	3,788,000	2,847,000	1,869,000	519,000	1,249,000	457,000	1,822,000	680,000	959,000	14,894,000
<b>Fleet Photocopier Replacement Program</b>		9,000					9,000				18,000
<b>Other New Capital Initiatives</b>											
5431640 Drainage 1/2 Ton Pickup	20,000										20,000
5431646 Tractor With Arm - Roads East		250,000									250,000
5431647 Tractor With Arm - Roads Central	250,000										250,000
5431827 Soil Remediation - Norfolk County Garage			2,100,000								2,100,000
<b>Total Other New Capital Initiatives</b>	270,000	250,000	2,100,000								2,620,000
<b>Total Fleet</b>	974,000	4,047,000	4,947,000	1,869,000	519,000	1,249,000	466,000	1,822,000	680,000	959,000	17,532,000
<b>Roads Operations</b>											
<b>Urban Street Upgrades Program</b>	125,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	125,000	1,290,000
<b>Gravel Resurfacing Program</b>	801,000	821,000	834,000	846,000	858,000	871,000	885,000	898,000	911,000	924,000	8,649,000
<b>Retaining Wall Replacements Program</b>	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	600,000
<b>Surface Treatments Program</b>	1,922,000	1,855,000	1,883,000	1,912,000	1,940,000	1,969,000	1,999,000	2,029,000	2,059,000	2,089,000	19,657,000
<b>Street Light Replacements Program</b>			20,000	20,000	20,000						60,000
<b>Other Replacements</b>											
5631613 Repairs to Argyle & Culver Street Parking Lot	100,000										100,000
5631710 2017 Repaving Talbot Gardens - Parking Lot #1		100,000									100,000
5631809 2018 Repaving Talbot Gardens - Parking Lot #2			100,000								100,000



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Project ID/Name	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
5631908 2019 Parking Lots				100,000							100,000
5632008 2020 Parking Lots					100,000						100,000
<b>Total Other Replacements</b>	100,000	100,000	100,000	100,000	100,000						500,000
<b>Traffic Signal Controllers Program</b>	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	400,000
<b>Other Replacements With Enhancements</b>											
5631610 Downtown Decorative Lighting to LED Replacements	20,000										20,000
5631611 Salt Dome (Courtland)	140,000										140,000
5631612 Accessible Parking - CAB			15,000								15,000
5631709 2017 Downtown Decorative Lighting to LED Replacements		20,000									20,000
<b>Total Other Replacements With Enhancements</b>	160,000	20,000	15,000								195,000
<b>Turkey Point Walkway Construction</b>	22,000	22,000	22,000								66,000
<b>Total Roads Operations</b>	3,230,000	3,048,000	3,104,000	3,108,000	3,148,000	3,070,000	3,114,000	3,157,000	3,200,000	3,238,000	31,417,000
<b>Waste Management</b>											
<b>Canborough Leachate Collection</b>									9,000		9,000
<b>Tom Howe - Gas Flare Preventative Maintenance Program</b>		18,000	24,000		56,000						98,000
<b>Other Replacements</b>											
5731609 South Walsingham Transfer Station Site Transition	773,000										773,000
5731610 Simcoe Transfer Station Site Transition	3,625,000										3,625,000
<b>Total Other Replacements</b>	4,398,000										4,398,000
<b>Other Replacements With Enhancements</b>											
5731611 Tom Howe - Leachate Transfer Station Upgrade	226,000										226,000
<b>Total Other Replacements With Enhancements</b>	226,000										226,000
<b>Other New Capital Initiatives</b>											
5731612 Closed Sites - Charlotteville - Monitoring Wells	20,000										20,000
<b>Total Other New Capital Initiatives</b>	20,000										20,000
<b>Total Waste Management</b>	4,644,000	18,000	24,000		56,000				9,000		4,751,000
<b>Total Public Works &amp; Environmental Services</b>	20,215,000	29,362,000	22,599,000	23,261,000	23,165,000	19,641,000	20,199,000	17,750,000	17,212,000	23,161,000	216,565,000
<b>Health &amp; Social Services</b>											
<b>HSS Administration</b>											
<b>Other Replacements</b>											
6132001 Health & Social Services Photocopier Replacement					25,000						25,000
<b>Total Other Replacements</b>					25,000						25,000
<b>Total HSS Administration</b>					25,000						25,000
<b>Norview Lodge</b>											
<b>Equipment Replacement Program</b>	273,000	202,000	156,000	97,000	200,000	111,000	116,000	128,000	72,000	103,000	1,458,000
<b>Vehicle Replacement Program</b>			37,000								37,000
<b>Software System Upgrades/Replacements Program</b>	25,000			52,000							77,000



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Project ID/Name	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
<b>Building Envelope Repair Program</b>	100,000	202,000	50,000	100,000	50,000	50,000	50,000	50,000	120,000	50,000	822,000
<b>Ceiling Lift - Maxi Sky Program</b>	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000			56,000
<b>Other New Capital Initiatives</b>											
6331620 Paperless Electronic Menu Dining Room Program		60,000									60,000
<b>Total Other New Capital Initiatives</b>		60,000									60,000
<b>Total Norview Lodge</b>	405,000	471,000	250,000	256,000	257,000	168,000	173,000	185,000	192,000	153,000	2,510,000
<b>Total Health &amp; Social Services</b>	405,000	471,000	250,000	256,000	282,000	168,000	173,000	185,000	192,000	153,000	2,535,000
<b>Community Services</b>											
<b>CSD Administration</b>											
<b>Other Replacements</b>											
7131801 Asphalt Resurfacing - Culver Street			100,000								100,000
7132001 Photocopier Replacement - CSD					20,000						20,000
<b>Total Other Replacements</b>			100,000		20,000						120,000
<b>Total CSD Administration</b>			100,000		20,000						120,000
<b>Parks &amp; Facilities</b>											
<b>Interior Building Upgrades Program</b>		15,000	15,000								30,000
<b>Exterior Building Upgrades Program</b>			25,000	33,000							58,000
<b>Parking Area Resurfacing Program</b>	20,000		70,000								90,000
<b>Flooring Upgrades &amp; Replacements Program</b>			25,000								25,000
<b>Refrigeration Equipment Replacement Program</b>	190,000			100,000	150,000						440,000
<b>Spectator Seating Replacement Program</b>		420,000									420,000
<b>Ice Resurfacers Replacements Program</b>		88,000	87,000	130,000	92,000		94,000				491,000
<b>Playground Replacement Program</b>		100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
<b>Steel Light Tower Replacement Program</b>		90,000									90,000
<b>Other Replacements</b>											
7331604 Water System - Oakwood Cemetery - Phase 2	30,000										30,000
7331615 Courtland CC - Parking Lot Refurbishment	44,000										44,000
7331626 Park Shop & Compound Repairs - Simcoe Parks		25,000									25,000
7331630 Port Rowan CC - Parking Lot Refurbishment	42,000										42,000
7331632 Percy Carter Park Tennis Court Repairs - Simcoe Parks	109,000										109,000
7331645 Ball Park Light Refurbishment - Memorial Park Simcoe	35,000										35,000
7331646 Replace Fencing - Hellyer Ball Park Waterford	15,000										15,000
7331647 Wellington Park Walkway - Simcoe Parks	60,000										60,000
7331648 Sound System - Langton Arena	35,000										35,000
7331804 Install Fencing - Oakwood Cemetery			25,000								25,000
<b>Total Other Replacements</b>	370,000	25,000	25,000								420,000
<b>Small Water Works Compliance Upgrades Program</b>			50,000								50,000



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Project ID/Name	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
<b>Oakwood Cemetery Road Reconstruction Program</b>	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
<b>Other Replacements With Enhancements</b>											
7331605 Water System - Oakwood Cemetery - Phase 3 Final			32,000								32,000
7331622 Wellington Park Bridge Rehabilitation/Replacement	90,000										90,000
7331629 Fuelmaker Natural Gas Station (VRA) - Langton Arena	30,000										30,000
7331631 20FT - Special Events Trailer (2of 2)	15,000										15,000
7331809 2018 Install Concrete Pad - Langton Pavilion			19,000								19,000
<b>Total Other Replacements With Enhancements</b>	135,000		51,000								186,000
<b>New Park Development</b>		50,000		50,000	50,000	50,000	50,000	50,000	50,000	50,000	400,000
<b>Soccer Park Development</b>			100,000								100,000
<b>Port Rowan Waterfront Development</b>		12,000									12,000
<b>Goose Management Program</b>		15,000		15,000		15,000	10,000				55,000
<b>Rural/Abandoned Cemetery Transfers</b>					13,000	10,000	9,000	10,000	8,000	6,000	56,000
<b>Infra-Red Sensor Installation - Refrigeration Plant</b>		150,000	155,000								305,000
<b>Other New Capital Initiatives</b>											
7331613 Major Renovations - Simcoe Recreation Centre		5,400,000									5,400,000
7331616 Purchase Portable Aerial Work Platform			8,000								8,000
7331633 Delhi Parks Skateboard Park		360,000									360,000
7331711 Portable Fire Weather Monitoring Station - Forest Mgmt		8,000									8,000
7331810 Purchase Chipper - Forestry Maintenance			50,000								50,000
7331904 Compressor Room Replacements - Waterford Arena				35,000							35,000
<b>Total Other New Capital Initiatives</b>		5,768,000	58,000	35,000							5,861,000
<b>Total Parks &amp; Facilities</b>	735,000	6,753,000	731,000	433,000	375,000	145,000	233,000	130,000	128,000	126,000	9,789,000
<b>Fire &amp; Rescue Services</b>											
<b>Fire Management Information System Upgrades Program</b>		125,000					150,000				275,000
<b>Fire Vehicle Replacement Program</b>		1,247,000	1,115,000	530,000	35,000	60,000	80,000	20,000	187,000	180,000	3,454,000
<b>Infrared Thermal Imaging Camera Replacement Program</b>	33,000		22,000	33,000	33,000	33,000			33,000	33,000	220,000
<b>Fire Station Building Repairs &amp; Maintenance Program</b>	51,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,176,000
<b>SCBA Replacement Program</b>		138,000									138,000
<b>Other Replacements</b>											
7431622 Standpipe Removal from Floor to Wall Station1		12,000									12,000
<b>Total Other Replacements</b>		12,000									12,000
<b>Fire Vehicle Replacements With Enhancements</b>			770,000								770,000
<b>Other Replacements With Enhancements</b>											
7431618 Fire Station - Stn#10 St. Williams				1,500,000							1,500,000
7431620 Parking Area Refurbishment - Stn#5 Delhi	45,000										45,000
7432003 2020 Fire Station - Stn#6 Courtland					1,550,000						1,550,000



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<b>Total Other Replacements With Enhancements</b>	45,000			1,500,000	1,550,000						<b>3,095,000</b>
<b>Other New Capital Initiatives</b>											
7431606 Fire Safety Trailer Support Vehicle		40,000									40,000
7431624 Radio Communication Paging Frequency		250,000									250,000
7431627 Continental Washer Extractors			57,000								57,000
7431634 80' Cellular Tower - Fire Station #8 Fairgrounds	5,000										5,000
<b>Total Other New Capital Initiatives</b>	<b>5,000</b>	<b>290,000</b>	<b>57,000</b>								<b>352,000</b>
<b>Total Fire &amp; Rescue Services</b>	<b>134,000</b>	<b>1,937,000</b>	<b>2,089,000</b>	<b>2,188,000</b>	<b>1,743,000</b>	<b>218,000</b>	<b>355,000</b>	<b>145,000</b>	<b>345,000</b>	<b>338,000</b>	<b>9,492,000</b>
<b>Emergency Medical Services</b>											
<b>EMS Vehicle Replacement Program</b>	<b>274,000</b>	<b>274,000</b>	<b>317,000</b>	<b>376,000</b>	<b>376,000</b>		<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>2,817,000</b>
<b>Defibrillator Replacement Program</b>	<b>113,000</b>		<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>125,000</b>		<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>838,000</b>
<b>EMS Buildings Repairs &amp; Maintenance Program</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>200,000</b>
<b>Ruggedized Computer Replacement Program</b>	<b>35,000</b>				<b>35,000</b>	<b>35,000</b>					<b>105,000</b>
<b>Stretcher Replacement Program</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>120,000</b>
<b>Other New Capital Initiatives</b>											
7531610 EMS Resource Vehicle	30,000										30,000
7531611 Replace Simcoe 01 Base				800,000							800,000
7531707 Command/Special Event Centre - EMS		65,000									65,000
<b>Total Other New Capital Initiatives</b>	<b>30,000</b>	<b>65,000</b>		<b>800,000</b>							<b>895,000</b>
<b>Total Emergency Medical Services</b>	<b>484,000</b>	<b>371,000</b>	<b>449,000</b>	<b>1,308,000</b>	<b>543,000</b>	<b>192,000</b>	<b>332,000</b>	<b>432,000</b>	<b>432,000</b>	<b>432,000</b>	<b>4,975,000</b>
<b>Marinas</b>											
<b>Major Dock Rebuilds Program</b>		<b>75,000</b>	<b>155,000</b>	<b>75,000</b>					<b>75,000</b>		<b>380,000</b>
<b>Marina Equipment &amp; Vehicle Replacement Program</b>										<b>125,000</b>	<b>125,000</b>
<b>Other Replacements</b>											
7632002 PDHM Fuel Dock					175,000						175,000
7632102 PDHM Refurbish Gazebos						40,000					40,000
7632201 PDHM Security Gate & Lighting							90,000				90,000
<b>Total Other Replacements</b>					<b>175,000</b>	<b>40,000</b>	<b>90,000</b>				<b>305,000</b>
<b>Other Replacements With Enhancements</b>											
7631603 PDHM Resurface Marina Roadways/Parking Areas		210,000									210,000
7631604 PRHM Marina Expansion		800,000									800,000
7631702 PRHM Washroom Expansion		200,000									200,000
7631704 PDHM Potable Water Supply for Docks Refurbishment		25,000									25,000
7632302 PDHM Resurface Marina Roadways/Parking Areas								200,000			200,000
<b>Total Other Replacements With Enhancements</b>		<b>1,235,000</b>						<b>200,000</b>			<b>1,435,000</b>
<b>Other New Capital Initiatives</b>											
7631601 PDHM Building Expansion		1,500,000									1,500,000



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Project ID/Name	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
7631607 80' Cellular Tower - Port Dover Harbour Marina	5,000										5,000
7631703 PDHM Install Security Compound for Trailer Storage		25,000									25,000
7631705 PDHM Wastewater/Sewage Pump System	360,000										360,000
7632001 PRHM Municipal Water - East Slips					50,000						50,000
<b>Total Other New Capital Initiatives</b>	<b>365,000</b>	<b>1,525,000</b>			<b>50,000</b>						<b>1,940,000</b>
<b>Total Marinas</b>	<b>365,000</b>	<b>2,835,000</b>	<b>155,000</b>	<b>75,000</b>	<b>225,000</b>	<b>40,000</b>	<b>90,000</b>	<b>200,000</b>	<b>75,000</b>	<b>125,000</b>	<b>4,185,000</b>
<b>Total Community Services</b>	<b>1,718,000</b>	<b>11,896,000</b>	<b>3,524,000</b>	<b>4,004,000</b>	<b>2,906,000</b>	<b>595,000</b>	<b>1,010,000</b>	<b>907,000</b>	<b>980,000</b>	<b>1,021,000</b>	<b>28,561,000</b>
<b>Development &amp; Cultural Services</b>											
<b>Development &amp; Cultural Services Administration</b>											
DCS Photocopier Replacement Program		10,000									10,000
<b>Total Development &amp; Cultural Services Administration</b>		<b>10,000</b>									<b>10,000</b>
<b>Community Planning Services</b>											
Aerial Photography Updates Program					20,000						20,000
<b>Total Community Planning Services</b>					<b>20,000</b>						<b>20,000</b>
<b>Heritage &amp; Culture</b>											
Museums Repairs & Maintenance Program	115,000	155,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	125,000	1,095,000
<b>Total Heritage &amp; Culture</b>	<b>115,000</b>	<b>155,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>125,000</b>	<b>1,095,000</b>
<b>Total Development &amp; Cultural Services</b>	<b>115,000</b>	<b>165,000</b>	<b>100,000</b>	<b>100,000</b>	<b>120,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>125,000</b>	<b>1,125,000</b>
<b>Water &amp; Wastewater</b>											
<b>W&amp;WW Administration</b>											
<b>Other New Capital Initiatives</b>											
5831601 Water and Wastewater Reporting Base Vehicle Shelter			60,000								60,000
<b>Total Other New Capital Initiatives</b>			<b>60,000</b>								<b>60,000</b>
<b>Total W&amp;WW Administration</b>			<b>60,000</b>								<b>60,000</b>
<b>Wastewater Operations</b>											
Wastewater Equipment Replacements/Upgrades Program	226,000	298,000	306,000	314,000	922,000	330,000	338,000	346,000	354,000	362,000	3,796,000
Concrete Tank Repairs Program	100,000	100,000	100,000								300,000
<b>Other Replacements With Enhancements</b>											
5831617 Sewage Pump Station Upgrades - Phase 5	1,600,000										1,600,000
5831711 Simcoe WWTF - Headworks Building & Wetwell Construction		3,300,000									3,300,000
<b>Total Other Replacements With Enhancements</b>	<b>1,600,000</b>	<b>3,300,000</b>									<b>4,900,000</b>
<b>New Infrastructure Construction</b>											
Supervisory Control & Data Acquisition Additions Program	166,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,516,000
<b>Other New Capital Initiatives</b>											
5831605 Port Rowan WWTF - Equip/Chemical Building			250,000								250,000
5831903 WPCP Expansion, Port Dover-WASTEWATER										8,000,000	8,000,000
<b>Total Other New Capital Initiatives</b>			<b>250,000</b>							<b>8,000,000</b>	<b>8,250,000</b>





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Project ID/Name	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL FORECAST
<b>Total Wastewater Operations</b>	<b>2,092,000</b>	<b>3,848,000</b>	<b>806,000</b>	<b>464,000</b>	<b>1,072,000</b>	<b>480,000</b>	<b>488,000</b>	<b>496,000</b>	<b>504,000</b>	<b>8,512,000</b>	<b>18,762,000</b>
<b>Water Operations</b>											
Water Equipment Replacements/Upgrades Program	80,000	298,000	306,000	314,000	322,000	330,000	338,000	346,000	354,000	362,000	3,050,000
SCADA Workstation Upgrades Program	250,000										250,000
Well Rehabilitation Program	150,000	150,000	150,000	300,000	300,000	150,000	150,000	150,000	300,000	300,000	2,100,000
Water Meter Replacements Program	100,000		400,000								500,000
Supervisory Control & Data Acquisition Replacements Program		250,000									250,000
Infrastructure Reconstruction Program		280,000									280,000
<b>Other Replacements</b>											
5831806 Doan's Hollow Water Facility Decommissioning			440,000								440,000
5831906 Spring Plant, Delhi - Water Facility Decommissioning				225,000							225,000
<b>Total Other Replacements</b>			440,000	225,000							665,000
<b>Other Replacements With Enhancements</b>											
5831637 Simcoe Cedar Street Reservoir - High Lift Pump VFD Installation	25,000										25,000
<b>Total Other Replacements With Enhancements</b>	25,000										25,000
<b>Supervisory Control &amp; Data Acquisition Additions Program</b>	<b>210,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>1,560,000</b>
<b>Proposed Central Water System Program</b>											
<b>Other New Capital Initiatives</b>											
5831614 Port Dover Water Tower	3,500,000										3,500,000
5831634 Simcoe NW WTP - Industrial Dehumidifier	50,000										50,000
5831635 Waterford WTP - Industrial Dehumidifier	50,000										50,000
5831638 Water & Wastewater Systems - Pick-up Truck		30,000									30,000
5831811 Cedar Street Well Field Water Treatment Facility			6,000,000								6,000,000
5832007 Delhi Well Trunk Watermain					3,100,000						3,100,000
5832501 Chapel Street Well Water Treatment Facility										5,000,000	5,000,000
<b>Total Other New Capital Initiatives</b>	<b>3,600,000</b>	<b>30,000</b>	<b>6,000,000</b>		<b>3,100,000</b>					<b>5,000,000</b>	<b>17,730,000</b>
<b>Total Water Operations</b>	<b>4,415,000</b>	<b>1,158,000</b>	<b>7,446,000</b>	<b>989,000</b>	<b>3,872,000</b>	<b>630,000</b>	<b>638,000</b>	<b>646,000</b>	<b>804,000</b>	<b>5,812,000</b>	<b>26,410,000</b>
<b>Total Water &amp; Wastewater</b>	<b>6,507,000</b>	<b>5,006,000</b>	<b>8,312,000</b>	<b>1,453,000</b>	<b>4,944,000</b>	<b>1,110,000</b>	<b>1,126,000</b>	<b>1,142,000</b>	<b>1,308,000</b>	<b>14,324,000</b>	<b>45,232,000</b>
<b>Total NORFOLK COUNTY SUMMARY</b>	<b>32,239,000</b>	<b>47,820,000</b>	<b>35,818,000</b>	<b>29,830,000</b>	<b>32,280,000</b>	<b>22,403,000</b>	<b>23,391,000</b>	<b>20,822,000</b>	<b>20,640,000</b>	<b>39,711,000</b>	<b>304,954,000</b>